

Kaweah Delta Health Care District Board Of Directors Committee Meeting

Health is our Passion. Excellence is our Focus. Compassion is our Promise.

NOTICE

The Finance Property Services Acquisition Board Committee of the Kaweah Delta Health Care District will meet at the Executive Office Conference Room {305 W Acequia Avenue, Visalia, CA} on Wednesday, February 19, 2025:

- 10:00AM Open meeting

In compliance with the Americans with Disabilities Act, if you need special assistance to participate at this meeting, please contact the Board Clerk (559) 624-2330. Notification 48 hours prior to the meeting will enable the District to make reasonable arrangements to ensure accessibility to the Kaweah Delta Health Care District Board of Directors meeting.

All Kaweah Delta Health Care District regular board meeting and committee meeting notices and agendas are posted 72 hours prior to meetings (special meetings are posted 24 hours prior to meetings) in the Kaweah Health Medical Center, Mineral King Wing near the Mineral King entrance.

The disclosable public records related to agendas can be obtained by contacting the Board Clerk at Kaweah Health Medical Center – Acequia Wing, Executive Offices (Administration Department/Executive Offices) {1st floor}, 400 West Mineral King Avenue, Visalia, CA via phone 559-624-2330 or email: kedavis@kaweahhealth.org, or on the Kaweah Delta Health Care District web page <http://www.kaweahhealth.org>.

KAWEAH DELTA HEALTH CARE DISTRICT

David Francis, Secretary/Treasurer



Kelsie Davis

Board Clerk / Executive Assistant to CEO

DISTRIBUTION:

Governing Board, Legal Counsel, Executive Team, Chief of Staff, www.kaweahhealth.org

Kaweah Delta Health Care District Board Of Directors Committee Meeting

Health is our Passion. Excellence is our Focus. Compassion is our Promise.

KAWEAH DELTA HEALTH CARE DISTRICT BOARD OF DIRECTORS FINANCE, PROPERTY, SERVICES & ACQUISITION COMMITTEE

Kaweah Health Medical Center

305 W. Acequia Avenue, Executive Office Conference Room (1st Floor)

Wednesday February 19, 2024

ATTENDING: Directors: David Francis (Chair) & Dean Levitan; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance, Jag Batth, Chief Operating Officer, Ryan Gates, Chief Population Health Office; Kelsie Davis, Board Clerk Recording

OPEN MEETING – 10:00AM

- 1. CALL TO ORDER** – *David Francis, Board Secretary/Treasurer*
- 2. PUBLIC PARTICIPATION** – Members of the public may comment on agenda items before action is taken and after it is discussed by the Board. Each speaker will be allowed five minutes. Members of the public wishing to address the Board concerning items not on the agenda and within the jurisdictions of the Board are requested to identify themselves at this time.
- 3. MINUTES**- Review of the open minutes from January 15, 2025.
- 4. FINANCIALS**- Review of the most current fiscal year financial results and budget. – *Malinda Tupper, Chief Financial Officer*
- 5. ADJOURN** – *David Francis, Board Secretary/Treasurer*

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Mike Olmos • Zone 1
President

Lynn Havard Mirviss • Zone 2
Vice President

Dean Levitan, MD • Zone 3
Board Member

David Francis • Zone 4
Secretary/Treasurer

Amando Murrieta • Zone 5
Board Member

Finance, Property, Services, and Acquisition Committee – OPEN MEETING
Wednesday January 15, 2025
Kaweah Health Medical Center – Executive Office Conference Room

ATTENDING: Directors: David Francis & Dean Levitan, M.D.; Gary Herbst, Chief Executive Officer; Malinda Tupper, Chief Financial Officer; Marc Mertz, Chief Strategy Officer; Jennifer Stockton, Director of Finance; Jag Batth, Chief Operating Officer; Ryan Gates, Chief Population Health Officer; Kelsie Davis Board Clerk Recording

Called to order at 10:04AM

Public Participation- None.

APPROVAL OF AGENDA- Approval of the FPSA Agenda.

MINUTES- Minutes were accepted from December 18, 2025.

FINANCIALS – Review of the most current fiscal year financial results and budget and a progress review and projections relative to the Kaweah Health initiatives to decrease costs and improve cost efficiencies (copy attached to the original of these minutes and considered a part thereof) - *Malinda Tupper – Chief Financial Officer*

Director Levitan has asked that the board at the next committee meeting get a breakdown of the year to date wages of SB525.

APPROVAL OF CLOSED PROPERTY, SERVICES, AND ACQUISITION AGENDA: Closed Agenda – immediately following the 10:00AM open meeting

- **Report involving trade secrets {Health and Safety Code 32106}** – Discussion will concern a proposed new services/programs – estimated date of disclosure is September 2025 – *Ryan Gates, Chief Population Health Officer and Gary Herbst, Chief Executive Officer*

Adjourned at 10:50AM

CFO Financial Report

Month Ending January 2025



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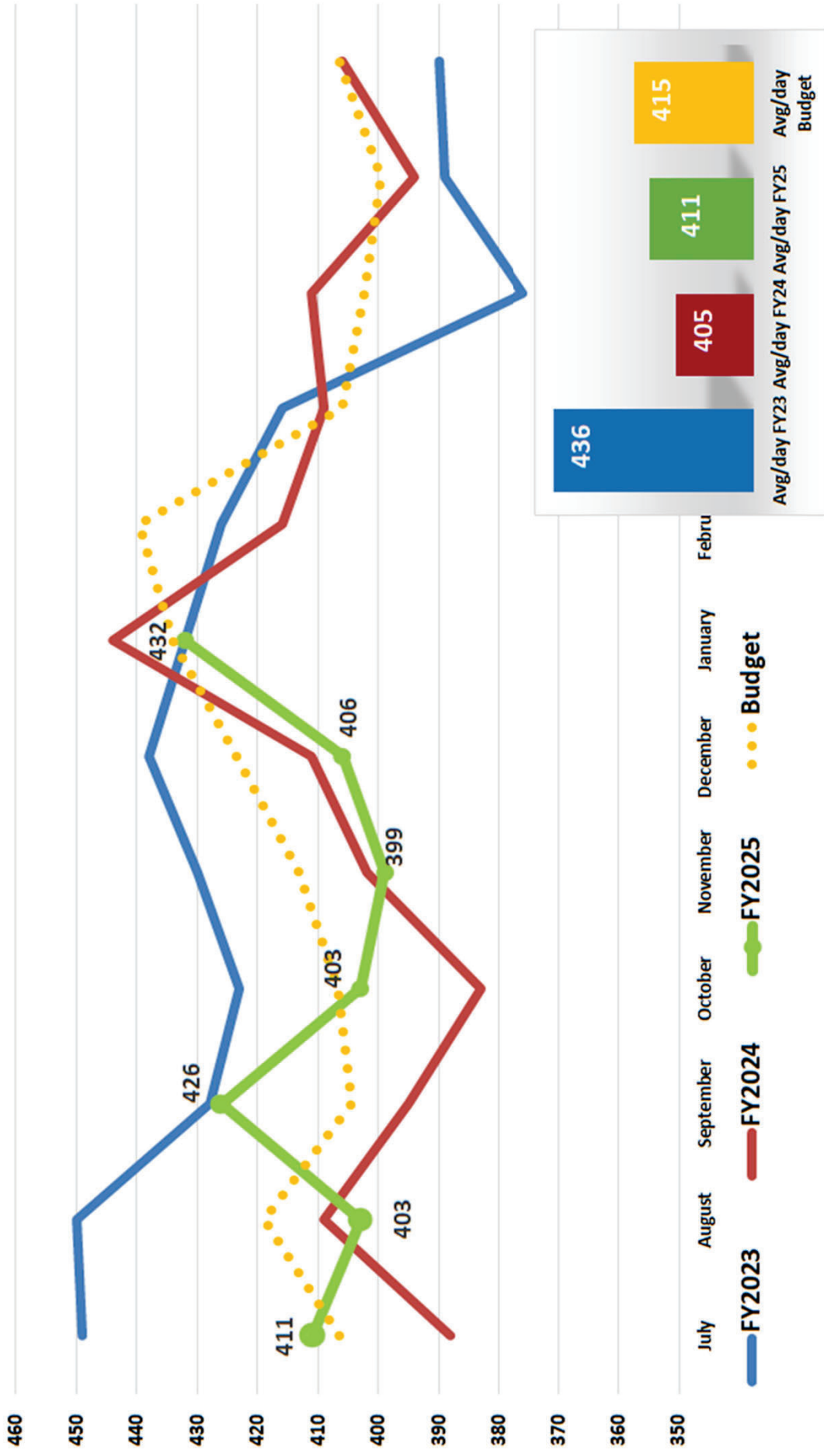
Summary Payer Volumes (FY25-through January 2025)

Patient Type	Payor Group	FISCAL YEARS					Patient Cases				
		2022	2023	2024	2025		2022	2023	2024	2025	
Inpatient	Medi-Cal Managed Care	8,537	8,738	9,359	5,998		29.6%	31.6%	33.5%	35.2%	
	Commercial	6,763	6,384	6,288	3,595		23.4%	23.1%	22.5%	21.1%	
	MEDICARE	6,526	6,083	6,000	3,510		22.6%	22.0%	21.5%	20.6%	
	Medicare Managed Care	2,990	3,021	3,459	2,204		10.4%	10.9%	12.4%	12.9%	
	MEDI-CAL	3,672	3,053	2,454	1,472		12.7%	11.0%	8.8%	8.6%	
	Cash Pay	217	209	247	200		0.8%	0.8%	0.9%	1.2%	
	Work Comp	115	90	94	43		0.4%	0.3%	0.3%	0.3%	
	Tulare County	49	58	37	33		0.2%	0.2%	0.1%	0.2%	
Inpatient Total		28,869	27,636	27,938	17,055		4.9%	4.9%	4.9%	5.2%	
Outpatient	Commercial	185,320	172,035	180,887	103,842		33.0%	32.3%	33.6%	33.1%	
	Medi-Cal Managed Care	186,686	169,668	161,954	95,103		33.2%	31.8%	30.1%	30.3%	
	MEDICARE	96,957	94,486	99,025	60,266		17.3%	17.7%	18.4%	19.2%	
	Medicare Managed Care	51,185	60,067	66,989	39,820		9.1%	11.3%	12.4%	12.7%	
	MEDI-CAL	23,905	22,960	14,837	6,401		4.3%	4.3%	2.8%	2.0%	
	Cash Pay	14,528	9,788	8,763	4,777		2.6%	1.8%	1.6%	1.5%	
Work Comp	3,388	3,988	6,130	3,515		0.6%	0.7%	1.1%	1.1%		
Outpatient Total		561,969	532,992	538,585	313,724		95.1%	95.1%	95.1%	94.8%	
Grand Total		590,838	560,628	566,523	330,779		100.0%	100.0%	100.0%	100.0%	

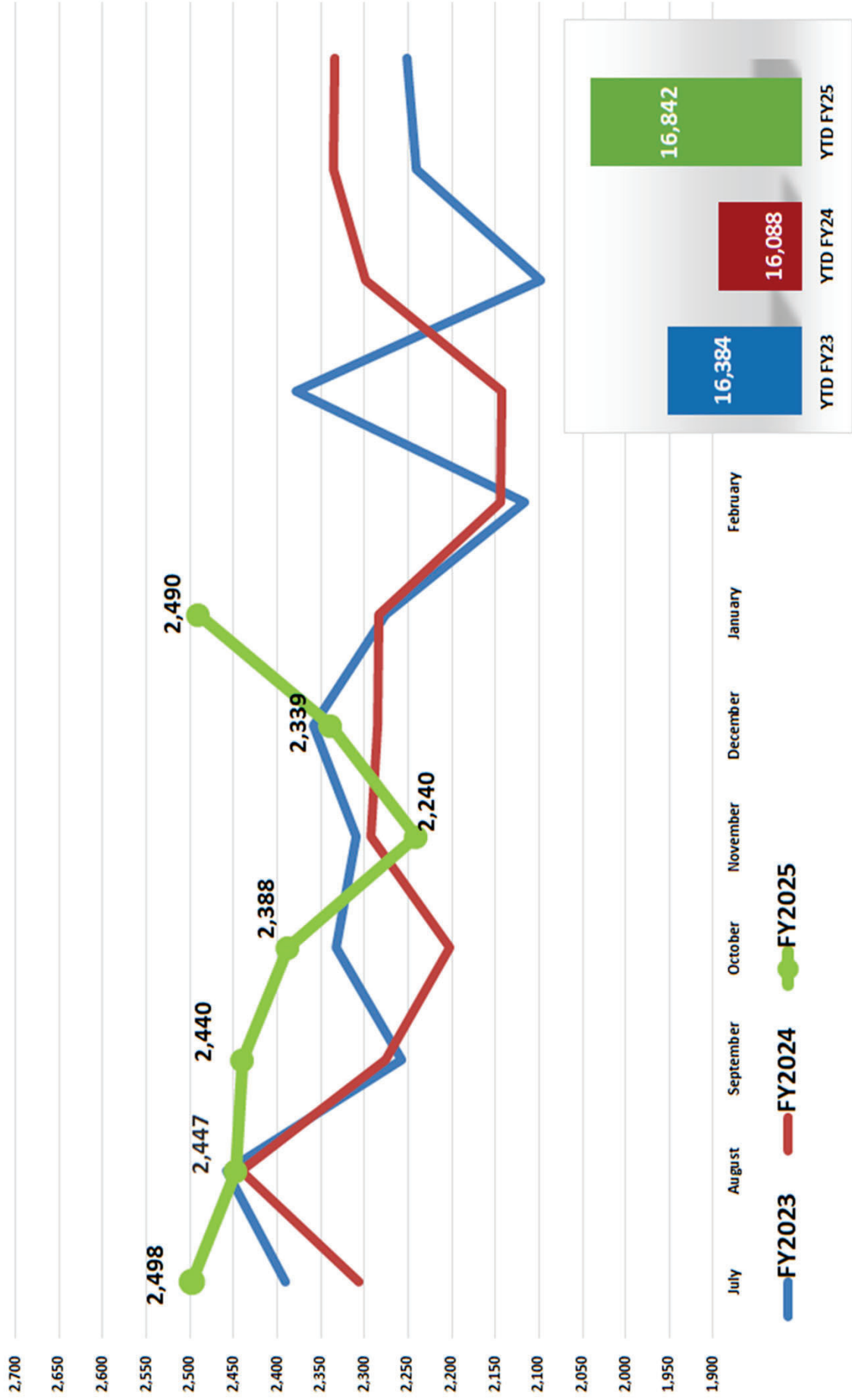
Patient Type Payer Volume Report (FY25-through January 2025)

	Patient Cases			Patient Cases %				
	2022	2023	2024	2025	2022	2023	2024	2025
Inpatient								
Medi-Cal	12,209	11,791	11,813	7,470	42.3%	42.7%	42.3%	43.8%
Medicare	9,516	9,104	9,459	5,714	33.0%	32.9%	33.9%	33.5%
	21,725	20,895	21,272	13,184	75.3%	75.6%	76.1%	77.3%
% of Total Inpatient	75%	76%	76%	77%				
Outpatient								
Medi-Cal	210,591	192,628	176,791	101,504	37.5%	36.1%	32.8%	32.4%
Medicare	148,142	154,553	166,014	100,086	26.4%	29.0%	30.8%	31.9%
	358,733	347,181	342,805	201,590	63.8%	65.1%	63.6%	64.3%
% of Total Outpatient	64%	65%	64%	64%				

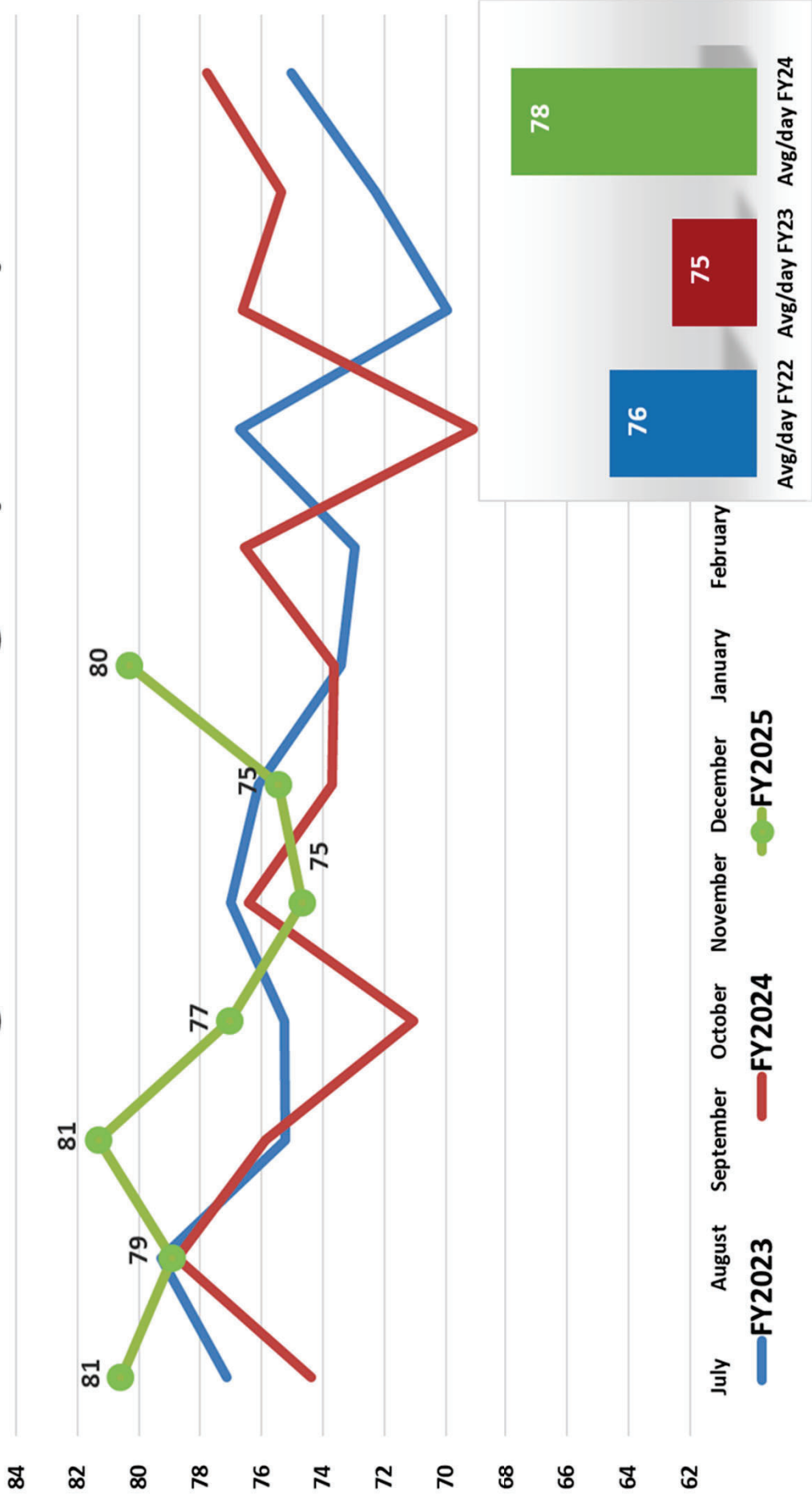
Average Daily Census



Discharges



Average Discharges per day



Statistical Results – Fiscal Year Comparison (Jan)

Actual Results		Budget		Budget Variance	
Jan 2024	Jan 2025	Jan 2025	Jan 2025	Change	% Change

Average Daily Census 444 432 432 0 0.1%

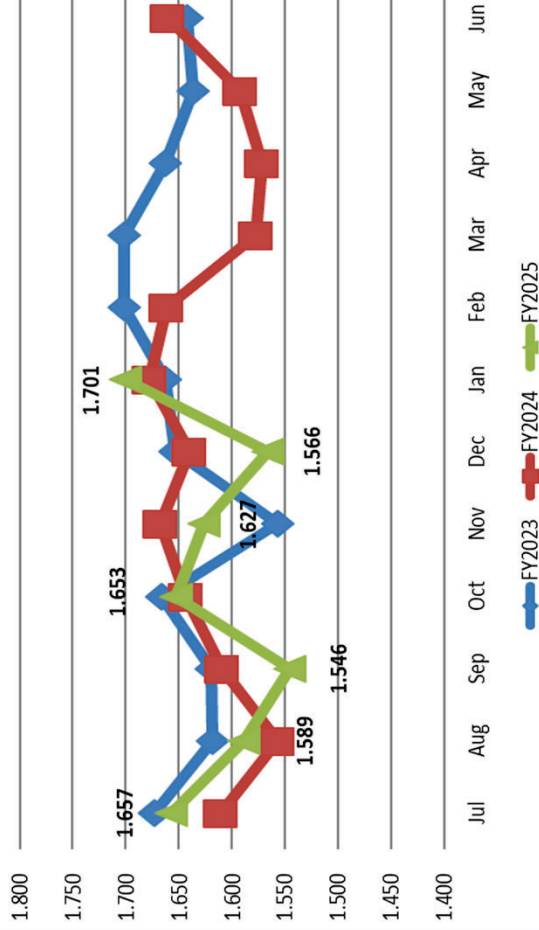
KDHCD Patient Days:

Medical Center	9,650	9,397	9,215	182	2.0%
Acute I/P Psych	1,340	1,073	1,403	(330)	(23.5%)
Sub-Acute	945	941	920	21	2.3%
Rehab	631	717	545	172	31.6%
TCS-Ortho	313	363	398	(35)	(8.8%)
NICU	373	346	400	(54)	(13.5%)
Nursery	512	558	500	58	11.6%

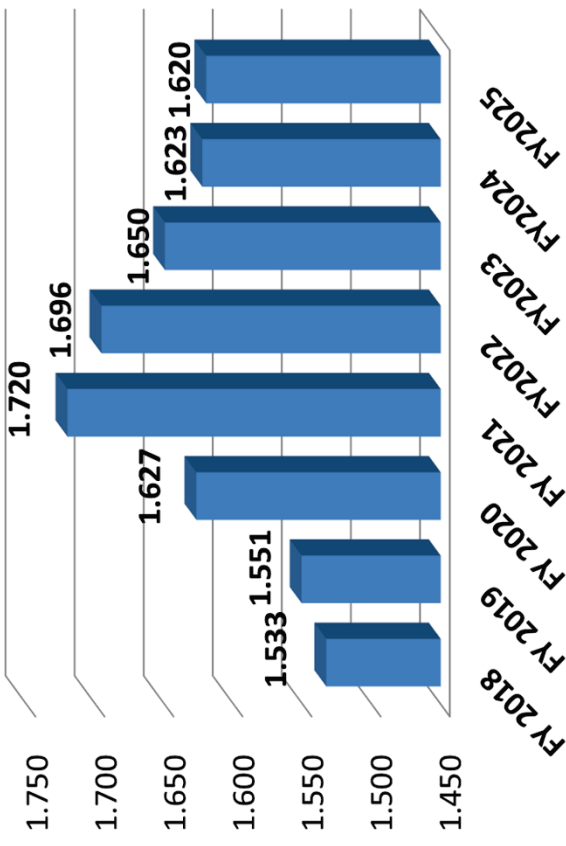
Total KDHCD Patient Days 13,764 13,395 13,381 14 0.1%

Total Outpatient Volume 61,318 62,713 61,660 1,053 1.7%

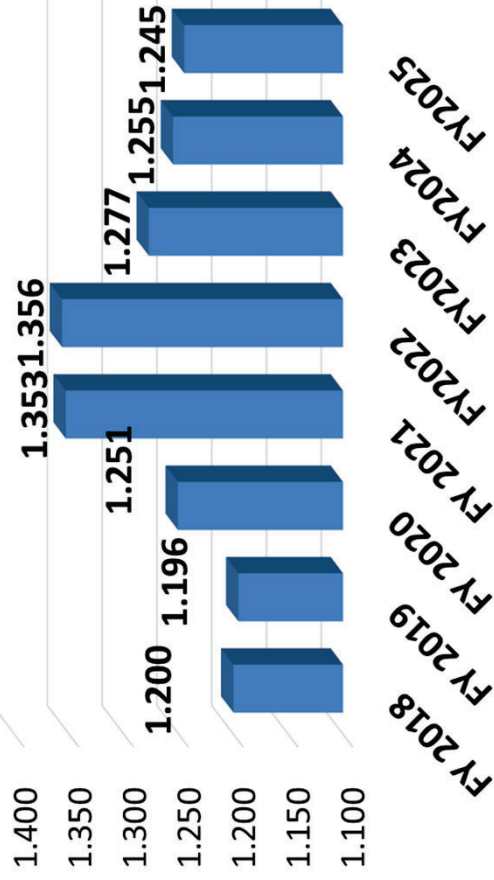
Case Mix Index w/o Normal Newborns



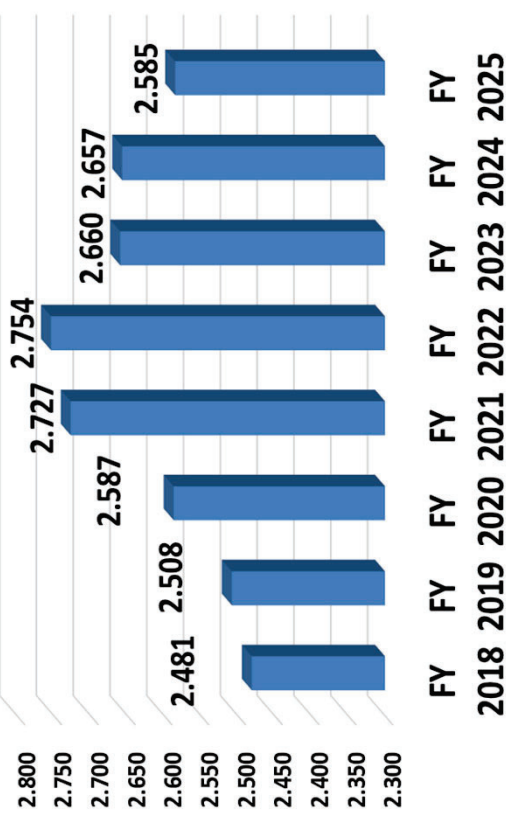
Case Mix Index w/o Normal Newborns - All



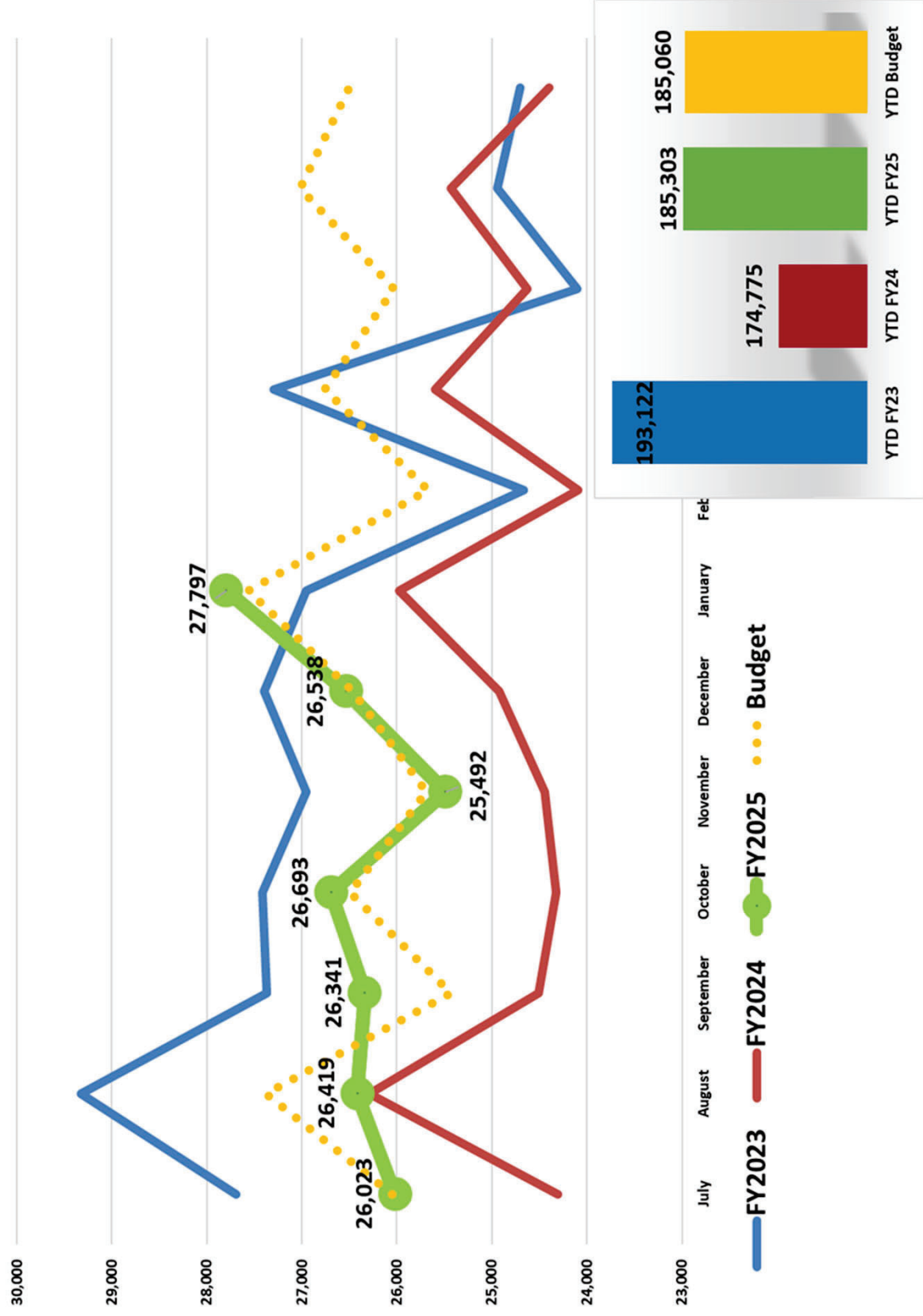
Case Mix Index w/o Normal Newborns - MEDICAL



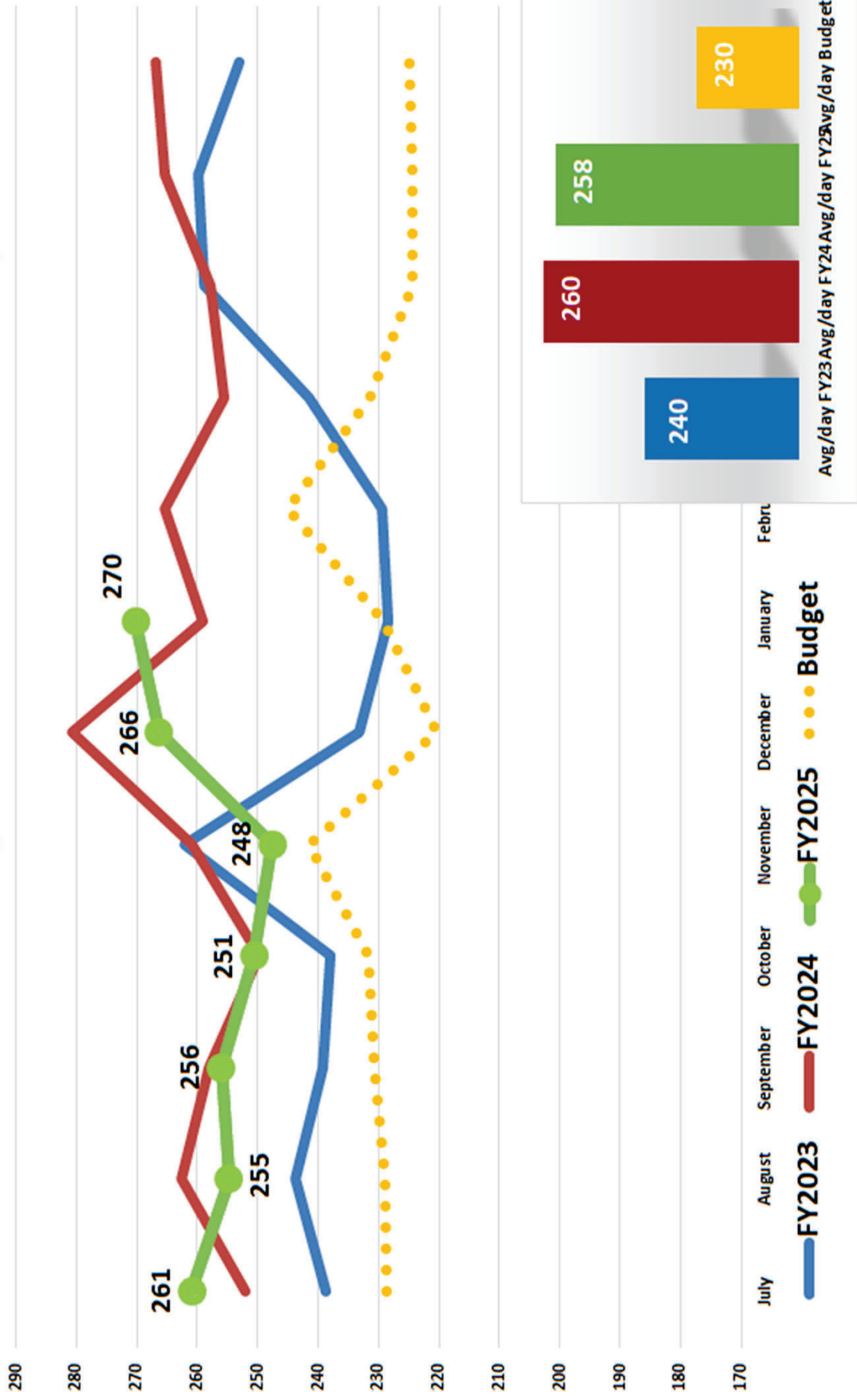
Case Mix Index w/o Normal Newborns - SURGICAL



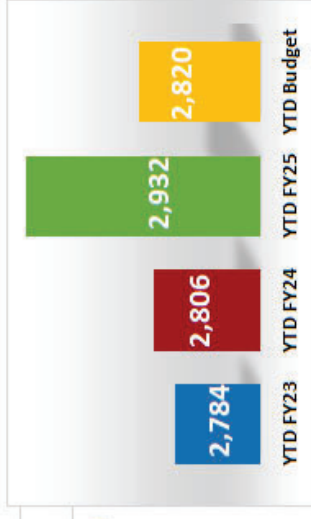
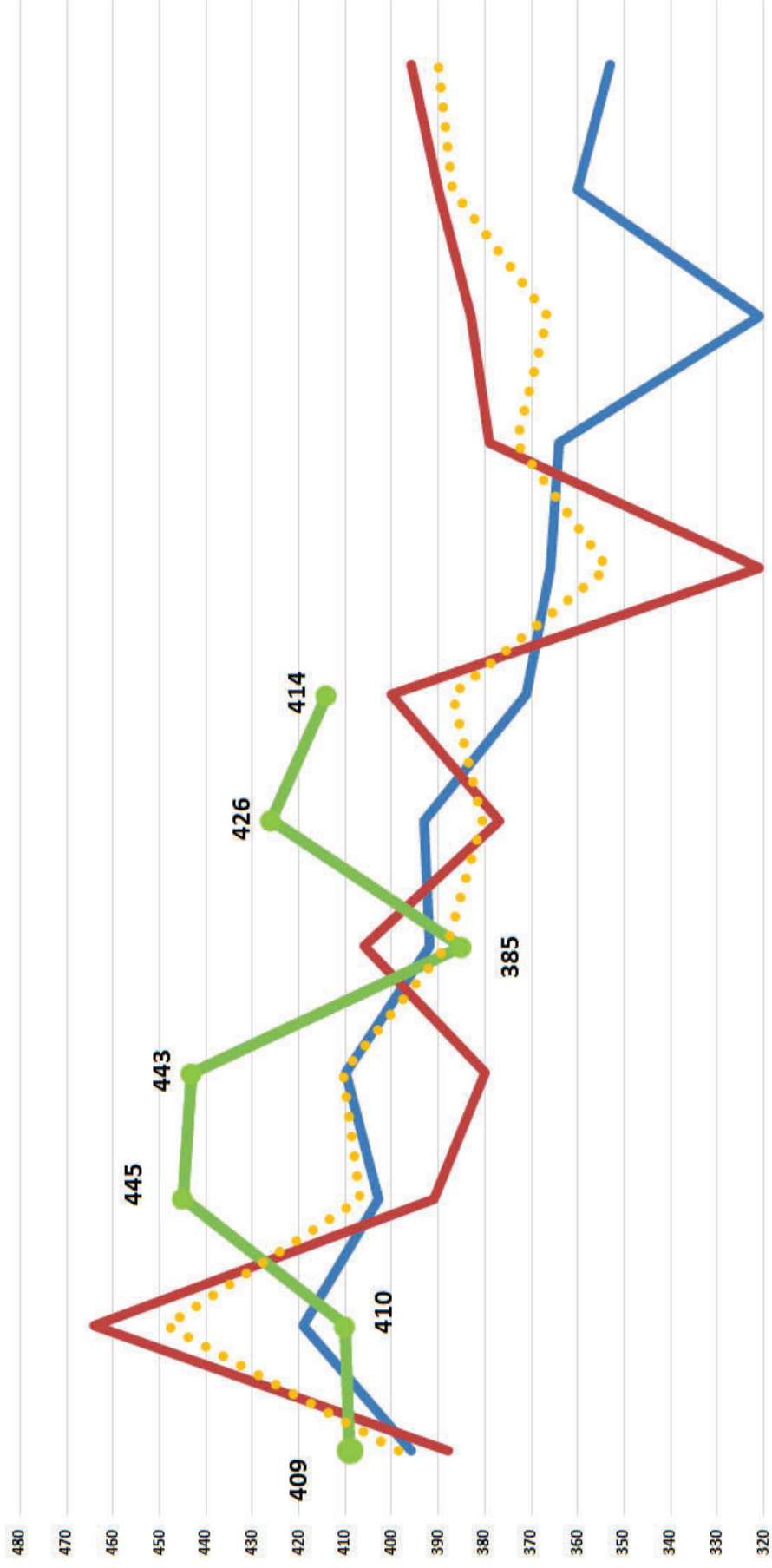
Adjusted Patient Days



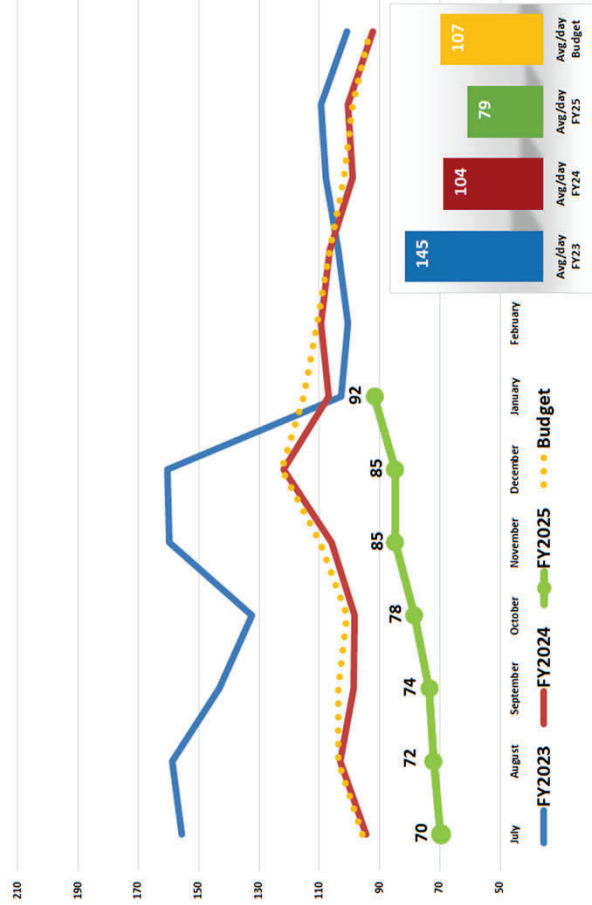
ED - Avg Treated Per Day



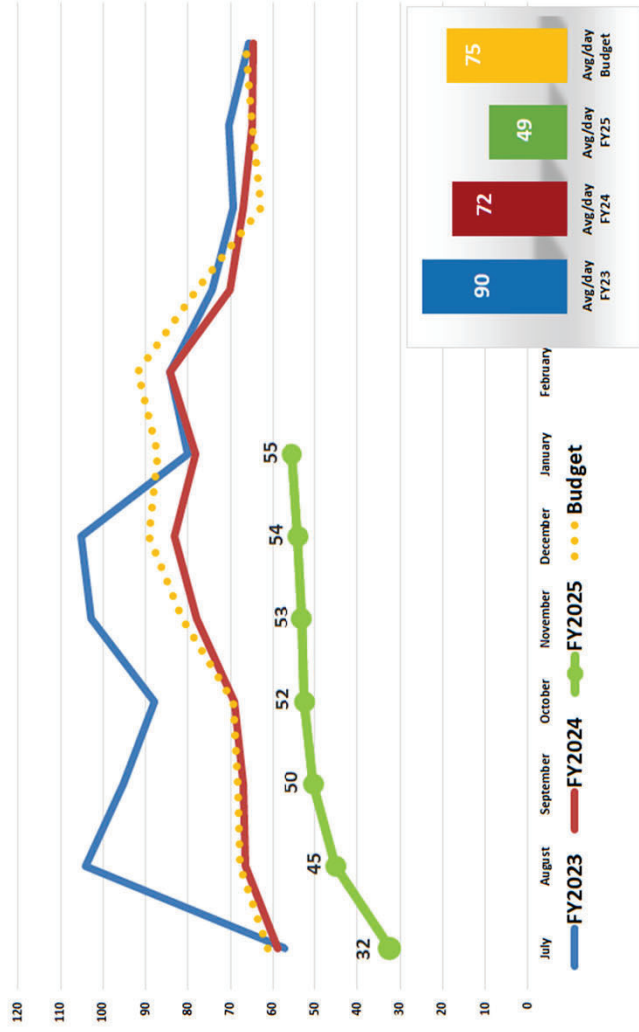
Deliveries



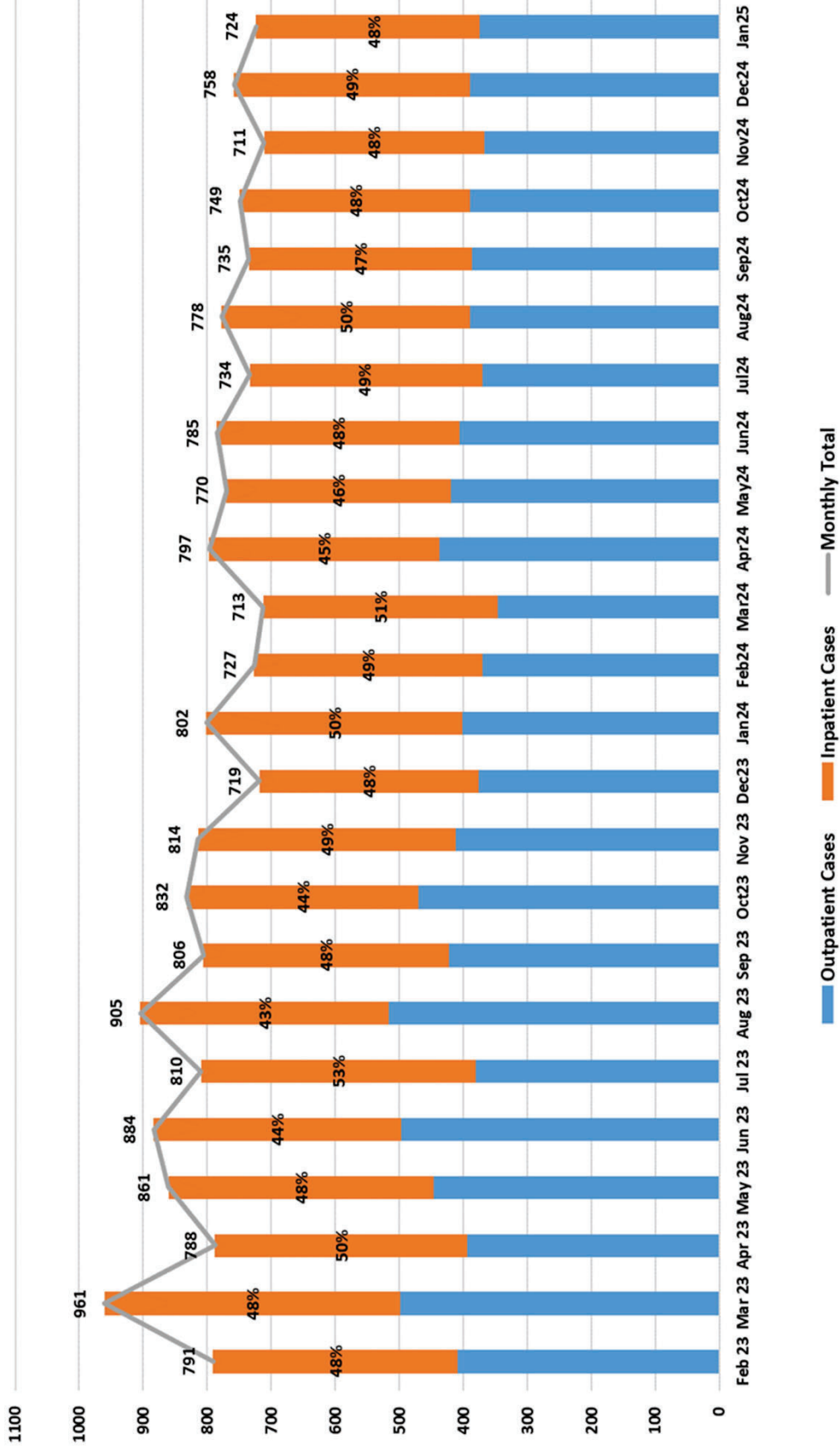
Urgent Care – Court Avg Visits Per Day



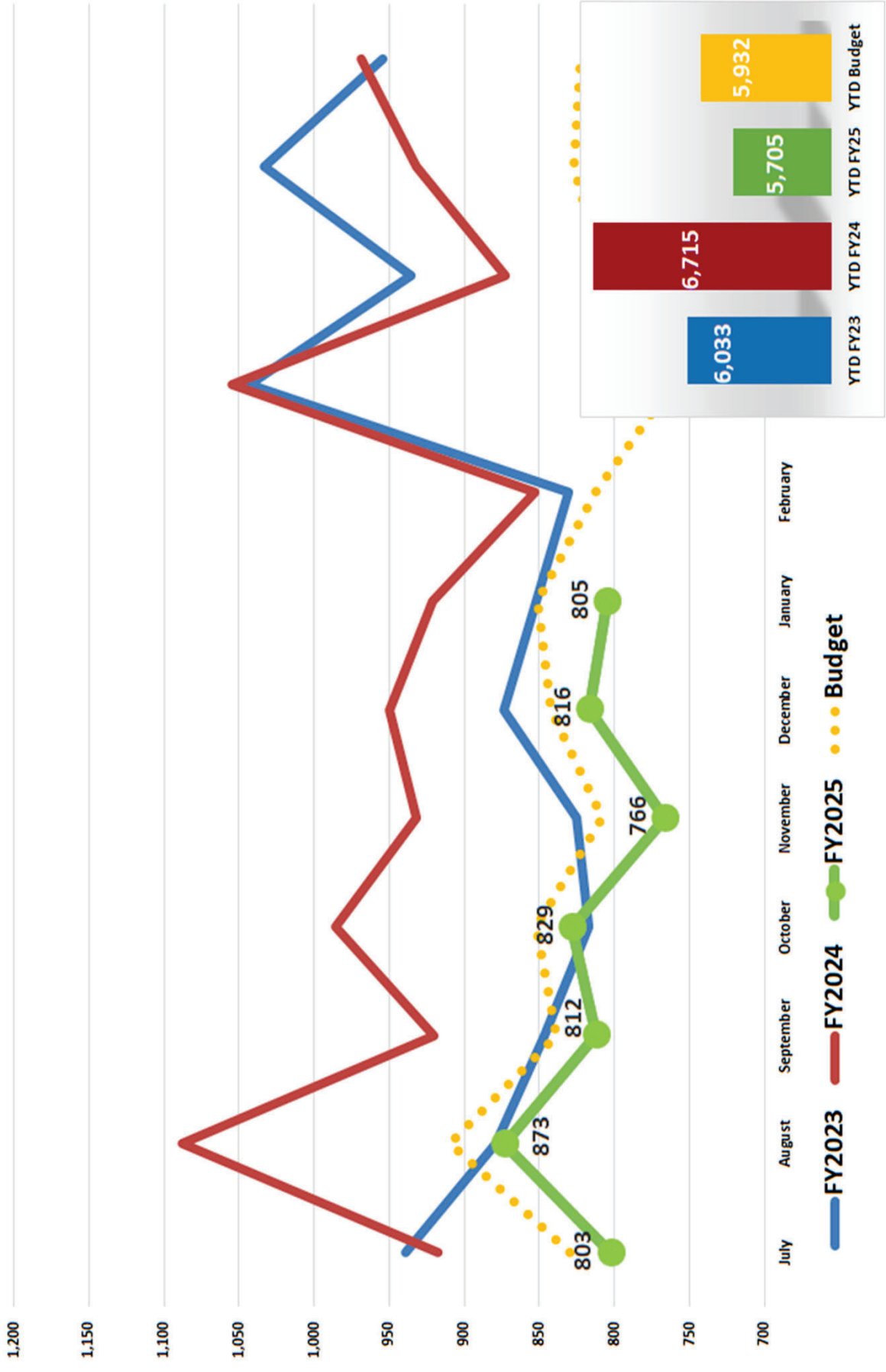
Urgent Care – Demaree Avg Visits Per Day



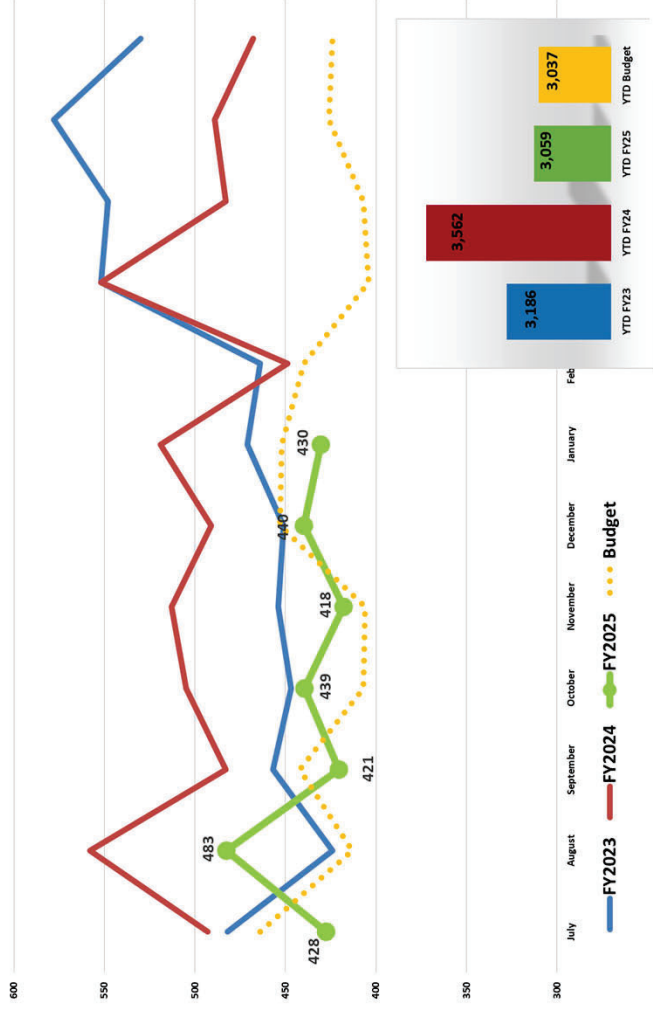
Surgery Cases (IP & OP)



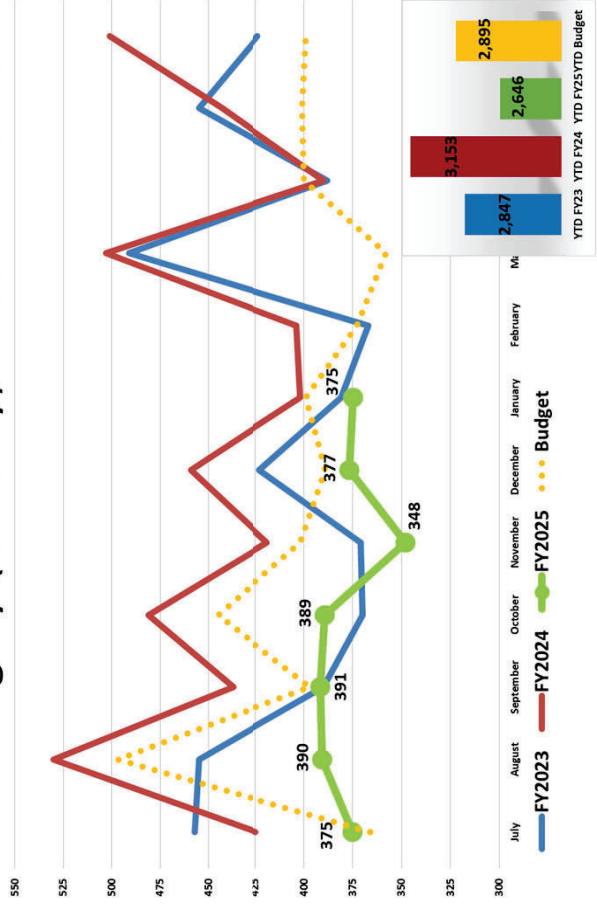
Surgery (IP & OP) – 100 Min Units



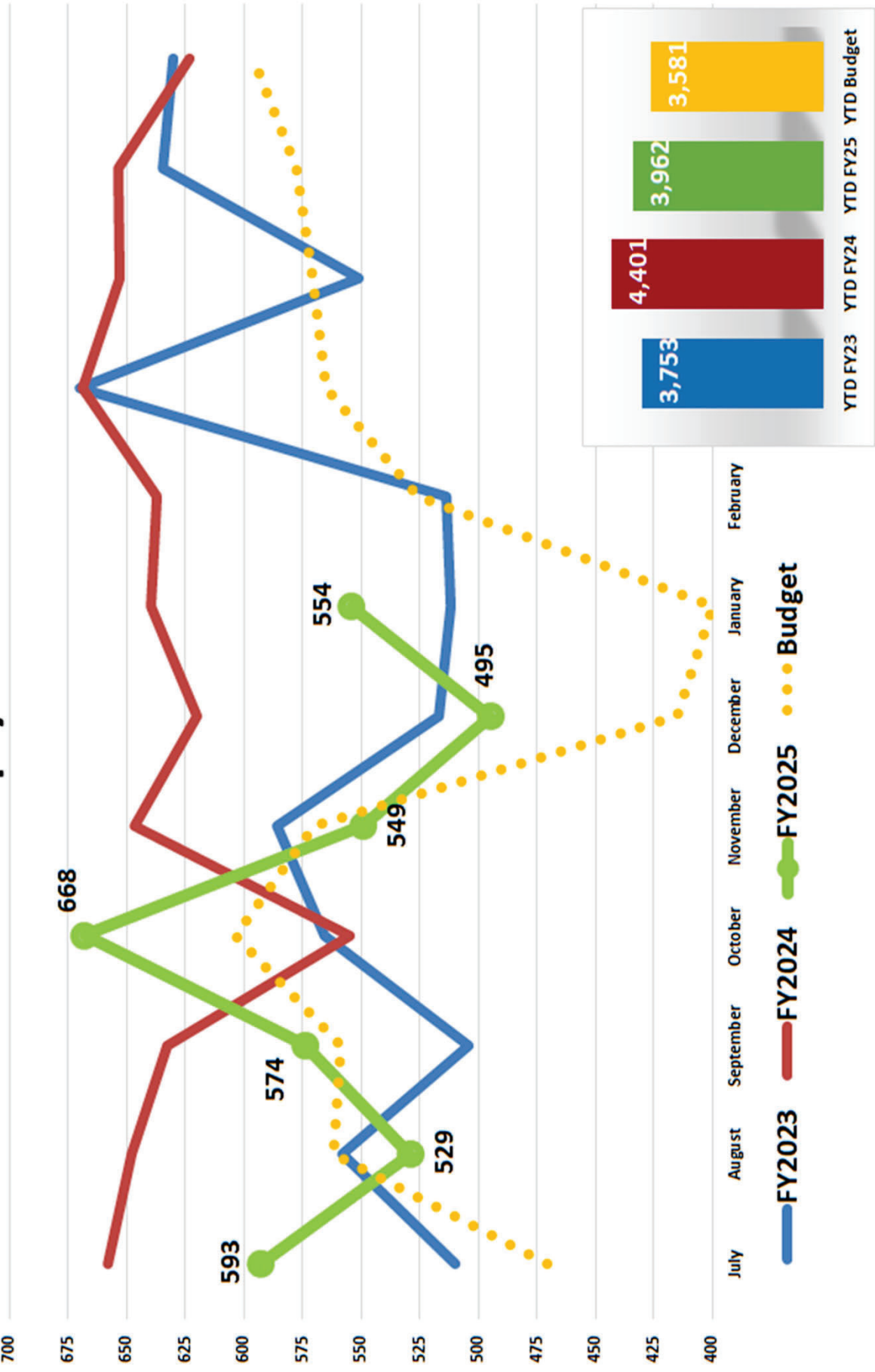
Surgery (IP Only) - 100 Min Unit



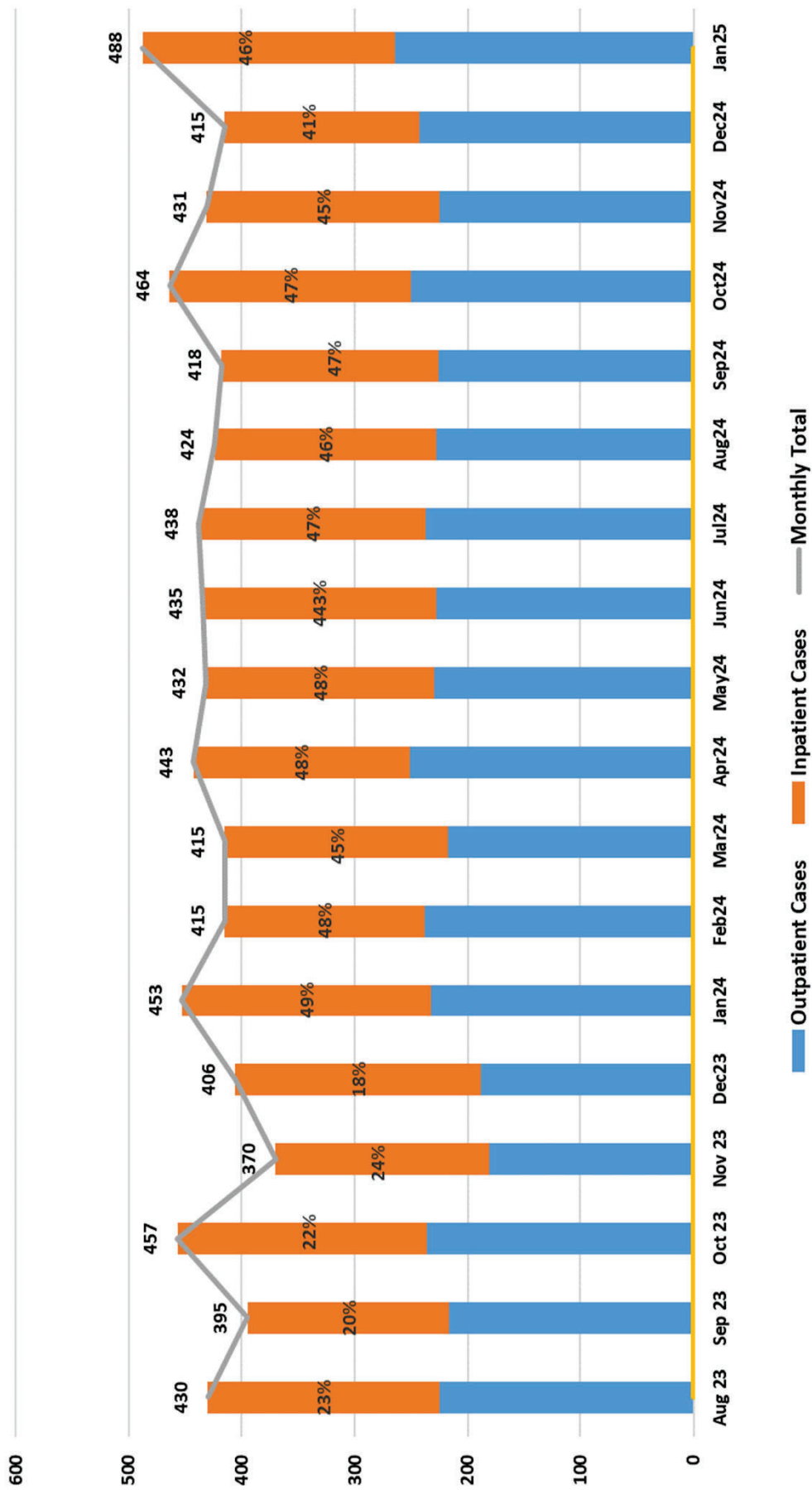
Surgery (OP Only) - 100 Min Units



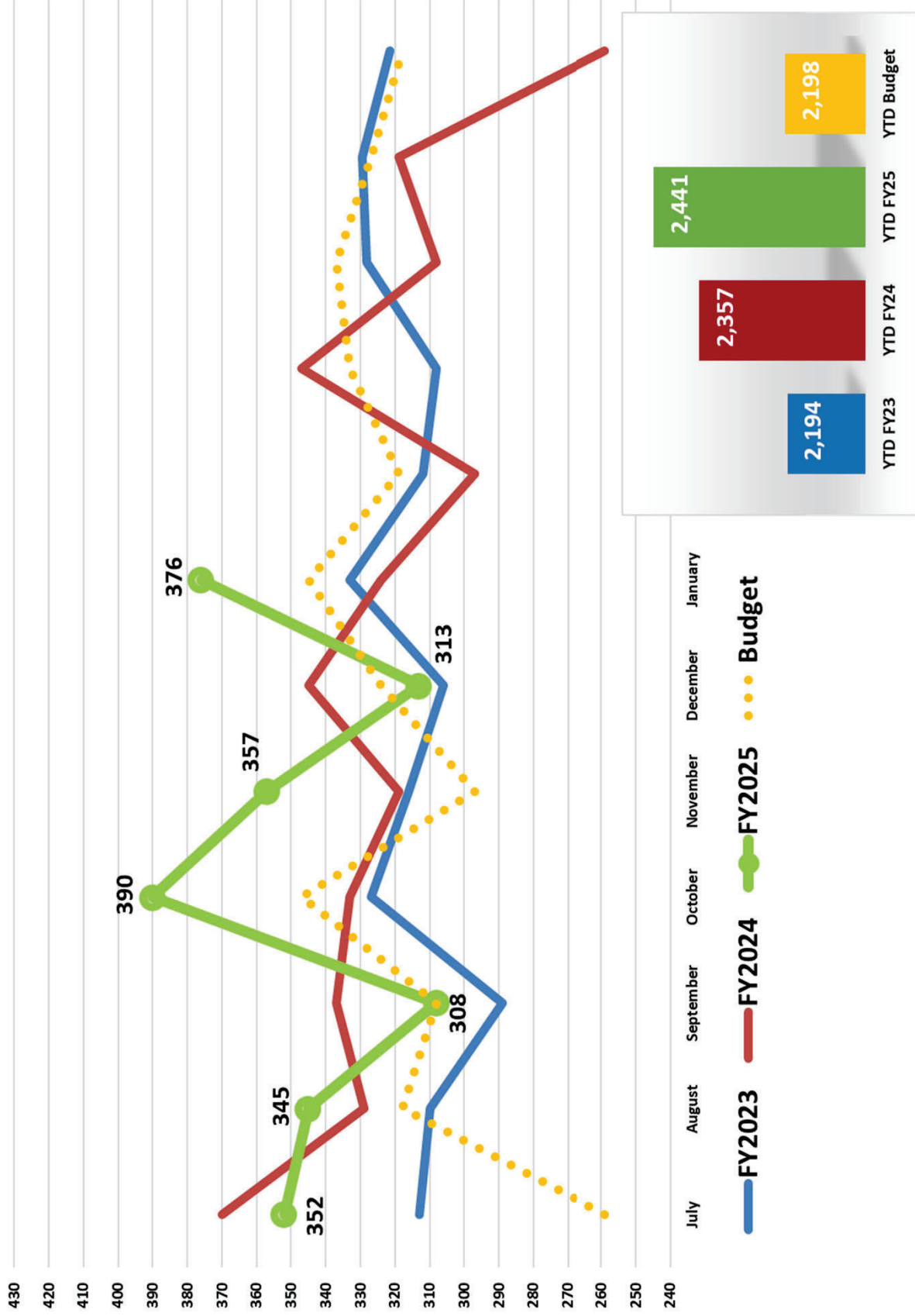
Endoscopy Procedures



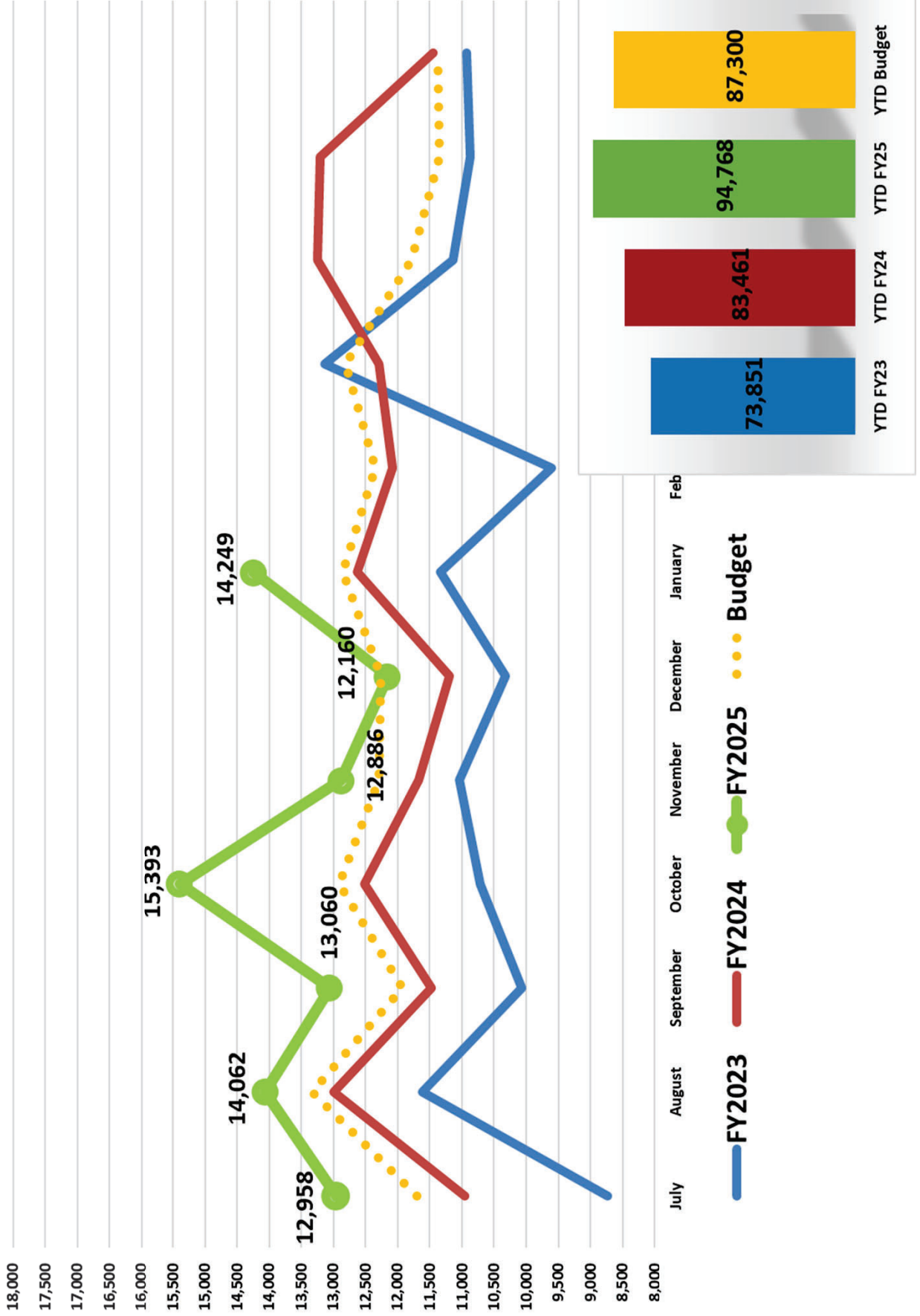
Cath Lab Patients (IP & OP)



Cath Lab (IP & OP) – 100 Min Units



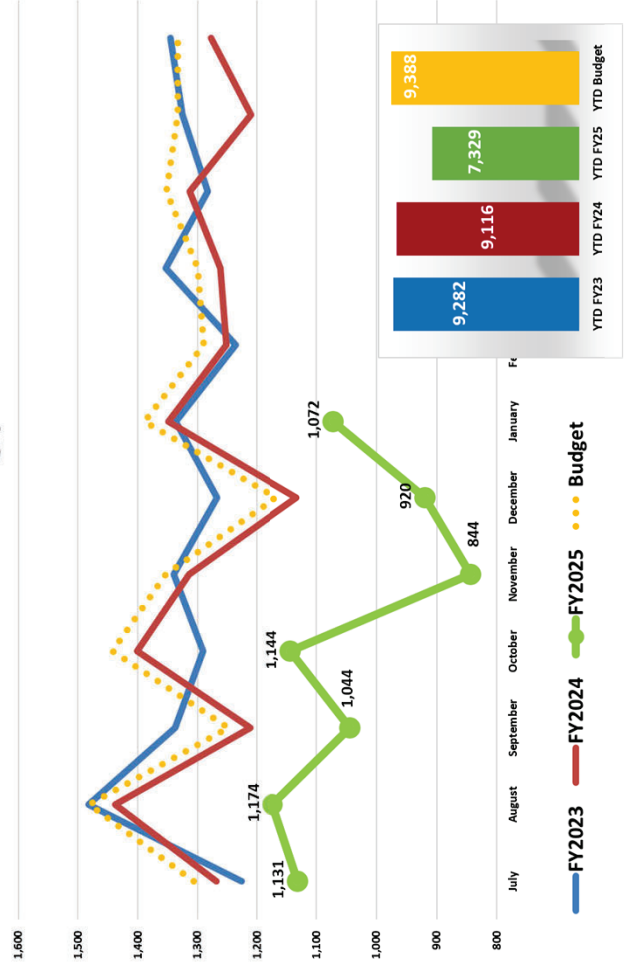
Rural Health Clinics Registrations



Medical Oncology Visits



Medical Oncology Treatments



Other Statistical Results – Fiscal Year Comparison (Jan)

	Actual Results				Budget		Budget Variance	
	Jan 24	Jan 25	Change	% Change	Jan 25	Change	% Change	
Rural Health Clinics Registrations	12,611	14,233	1,622	12.9%	12,860	1,373	10.7%	
RHC Exeter - Registrations	6,043	6,911	868	14.4%	6,506	405	6.2%	
RHC Lindsay - Registrations	1,972	1,985	13	0.7%	2,153	(168)	(7.8%)	
RHC Woodlake - Registrations	1,158	1,263	105	9.1%	550	713	129.6%	
RHC Dinuba - Registrations	1,396	1,565	169	12.1%	1,551	14	0.9%	
RHC Tulare - Registrations	2,042	2,509	467	22.9%	2,100	409	19.5%	
Urgent Care – Court Total Visits	3,315	2,845	(470)	(14.2%)	3,569	(724)	(20.3%)	
Urgent Care – Demaree Total Visits	2,428	1,719	(709)	(29.2%)	2,704	(985)	(36.4%)	
KH Medical Clinic - Ben Maddox Visits	796	1,040	244	30.7%	1,350	(310)	(23.0%)	
KH Medical Clinic - Plaza Visits	294	270	(24)	(8.2%)	629	(359)	(57.1%)	
KH Medical Willow Clinic Visits	0	1,338	1,338	0.0%	666	672	101.0%	
KH Cardiology Center Visalia Registrations	1,605	1,510	(95)	(5.9%)	1,588	(78)	(4.9%)	
KH Mental Wellness Clinic Visits	277	293	16	5.8%	390	(97)	(24.9%)	
Urology Clinic Visits	368	224	(144)	(39.1%)	570	(346)	(60.7%)	
Wound Care Visits	952	1,129	177	18.6%	1,800	(671)	(37.3%)	

Other Statistical Results – Fiscal Year Comparison (Jul-Jan)

	YTD Actual Results			Budget	Budget Variance		
	YTD Jan 24	YTD Jan 25	Change		% Change	YTD Jan 25	Change
							% Change
Rural Health Clinics Registrations	83,324	94,631	11,307	87,300	7,331	8.4%	
RHC Exeter - Registrations	41,482	45,124	3,642	43,743	1,381	3.2%	
RHC Lindsay - Registrations	12,017	13,028	1,011	12,595	433	3.4%	
RHC Woodlake - Registrations	7,637	9,203	1,566	7,527	1,676	22.3%	
RHC Dinuba - Registrations	8,954	10,627	1,673	9,836	791	8.0%	
RHC Tulare - Registrations	13,234	16,649	3,415	13,600	3,049	22.4%	
Urgent Care – Court Total Visits	22,397	17,052	(5,345)	23,088	(6,036)	(26.1%)	
Urgent Care – Demaree Total Visits	15,389	10,523	(4,866)	16,111	(5,588)	(34.7%)	
KH Medical Clinic - Ben Maddox Visits	5,513	6,225	712	8,100	(1,875)	(23.1%)	
KH Medical Clinic - Plaza Visits	507	1,911	1,404	4,073	(2,162)	(53.1%)	
KH Medical Willow Clinic Visits	0	2,666	2,666	3,588	(922)	(25.7%)	
KH Cardiology Center Visalia Registrations	10,020	10,848	828	10,607	241	2.3%	
KH Mental Wellness Clinic Visits	1,869	2,065	196	2,520	(455)	(18.1%)	
Urology Clinic Visits	1,912	2,107	195	3,799	(1,692)	(44.5%)	
Wound Care Visits	7,103	5,994	(1,109)	11,650	(5,656)	(48.6%)	

Other Statistical Results – Fiscal Year Comparison (Jan)

	Actual Results			Budget		Budget Variance	
	Jan 24	Jan 25	Change	% Change	Jan 25	Change	% Change
All O/P Rehab Svcs Across District	19,945	20,760	815	4.1%	21,303	(543)	(2.6%)
Physical & Other Therapy Units (I/P & O/P)	18,590	18,971	381	2.0%	19,633	(662)	(3.4%)
Radiology - CT - All Areas	4,574	4,653	79	1.7%	4,559	94	2.1%
Radiology - MRI - All Areas	872	893	21	2.4%	864	29	3.4%
Radiology - Ultrasound - All Areas	2,696	3,077	381	14.1%	2,639	438	16.6%
Radiology - Diagnostic Radiology	10,498	10,116	(382)	(3.6%)	9,872	244	2.5%
Radiology – Main Campus	15,968	15,749	(219)	(1.4%)	15,337	412	2.7%
Radiology - Ultrasound - Main Campus	2,082	2,389	307	14.7%	2,025	364	18.0%
West Campus - Diagnostic Radiology	1,188	1,368	180	15.2%	1,134	234	20.6%
West Campus - CT Scan	468	507	39	8.3%	445	62	14.1%
West Campus - MRI	402	427	25	6.2%	404	23	5.7%
West Campus - Ultrasound	614	688	74	12.1%	614	74	12.1%
West Campus - Breast Center	1,738	1,535	(203)	(11.7%)	1,694	(159)	(9.4%)
Med Onc Visalia Treatments	1,349	1,072	(277)	(20.5%)	1,389	(317)	(22.8%)
Rad Onc Visalia Treatments	1,612	1,222	(390)	(24.2%)	1,982	(760)	(38.3%)
Rad Onc Hanford Treatments	268	176	(92)	(34.3%)	384	(208)	(54.2%)

Other Statistical Results – Fiscal Year Comparison (Jul-Jan)

	YTD Actual Results			Budget		Budget Variance	
	YTD Jan 24	YTD Jan 25	Change	% Change	YTD Jan 25	Change	% Change
All O/P Rehab Svcs Across District	137,538	143,901	6,363	4.6%	147,310	(3,409)	(2.3%)
Physical & Other Therapy Units (I/P & O/P)	119,938	129,426	9,488	7.9%	137,573	(8,147)	(5.9%)
Radiology - CT - All Areas	31,540	32,277	737	2.3%	31,743	534	1.7%
Radiology - MRI - All Areas	5,819	6,138	319	5.5%	6,045	93	1.5%
Radiology - Ultrasound - All Areas	18,247	21,186	2,939	16.1%	18,368	2,818	15.3%
Radiology - Diagnostic Radiology	67,004	67,247	243	0.4%	66,982	265	0.4%
Radiology – Main Campus	105,244	107,722	2,478	2.4%	105,353	2,369	2.2%
Radiology - Ultrasound - Main Campus	14,187	16,536	2,349	16.6%	14,249	2,287	16.0%
West Campus - Diagnostic Radiology	7,540	8,088	548	7.3%	7,575	513	6.8%
West Campus - CT Scan	3,224	3,393	169	5.2%	3,288	105	3.2%
West Campus - MRI	2,542	2,924	382	15.0%	2,804	120	4.3%
West Campus - Ultrasound	4,060	4,650	590	14.5%	4,119	531	12.9%
West Campus - Breast Center	11,898	11,764	(134)	(1.1%)	11,938	(174)	(1.5%)
Med Onc Visalia Treatments	9,116	7,329	(1,787)	(19.6%)	9,388	(2,059)	(21.9%)
Rad Onc Visalia Treatments	10,386	10,208	(178)	(1.7%)	13,582	(3,374)	(24.8%)
Rad Onc Hanford Treatments	1,733	1,696	(37)	(2.1%)	2,958	(1,262)	(42.7%)

Other Statistical Results – Fiscal Year Comparison (Jan)

	Actual Results				Budget		Budget Variance	
	Jan 24	Jan 25	Change	% Change	Jan 25	Change	% Change	
ED - Avg Treated Per Day	259	270	11	4.2%	229	41	17.9%	
Surgery (IP & OP) – 100 Min Units	921	805	(116)	(12.6%)	851	(46)	(5.4%)	
Endoscopy Procedures	640	554	(86)	(13.4%)	400	154	38.5%	
Cath Lab (IP & OP) - 100 Min Units	324	376	52	16.0%	345	31	9.0%	
Cardiac Surgery Cases	28	37	9	32.1%	31	6	19.4%	
Deliveries	400	414	14	3.5%	387	27	7.0%	
Clinical Lab	260,135	271,849	11,714	4.5%	247,641	24,208	9.8%	
Reference Lab	6,005	6,249	244	4.1%	5,544	705	12.7%	
Dialysis Center - Visalia Visits	1,567	1,468	(99)	(6.3%)	1,757	(289)	(16.4%)	
Infusion Center - Units of Service	425	385	(40)	(9.4%)	572	(187)	(32.7%)	
Hospice Days	3,258	3,606	348	10.7%	3,824	(218)	(5.7%)	
Home Health Visits	3,032	2,729	(303)	(10.0%)	3,215	(486)	(15.1%)	
Home Infusion Days	20,760	20,159	(601)	(2.9%)	23,309	(3,150)	(13.5%)	

Other Statistical Results – Fiscal Year Comparison (Jul-Jan)

	YTD Actual Results			Budget YTD Jan 25	Budget Variance	
	YTD Jan 24	YTD Jan 25	Change		% Change	Change
ED - Avg Treated Per Day	260	258	(2)	230	28	12.1%
Surgery (IP & OP) – 100 Min Units	6,715	5,705	(1,010)	5,932	(227)	(3.8%)
Endoscopy Procedures	4,401	3,962	(439)	3,581	381	10.6%
Cath Lab (IP & OP) - 100 Min Units	2,357	2,441	84	2,198	243	11.1%
Cardiac Surgery Cases	200	192	(8)	238	(46)	(19.3%)
Deliveries	2,806	2,932	126	2,820	112	4.0%
Clinical Lab	1,660,112	1,735,963	75,851	1,708,914	27,049	1.6%
Reference Lab	39,779	46,047	6,268	39,913	6,134	15.4%
Dialysis Center - Visalia Visits	10,611	10,517	(94)	12,299	(1,782)	(14.5%)
Infusion Center - Units of Service	2,719	3,016	297	3,480	(464)	(13.3%)
Hospice Days	25,645	24,637	(1,008)	26,540	(1,903)	(7.2%)
Home Health Visits	21,604	19,889	(1,715)	22,474	(2,585)	(11.5%)
Home Infusion Days	158,192	153,464	(4,728)	157,862	(4,398)	(2.8%)

January Financial Summary (000's)

Comparison to Budget - Month of January				
	Budget Jan-2025	Actual Jan-2025	\$ Change	% Change
Operating Revenue				
Net Patient Service Revenue	\$55,057	\$61,895	\$6,838	11.0%
Other Operating Revenue	\$20,486	\$18,042	(\$2,443)	-13.5%
Total Operating Revenue	\$75,542	\$79,938	\$4,395	5.5%
Operating Expenses				
Employment Expenses	\$38,639	\$39,859	\$1,220	3.1%
Other Expenses	\$36,304	\$36,630	\$326	0.9%
Total Operating Expenses	\$74,943	\$76,489	\$1,546	2.0%
Operating Margin	\$599	\$3,448	\$2,849	
Stimulus/FEMA	\$0	\$0	\$0	
Operating Margin after Stimulus/FEMA	\$599	\$3,448	\$2,849	
Nonoperating Revenue (Loss)	\$658	\$845	\$188	
Excess Margin	\$1,257	\$4,293	\$3,037	

Year to Date Financial Summary (000's)

	Comparison to Budget - YTD January		
	Budget YTD Jan-2025	Actual YTD Jan-2025	\$ Change % Change
Operating Revenue			
Net Patient Service Revenue	\$372,451	\$381,538	\$9,088 2.4%
Other Operating Revenue	\$141,616	\$136,582	(\$5,034) -3.7%
Total Operating Revenue	\$514,066	\$518,120	\$4,054 0.8%
Operating Expenses			
Employment Expenses	\$269,945	\$280,616	\$10,671 3.8%
Other Expenses	\$261,945	\$253,861	(\$8,084) -3.2%
Total Operating Expenses	\$531,890	\$534,477	\$2,586 0.5%
Operating Margin	(\$17,824)	(\$16,357)	\$1,468
Stimulus/FEMA	\$0	\$47,722	\$47,722
Operating Margin after Stimulus/FEMA	(\$17,824)	\$31,365	\$49,190
Nonoperating Revenue (Loss)	\$4,610	\$9,826	\$5,216
Excess Margin	(\$13,214)	\$41,191	\$54,406

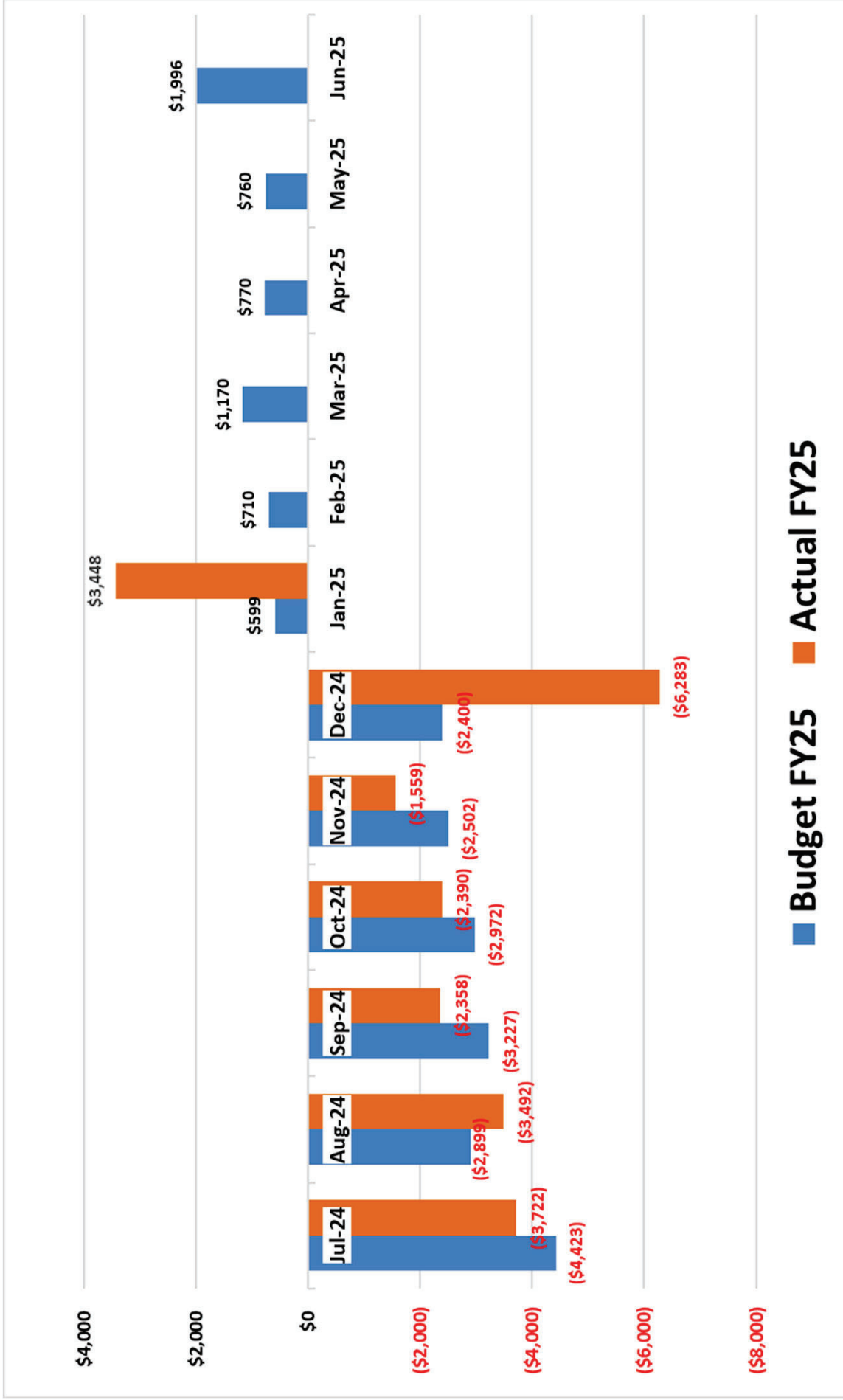
January Financial Comparison (000's)

	Comparison to Budget - Month of January			Comparison to Prior Year - Month of January			
	Budget Jan-2025	Actual Jan-2025	\$ Change	% Change	Actual Jan-2025	\$ Change	% Change
Operating Revenue							
Net Patient Service Revenue	\$55,057	\$61,895	\$6,838	11.0%	\$49,472	\$12,423	20.1%
Supplemental Gov't Programs	\$7,744	\$2,717	(\$5,027)	-185.0%	\$8,780	(\$6,062)	-223.1%
Prime Program	\$792	\$5,551	\$4,759	85.7%	\$2,459	\$3,092	55.7%
Premium Revenue	\$7,547	\$5,500	(\$2,047)	-37.2%	\$6,754	(\$1,254)	-22.8%
Management Services Revenue	\$0	\$0	\$0	0.0%	\$3,756	(\$3,756)	0.0%
Other Revenue	\$4,403	\$4,274	(\$129)	-3.0%	\$2,630	\$1,644	38.5%
Other Operating Revenue	\$20,486	\$18,042	(\$2,443)	-13.5%	\$24,379	(\$6,336)	-35.1%
Total Operating Revenue	\$75,542	\$79,938	\$4,395	5.5%	\$73,851	\$6,086	7.6%
Operating Expenses							
Salaries & Wages	\$32,308	\$32,478	\$171	0.5%	\$29,705	\$2,773	8.5%
Contract Labor	\$1,202	\$2,487	\$1,286	51.7%	\$1,780	\$707	28.4%
Employee Benefits	\$5,130	\$4,894	(\$236)	-4.8%	\$6,160	(\$1,266)	-25.9%
Total Employment Expenses	\$38,639	\$39,859	\$1,220	3.1%	\$37,645	\$2,214	5.6%
Medical & Other Supplies	\$14,197	\$14,325	\$128	0.9%	\$14,980	(\$655)	-4.6%
Physician Fees	\$7,253	\$6,499	(\$754)	-11.6%	\$7,558	(\$1,059)	-16.3%
Purchased Services	\$1,819	\$1,789	(\$30)	-1.7%	\$1,709	\$80	4.5%
Repairs & Maintenance	\$2,081	\$2,203	\$122	5.5%	\$2,964	(\$762)	-34.6%
Utilities	\$833	\$1,099	\$266	24.2%	\$831	\$268	24.4%
Rents & Leases	\$154	\$163	\$9	5.7%	\$140	\$23	14.1%
Depreciation & Amortization	\$3,302	\$3,113	(\$189)	-6.1%	\$2,890	\$223	7.2%
Interest Expense	\$608	\$646	\$38	5.8%	\$603	\$43	6.6%
Other Expense	\$2,291	\$2,037	(\$254)	-12.5%	\$1,315	\$722	35.4%
Humana Cap Plan Expenses	\$3,766	\$4,756	\$989	20.8%	\$2,751	\$2,005	42.2%
Total Other Expenses	\$36,304	\$36,630	\$326	0.9%	\$35,742	\$888	2.4%
Total Operating Expenses	\$74,943	\$76,489	\$1,546	2.0%	\$73,388	\$3,102	4.1%
Operating Margin	\$599	\$3,448	\$2,849		\$464	\$2,985	
Stimulus/FEMA	\$0	\$0	\$0		\$0	\$0	
Operating Margin after Stimulus/FEMA	\$599	\$3,448	\$2,849		\$464	\$2,985	
Nonoperating Revenue (Loss)	\$658	\$845	\$188		\$969	(\$124)	
Excess Margin	\$1,257	\$4,293	\$3,037		\$1,432	\$2,861	

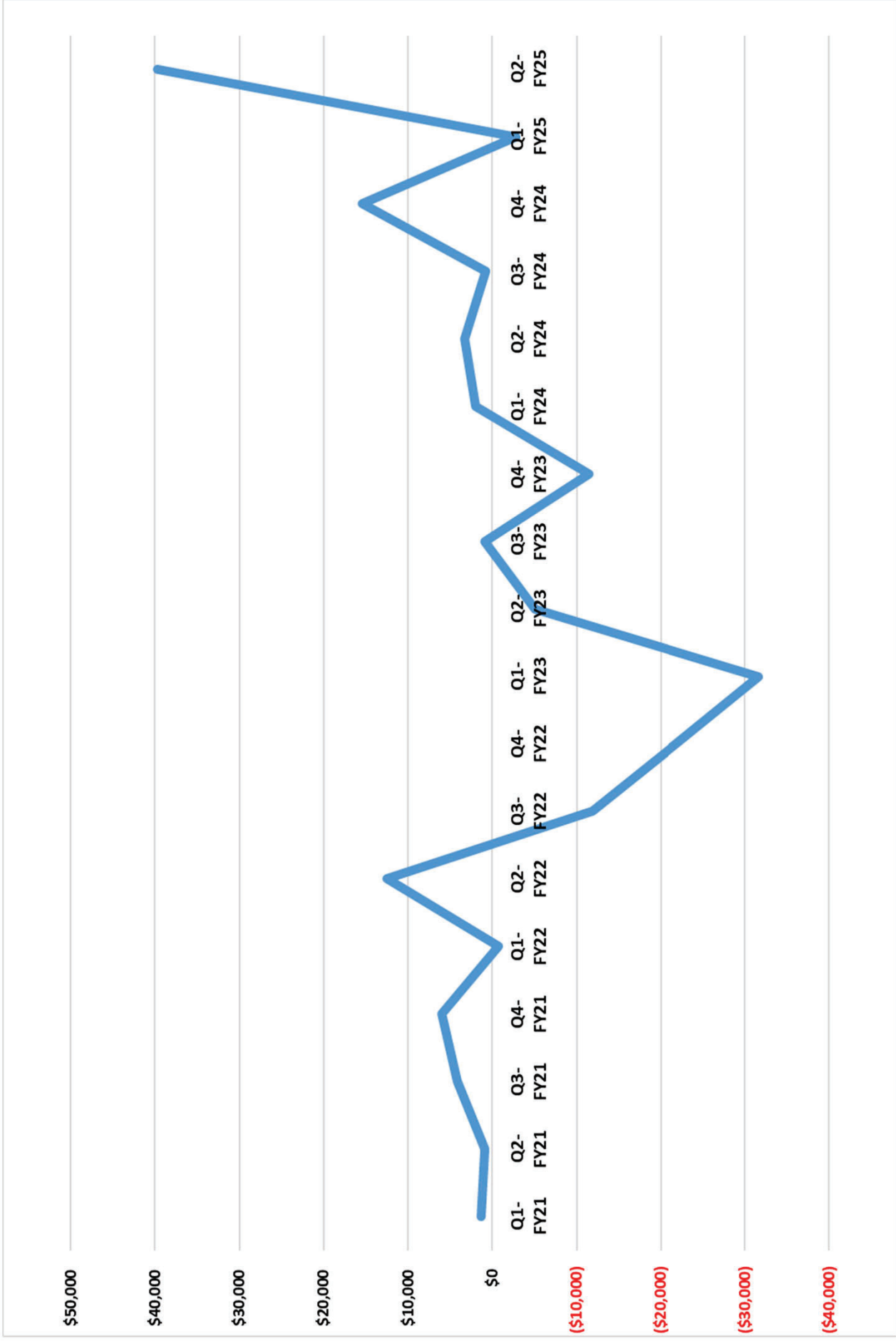
Year to Date: July through January Financial Comparison (000's)

	Comparison to Budget - YTD January			Comparison to Prior Year - YTD January		
	Budget YTD Jan-2025	Actual YTD Jan-2025	\$ Change % Change	Actual YTD Jan-2024	Actual YTD Jan-2025	\$ Change % Change
Operating Revenue						
Net Patient Service Revenue	\$372,451	\$381,538	\$9,088 2.4%	\$336,033	\$381,538	\$45,505 11.9%
Supplemental Gov't Programs	\$52,386	\$48,572	(\$3,814) -7.9%	\$47,897	\$48,572	\$675 1.4%
Prime Program	\$5,543	\$10,302	\$4,759 46.2%	\$7,389	\$10,302	\$2,913 28.3%
Premium Revenue	\$52,830	\$49,021	(\$3,809) -7.8%	\$51,968	\$49,021	(\$2,947) -6.0%
Management Services Revenue	\$0	\$0	\$0 0.0%	\$23,113	\$0	(\$23,113) 0.0%
Other Revenue	\$30,856	\$28,687	(\$2,170) -7.6%	\$22,837	\$28,687	\$5,849 20.4%
Other Operating Revenue	\$141,616	\$136,582	(\$5,034) -3.7%	\$153,205	\$136,582	(\$16,623) -12.2%
Total Operating Revenue	\$514,066	\$518,120	\$4,054 0.8%	\$489,238	\$518,120	\$28,882 5.6%
Operating Expenses						
Salaries & Wages	\$221,384	\$224,051	\$2,667 1.2%	\$199,631	\$224,051	\$24,419 10.9%
Contract Labor	\$9,365	\$11,198	\$1,833 16.4%	\$13,280	\$11,198	(\$2,082) -18.6%
Employee Benefits	\$39,197	\$45,367	\$6,170 13.6%	\$46,934	\$45,367	(\$1,567) -3.5%
Total Employment Expenses	\$269,945	\$280,616	\$10,671 3.8%	\$259,846	\$280,616	\$20,770 7.4%
Medical & Other Supplies	\$107,326	\$97,748	(\$9,578) -9.8%	\$92,407	\$97,748	\$5,341 5.5%
Physician Fees	\$50,362	\$50,376	\$14 0.0%	\$46,438	\$50,376	\$3,938 7.8%
Purchased Services	\$12,602	\$11,743	(\$858) -7.3%	\$11,213	\$11,743	\$530 4.5%
Repairs & Maintenance	\$14,549	\$14,913	\$364 2.4%	\$16,278	\$14,913	(\$1,365) -9.2%
Utilities	\$6,752	\$6,761	\$9 0.1%	\$6,294	\$6,761	\$467 6.9%
Rents & Leases	\$1,076	\$971	(\$105) -10.8%	\$1,061	\$971	(\$90) -9.3%
Depreciation & Amortization	\$23,112	\$22,214	(\$899) -4.0%	\$19,760	\$22,214	\$2,454 11.0%
Interest Expense	\$4,219	\$4,187	(\$32) -0.8%	\$4,209	\$4,187	(\$21) -0.5%
Other Expense	\$15,826	\$14,397	(\$1,429) -9.9%	\$13,301	\$14,397	\$1,096 7.6%
Humana Cap Plan Expenses	\$26,121	\$30,550	\$4,429 14.5%	\$24,108	\$30,550	\$6,443 21.1%
Total Other Expenses	\$261,945	\$253,861	(\$8,084) -3.2%	\$235,068	\$253,861	\$18,793 7.4%
Total Operating Expenses	\$531,890	\$534,477	\$2,586 0.5%	\$494,914	\$534,477	\$39,563 7.4%
Operating Margin	(\$17,824)	(\$16,357)	\$1,468	(\$5,675)	(\$16,357)	(\$10,681)
Stimulus/FEMA	\$0	\$47,722	\$47,722	\$3,220	\$47,722	\$44,502
Operating Margin after Stimulus/FEMA	(\$17,824)	\$31,365	\$49,190	(\$2,455)	\$31,365	\$33,821
Nonoperating Revenue (Loss)	\$4,610	\$9,826	\$5,216	\$9,115	\$9,826	\$711
Excess Margin	(\$13,214)	\$41,191	\$54,406	\$6,659	\$41,191	\$34,532

Budget and Actual Fiscal Year 2025: Trended Operating Margin (000's)



Trended Quarterly Results: Bottom Line / Excess Margin (000's)



July 2024 – January 2025 : Trended Financial Information (000's)

	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	FY 2025
Patient Service Revenue	\$50,866	\$53,450	\$51,648	\$56,157	\$54,496	\$53,026	\$61,895	\$381,538
Other Revenue	\$19,487	\$20,024	\$19,142	\$20,242	\$19,868	\$19,778	\$18,042	\$136,582
Total Operating Revenue	\$70,353	\$73,474	\$70,790	\$76,398	\$74,364	\$72,804	\$79,938	\$518,120
Employee Expense	\$38,264	\$39,058	\$37,671	\$41,494	\$41,051	\$43,219	\$39,859	\$280,616
Other Operating Expense	\$35,811	\$37,908	\$35,477	\$37,294	\$34,872	\$35,868	\$36,630	\$253,861
Total Operating Expenses	\$74,075	\$76,965	\$73,148	\$78,788	\$75,923	\$79,087	\$76,489	\$534,477
Net Operating Margin	(\$3,722)	(\$3,492)	(\$2,358)	(\$2,390)	(\$1,559)	(\$6,283)	\$3,448	(\$16,357)
Stimulus/FEMA	\$0	\$0	\$0	\$0	\$0	\$47,722	\$0	\$47,722
NonOperating Income	\$1,190	\$896	\$4,720	\$1,371	\$905	(\$101)	\$845	\$9,826
Excess Margin	(\$2,533)	(\$2,596)	\$2,362	(\$1,019)	(\$654)	\$41,338	\$4,293	\$41,191

Profitability								
Operating Margin %	(5.3%)	(4.8%)	(3.3%)	(3.1%)	(2.1%)	(8.6%)	4.3%	(3.2%)
Operating Margin %excl. Int	(4.4%)	(4.0%)	(2.5%)	(2.4%)	(1.3%)	(7.8%)	5.1%	(2.3%)
Operating EBIDA	\$46	\$239	\$1,457	\$1,348	\$2,293	(\$2,546)	\$7,207	\$10,045
Operating EBIDA Margin	0.1%	0.3%	2.1%	1.8%	3.1%	(3.5%)	9.0%	1.9%

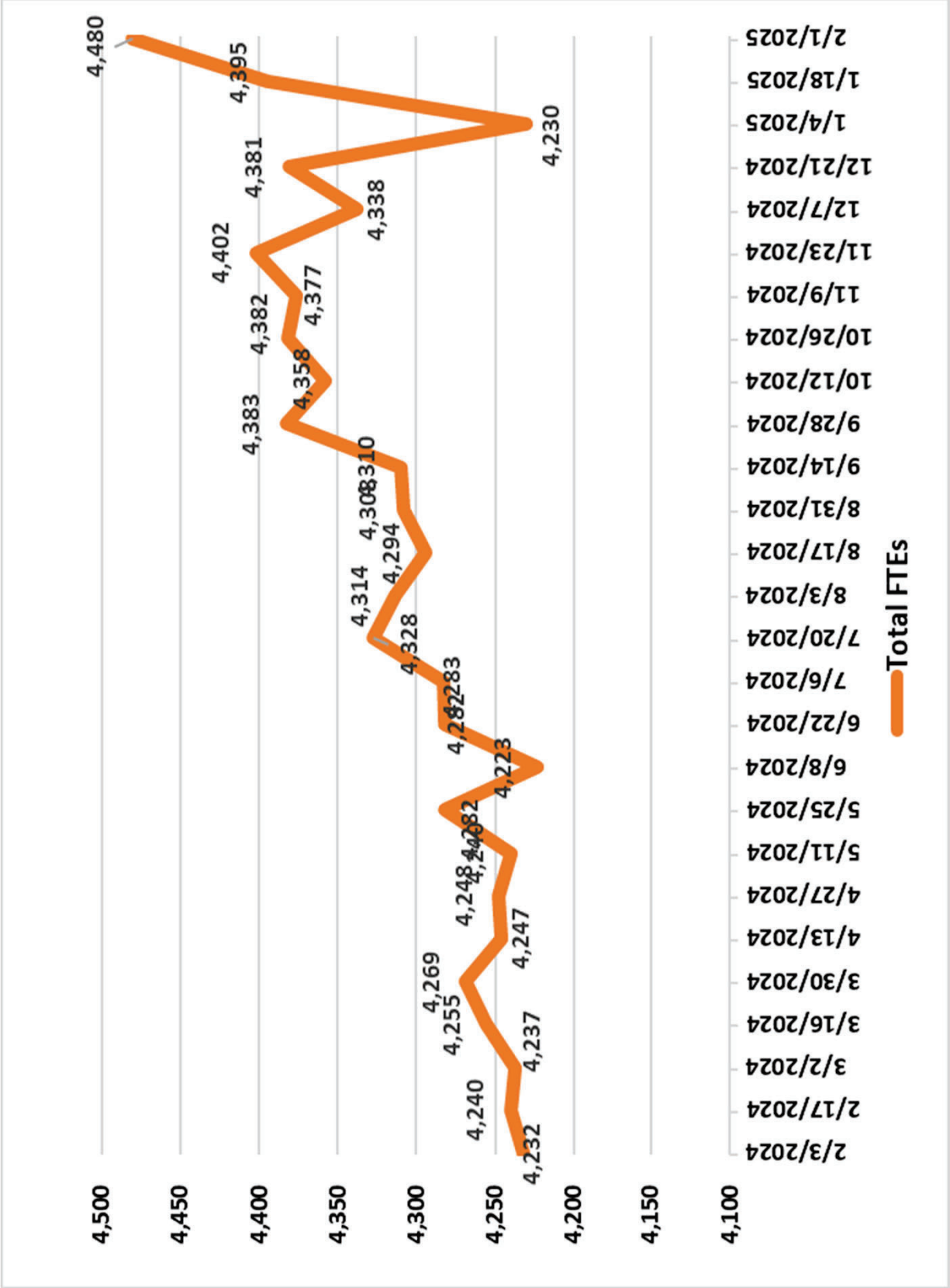
Liquidity Indicators								
Day's Cash on Hand	97.4	89.8	91.9	88.4	78.9	74.6	78.3	78.3
Day's in Accounts Receivable	64.0	68.5	71.0	68.3	66.9	65.8	72.5	72.5
Unrestricted Funds (000's)	\$219,800	\$209,641	\$214,303	\$207,507	\$187,057	\$177,933	\$191,281	\$191,281

Debt & Other Indicators								
Debt Service Coverage (MAD\$)	0.70	0.50	1.40	1.80	1.50	3.20	3.70	3.70
Discharges (Monthly)	2,498	2,447	2,440	2,388	2,240	2,339	2,490	2,406
Adj Discharges (Case mix adj)	8,455	8,215	7,779	8,441	7,760	7,724	8,790	57,163
Adjusted patient Days (Mo.)	26,023	26,419	26,419	26,693	25,492	26,538	27,797	27,797
Cost/Adj Discharge	\$8.8	\$9.4	\$9.4	\$9.3	\$9.8	\$10.2	\$8.7	\$9.4
Compensation Ratio	75%	73%	73%	74%	75%	82%	64%	74%

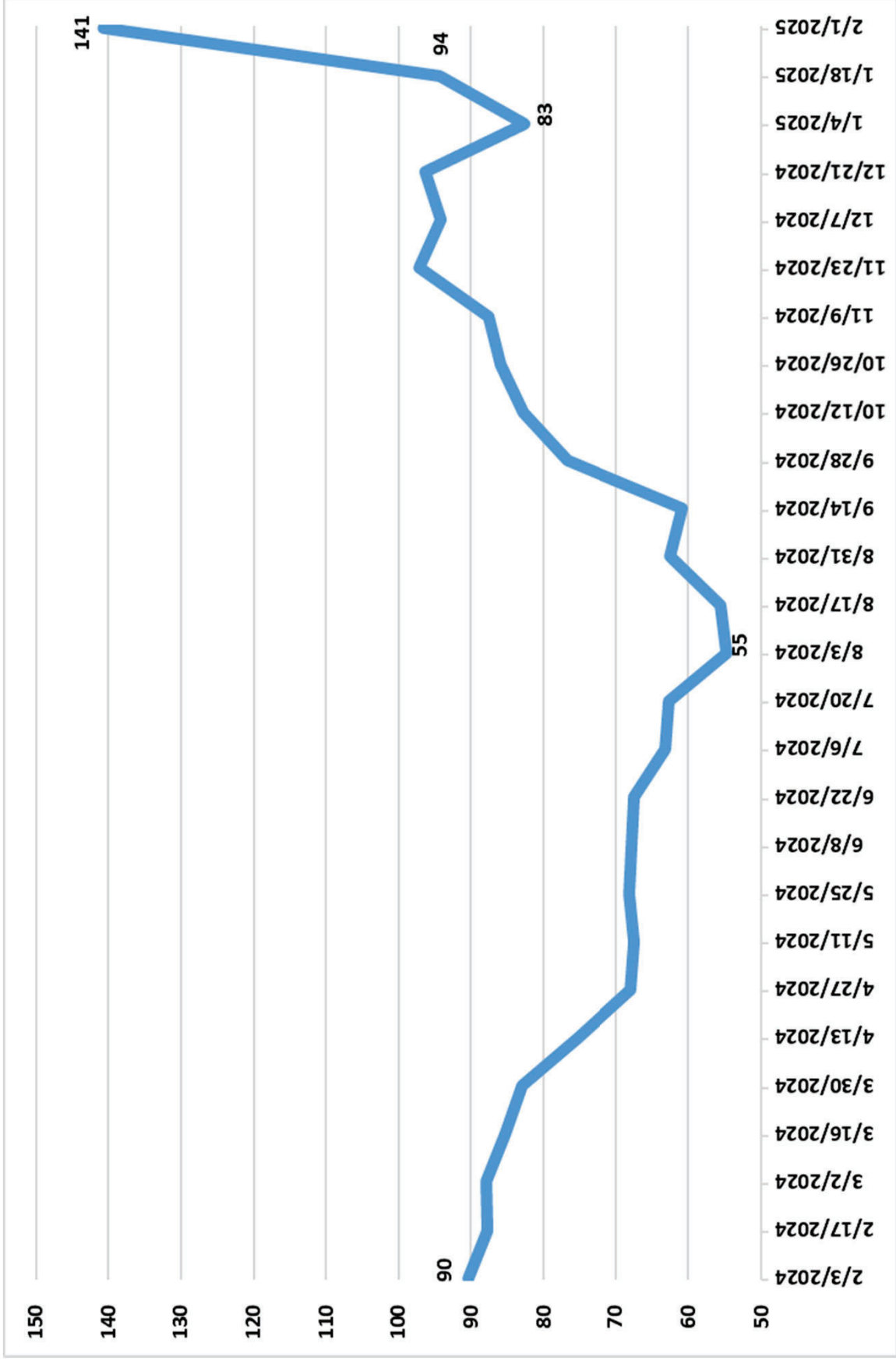
Month of January - Budget Variances

- **Net Patient Service Revenue:** The \$6.8M favorable variance in January resulted from the mix and acuity of our patients.
- **Supplemental Gov't Programs:** The unfavorable variance of \$4.0M is due to recording an additional reserve related to our Medi-Cal DSH funding.
- **Prime Program Revenue:** The Prime revenue was positively impacted by recording \$4.8M of additional unexpected QIP revenue related to FY23.
- **Premium Revenue:** Due to a decrease in enrollment in our Medicare managed care plan in January, we experienced a \$2.0M unfavorable variance.
- **Contract Labor:** The unfavorable variance of \$1.3M is due to an unexpected increase in the need of contract labor primarily in ICCU and the ED.
- **Humana Cap Expenses:** The unfavorable variance of \$989K is due to higher than anticipated third party expenses.

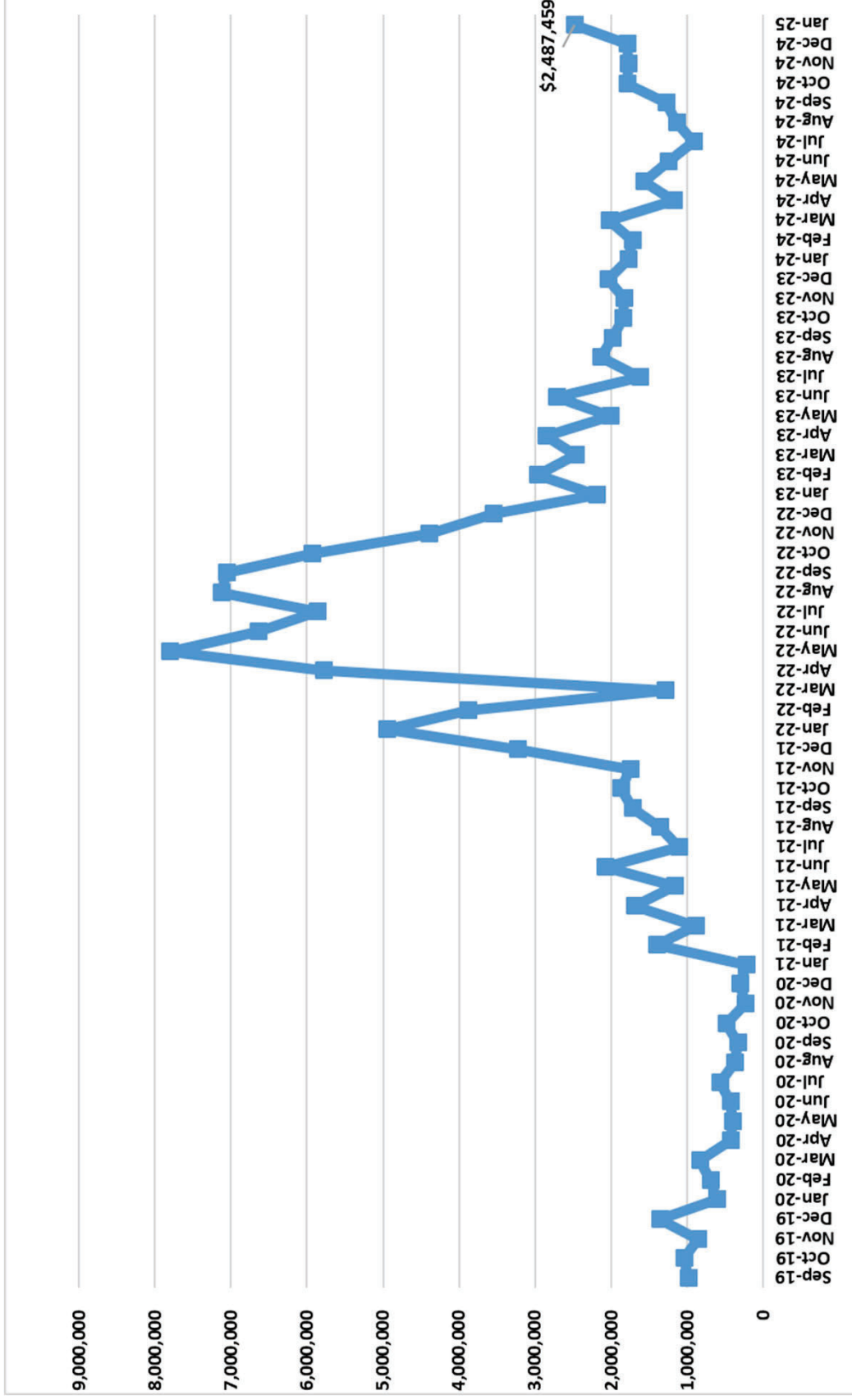
Total FTEs (includes Contract Labor)



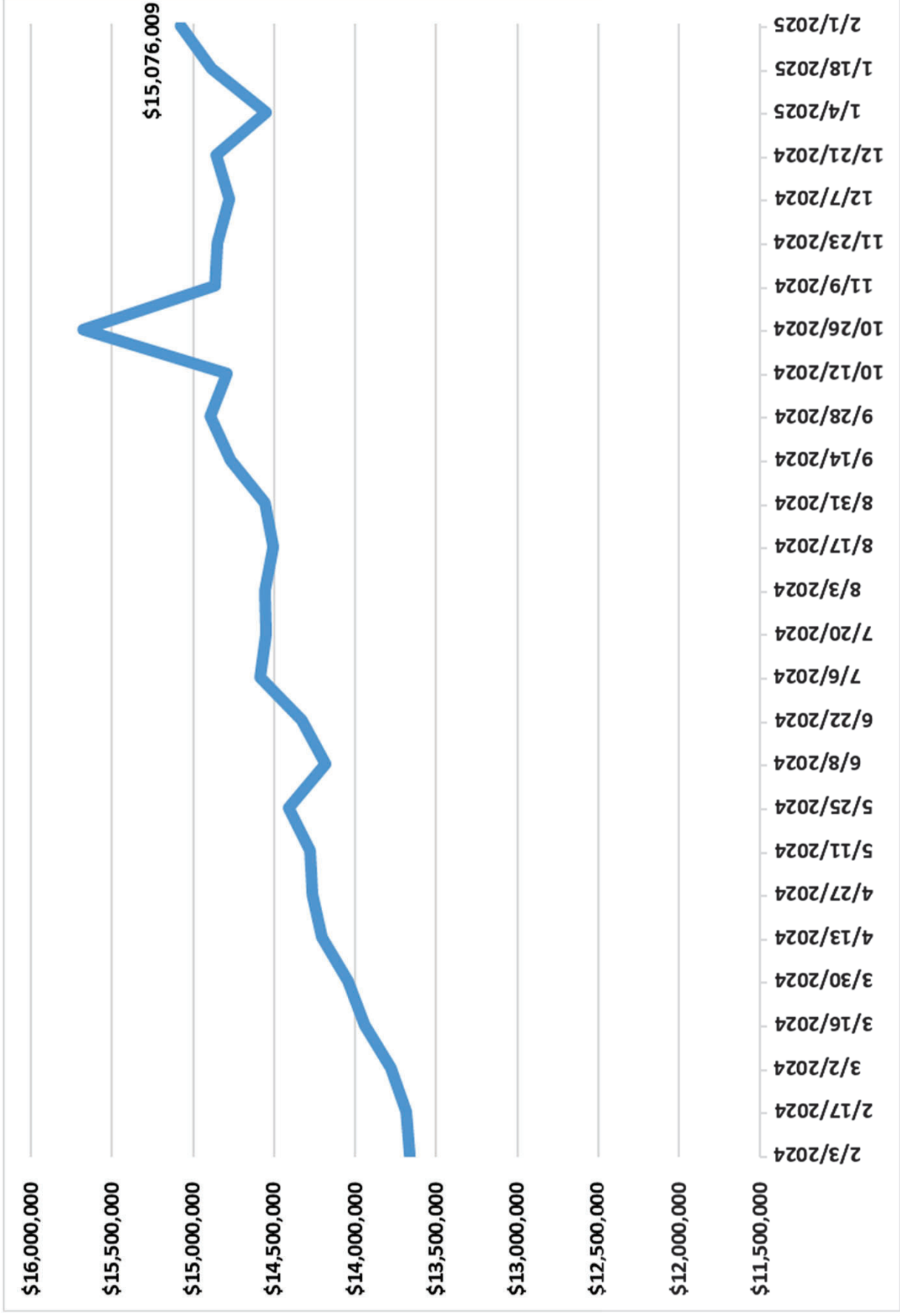
Contract Labor Full Time Equivalents (FTEs)



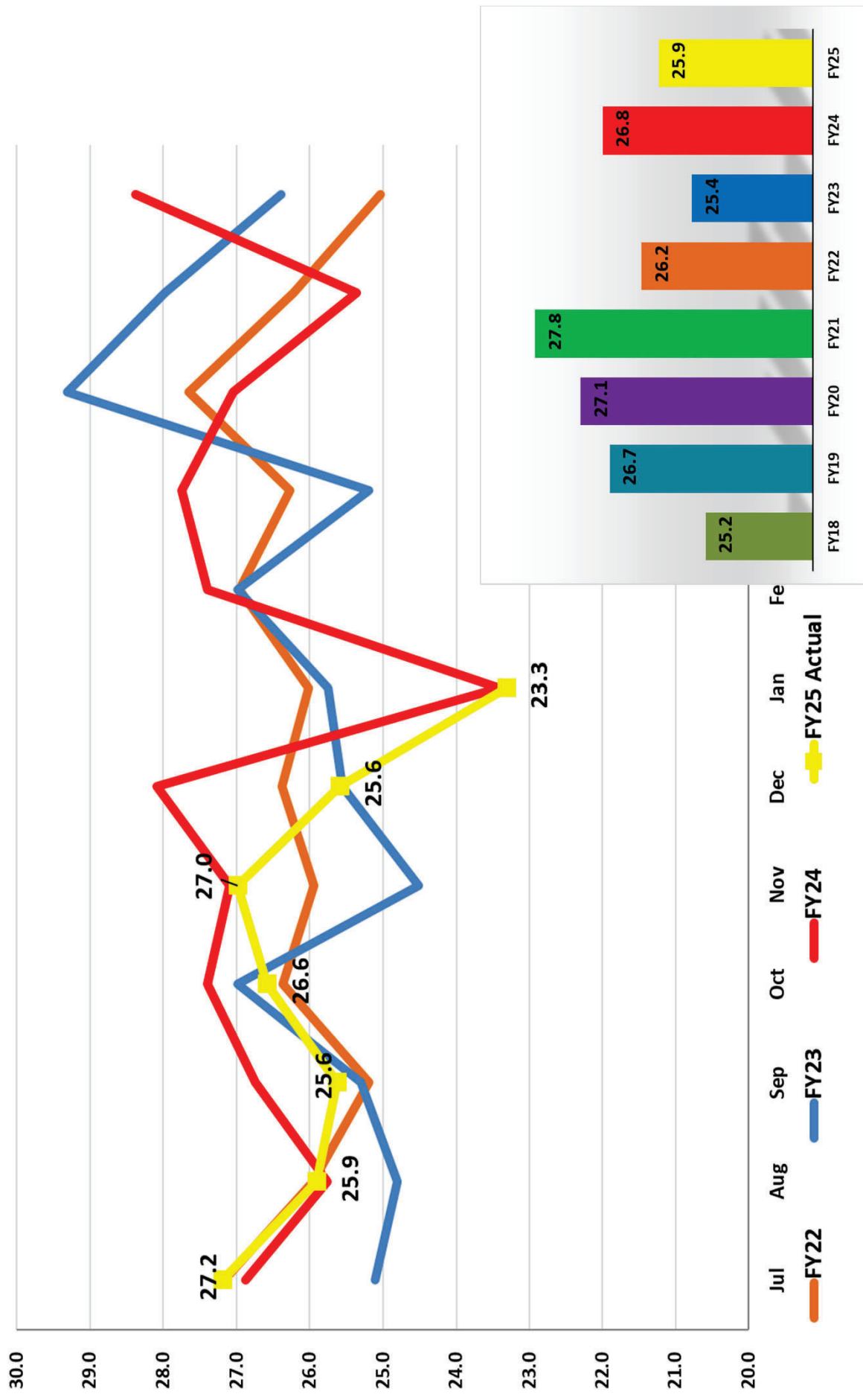
Contract Labor Expense



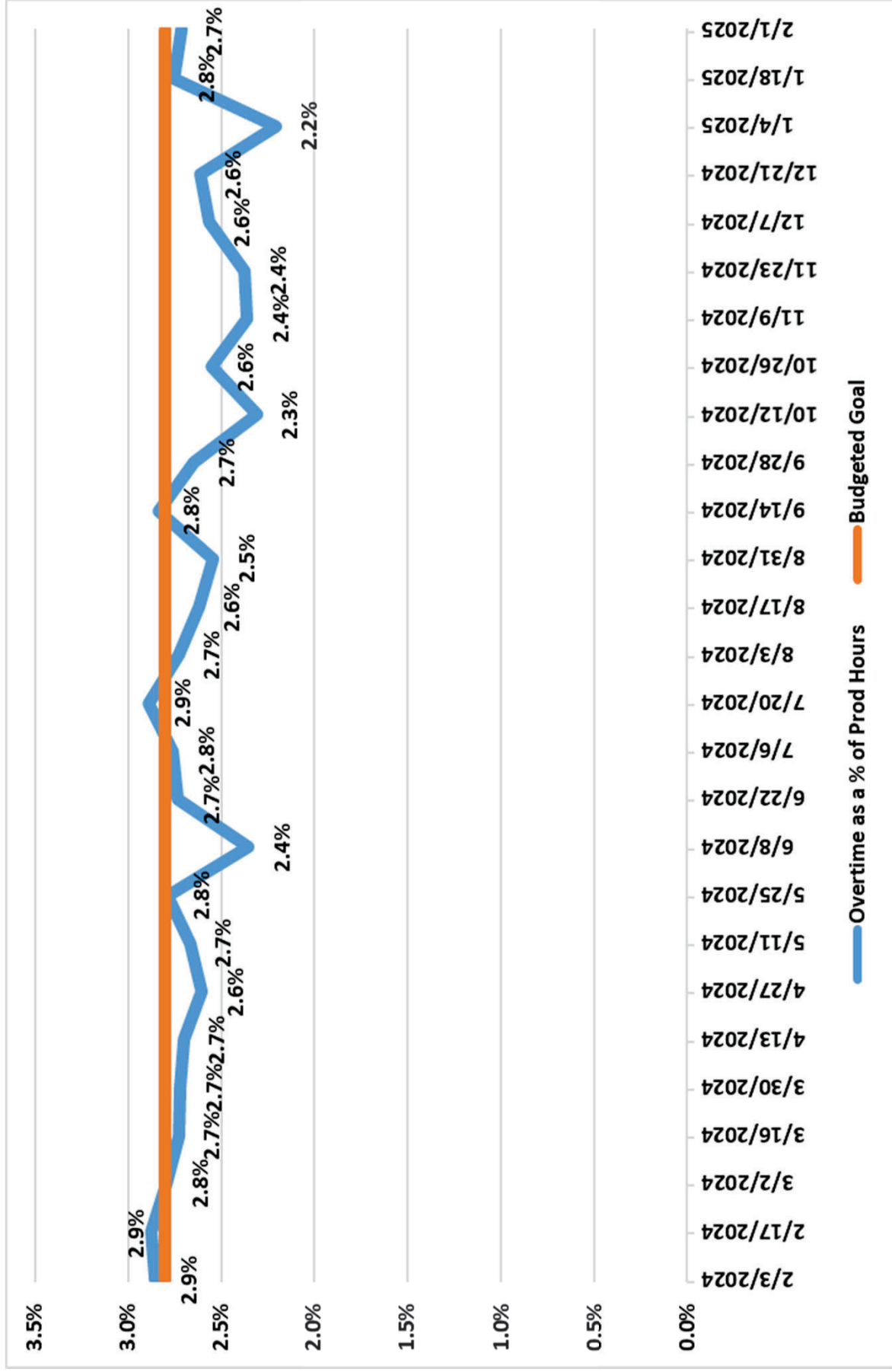
Total Payroll: excludes contract labor and PTO cash out



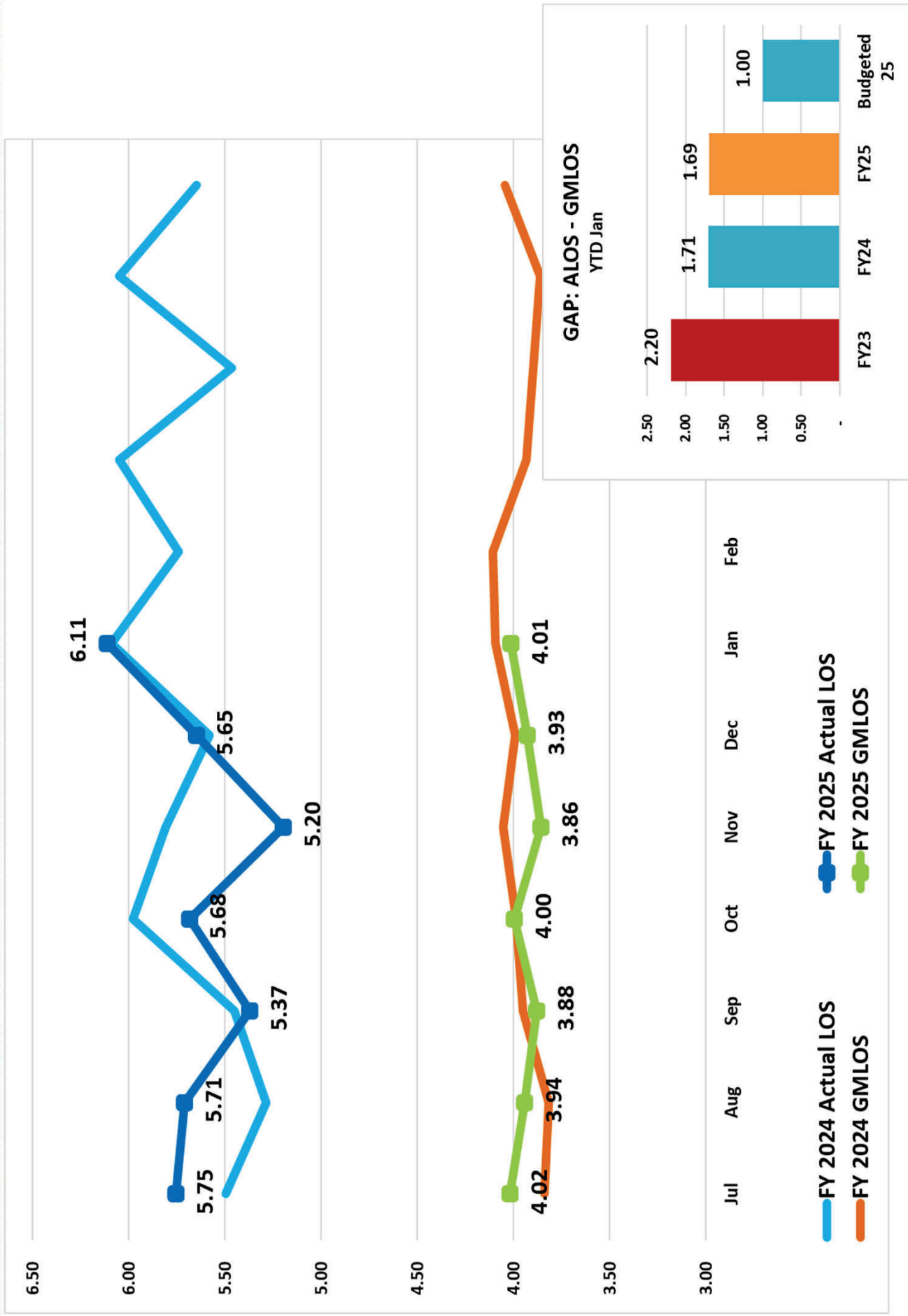
Productivity Measure : Worked Hours/ Adj. Patient Days



Overtime as a % of Productive Hours



Average Length of Stay versus National Average (GMLOS)

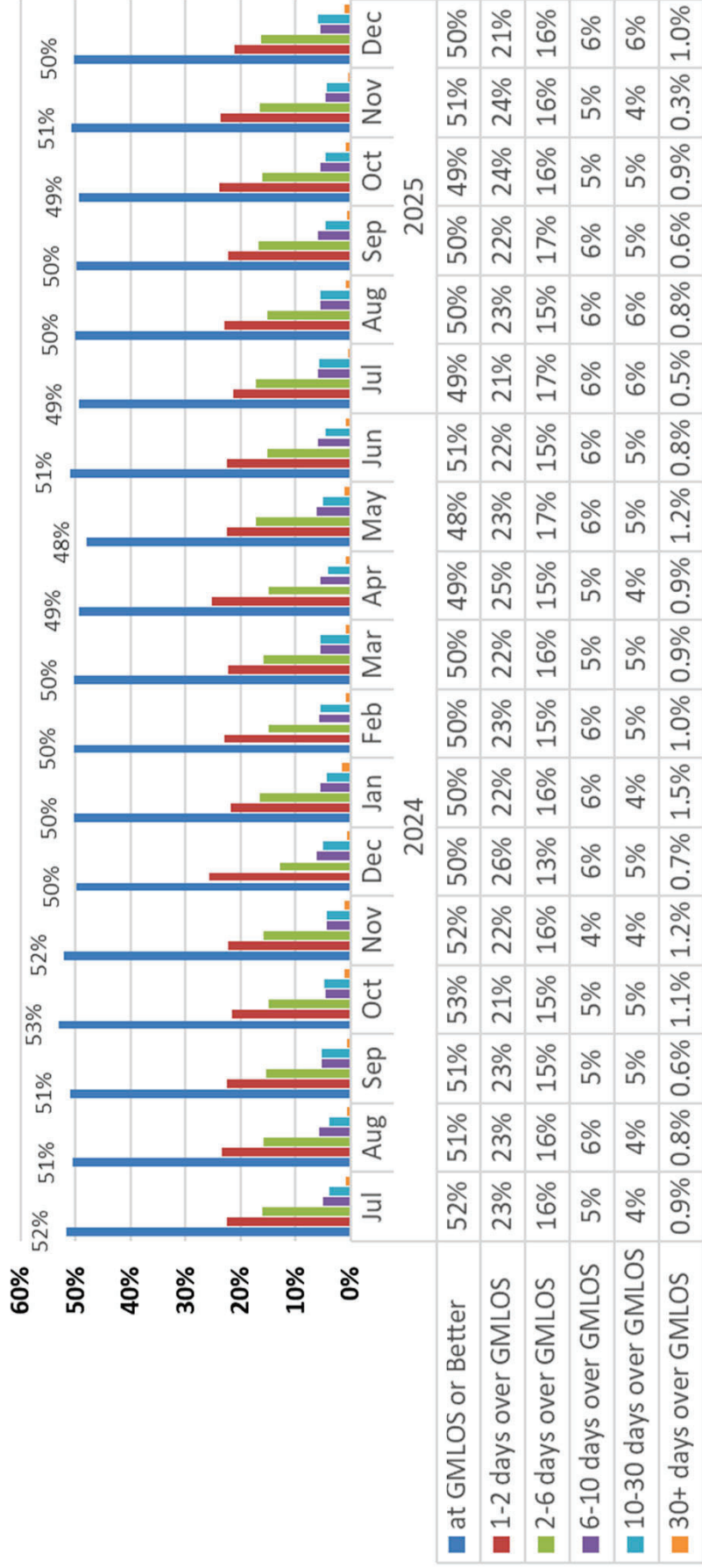


Average Length of Stay versus National Average (GMLOS)

	Including COVID Patients		
	ALOS	GMLOS	GAP
Jan-23	6.82	4.02	2.80
Feb-23	6.56	4.06	2.50
Mar-23	5.69	4.09	1.60
Apr-23	5.35	3.99	1.36
May-23	5.37	3.99	1.38
Jun-23	5.39	3.94	1.45
Jul-23	5.50	3.90	1.60
Aug-23	5.29	3.84	1.45
Sep-23	5.45	3.82	1.64
Oct-23	5.98	3.95	2.03
Nov-23	5.81	3.99	1.82
Dec-23	5.58	4.05	1.53
Jan-24	6.09	3.99	2.10
Feb-24	5.74	4.10	1.64
Mar-24	6.05	4.11	1.94
Apr-24	5.47	3.94	1.53
May-24	6.05	3.90	2.15
Jun-24	5.63	3.86	1.76
Jul-24	5.75	4.02	1.74
Aug-24	5.71	3.94	1.77
Sep-24	5.37	3.88	1.49
Oct-24	5.68	4.00	1.69
Nov-24	5.20	3.86	1.34
Dec-24	5.65	3.93	1.72
Jan-25	6.11	4.01	2.10
	5.73	3.97	1.76

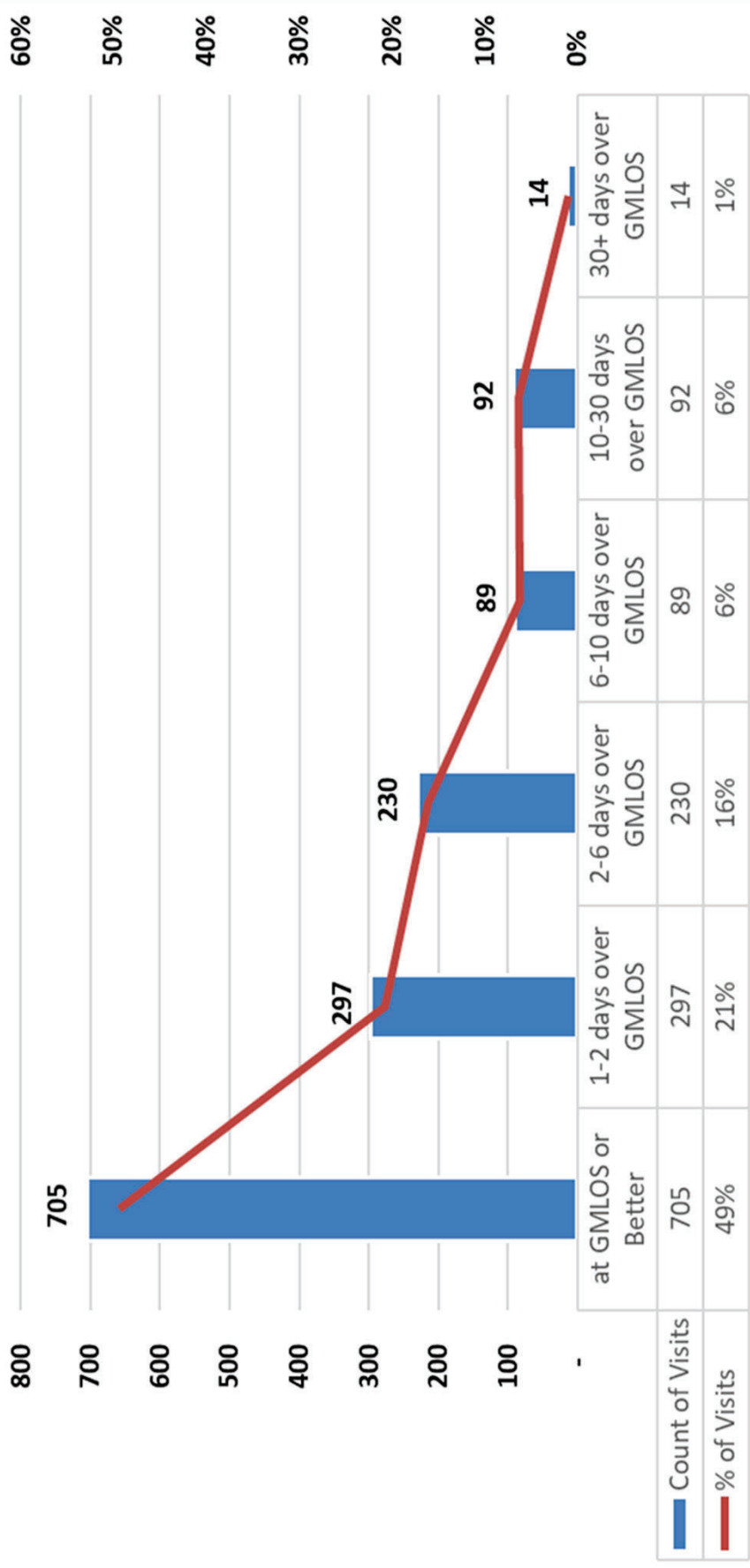
Average Length of Stay Distribution

FY25 Overall LOS Distribution

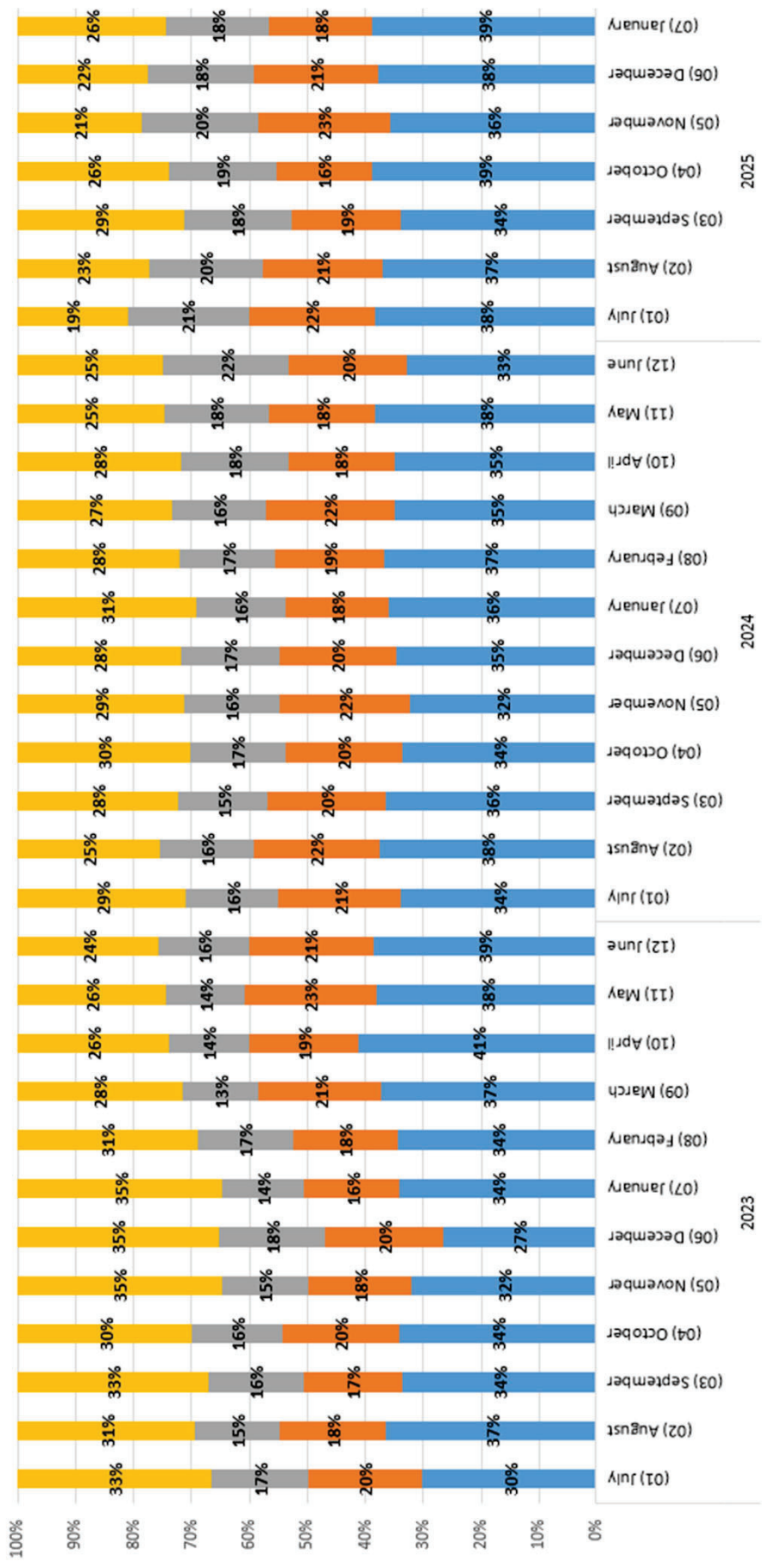


Length of Stay Distribution

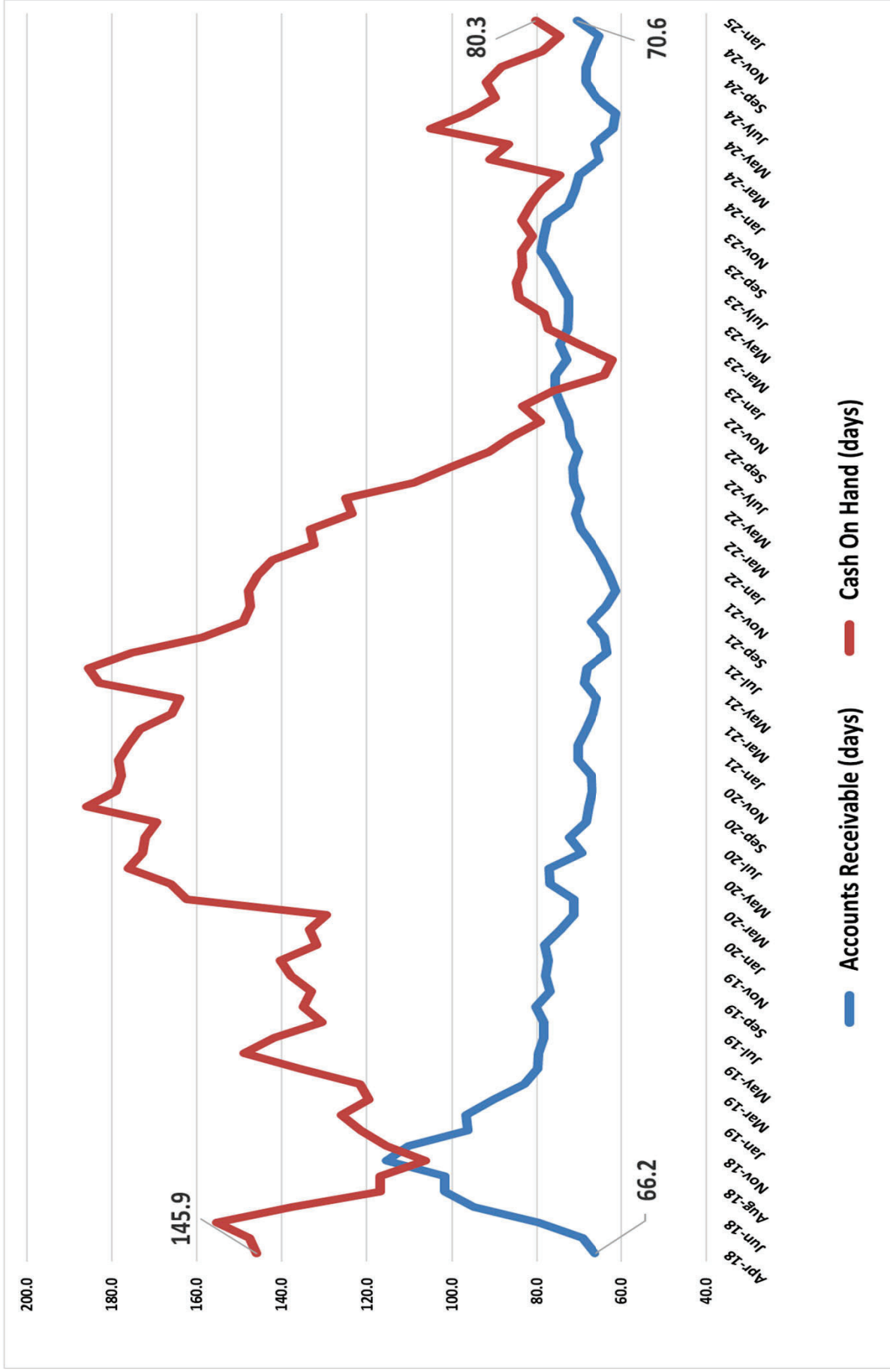
Jan FY 2025 Overall LOS Distribution



Monthly Discharges of Observation Patients by their Length of Stay



Trended Liquidity Ratios



Ratio Analysis Report

	June 30, 2024 Audited Value		2023 Moody's Median Benchmark		
	Current Month Value	Prior Month Value	Aa	A	Baa
	LIQUIDITY RATIOS				
Current Ratio (x)	3.0	3.3	1.7	1.8	1.7
Accounts Receivable (days)	70.6	65.3	47.8	47.7	47.8
Cash On Hand (days)	80.3	74.6	273.9	188.4	134.1
Cushion Ratio (x)	8.9	8.3	44.7	24.2	16.6
Average Payment Period (days)	50.4	48.0	70.9	62.7	64.0
CAPITAL STRUCTURE RATIOS					
Cash-to-Debt	89.7%	83.4%	271.7%	164.5%	131.0%
Debt-To-Capitalization	31.9%	32.1%	22.5%	31.1%	35.0%
Debt-to-Cash Flow (x)	2.7	3.1	2.4	3.6	6.9
Debt Service Coverage	4.7	4.1	6.7	4.5	2.1
Maximum Annual Debt Service Coverage (x)	3.7	3.2	6.8	3.8	1.9
Age Of Plant (years)	14.0	13.9	11.1	12.8	13.9
PROFITABILITY RATIOS					
Operating Margin	(3.2%)	(4.5%)	2.1%	0.5%	(2.3%)
Excess Margin	7.2%	7.5%	5.5%	2.7%	(.9%)
Operating Cash Flow Margin	1.9%	0.6%	6.7%	5.5%	3.0%
Return on Assets	7.8%	8.2%	3.9%	2.4%	(.7%)

Consolidated Statements of Net Position (000's)

	Jan-25	Jun-24 (Audited)
ASSETS AND DEFERRED OUTFLOWS		
CURRENT ASSETS		
Cash and cash equivalents	\$ 4,674	\$ 19,412
Current Portion of Board designated and trusted assets	20,139	14,944
Accounts receivable:		
Net patient accounts	144,092	133,806
Other receivables	86,834	25,023
	230,926	158,829
Inventories	14,086	13,738
Medicare and Medi-Cal settlements	86,446	82,755
Prepaid expenses	9,667	8,403
Total current assets	365,939	298,082
NON-CURRENT CASH AND INVESTMENTS -		
less current portion		
Board designated cash and assets	179,291	210,518
Revenue bond assets held in trust	22,848	19,326
Assets in self-insurance trust fund	706	827
Total non-current cash and investments	202,845	230,671
	13,102	10,464
INTANGIBLE RIGHT TO USE LEASE,		
net of accumulated amortization		
INTANGIBLE RIGHT TO USE SBITA,		
net of accumulated amortization	9,882	12,153
CAPITAL ASSETS		
Land	14,541	17,542
Buildings and improvements	428,894	428,209
Equipment	336,206	334,316
Construction in progress	25,020	22,757
	804,661	802,825
Less accumulated depreciation	528,086	512,148
	276,575	290,676
OTHER ASSETS		
Property not used in operations	8,173	4,487
Health-related investments	2,454	2,676
Other	17,366	17,120
Total other assets	27,994	24,283
Total assets	896,336	866,329
DEFERRED OUTFLOWS		
Total assets and deferred outflows	\$ 910,847	\$ 881,611

Consolidated Statements of Net Position (000's)

	Jan-25	Jun-24
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Accounts payable and accrued expenses	\$ 32,509	\$ 41,096
Accrued payroll and related liabilities	66,460	62,382
SBITA liability, current portion	3,539	4,146
Lease liability, current portion	2,869	2,248
Bonds payable, current portion	12,754	12,585
Notes payable, current portion	1,921	9,850
Total current liabilities	120,052	132,306
LEASE LIABILITY, net of current portion	10,484	8,477
SBITA LIABILITY, net of current portion	4,448	5,846
LONG-TERM DEBT, less current portion		
Bonds payable	212,286	214,713
Notes payable	18,829	20,750
Total long-term debt	231,115	235,463
NET PENSION LIABILITY	21,534	21,226
OTHER LONG-TERM LIABILITIES	38,814	36,256
Total liabilities	426,448	439,574
NET ASSETS		
Invested in capital assets, net of related debt	59,156	66,112
Restricted	61,791	52,733
Unrestricted	359,536	323,192
Total net position	484,399	442,037
Total liabilities and net position	\$ 910,847	\$ 881,611

KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
January 31, 2025

Board designated funds	Maturity Date	Yield	Investment Type	G/L Account	Amount	Total
LAIF		4.37	Various		11,955,175	
CAMP		4.55	CAMP		33,691,604	
Allspring		3.99	Money market		377,832	
PFM		3.99	Money market		417,347	
Allspring	17-Jan-30	4.95	MTN-C	Adobe Inc	900,000	
PFM	17-Jan-30	4.95	MTN-C	Adobe Inc	285,000	
Allspring	7-Mar-25	2.13	MTN-C	Deere John Mtn	550,000	
American Business Bank	20-Mar-25	4.50	CD	American Business Bank	235,500	
CalPrivate Bank	20-Mar-25	4.50	CD	CalPrivate Bank	235,500	
Citizens National Bank of Texas	20-Mar-25	4.50	CD	Citizens National Bank of Texas	235,500	
Community Bank of the Day	20-Mar-25	4.50	CD	Community Bank of the Day	203,034	
East West Bank	20-Mar-25	4.50	CD	East West Bank	235,500	
Farmers Bank and Trust Compar	20-Mar-25	4.50	CD	Farmers Bank and Trust Company	235,500	
Frontier Bank of Texas	20-Mar-25	4.50	CD	Frontier Bank of Texas	235,500	
Optus Bank	20-Mar-25	4.50	CD	Optus Bank	198,863	
Poppy Bank	20-Mar-25	4.50	CD	Poppy Bank	235,500	
Republic Bank	20-Mar-25	4.50	CD	Republic Bank	206,240	
St. Louis Bank	20-Mar-25	4.50	CD	St. Louis Bank	235,500	
Willamette Valley Bank	20-Mar-25	4.50	CD	Willamette Valley Bank	235,500	
Optus Bank	27-Mar-25	4.50	CD	Optus Bank	22,383	
Western Alliance - CDARS	31-Mar-25	4.50	CD	Western Alliance	250,000	
Allspring	1-Apr-25	0.88	Municipal	Bay Area Toll	250,000	
Allspring	1-May-25	0.74	Municipal	San Diego County	300,000	
Allspring	15-May-25	2.75	U.S. Govt Agency	US Treasury Bill	980,000	
PFM	15-May-25	0.93	Municipal	University Calif Ca	185,000	
Allspring	1-Jun-25	0.92	Municipal	Connecticut ST	400,000	
Allspring	17-Jun-25	0.50	U.S. Govt Agency	FNMA	2,000,000	
Allspring	30-Jun-25	0.25	U.S. Govt Agency	US Treasury Bill	350,000	
Allspring	21-Jul-25	0.38	U.S. Govt Agency	FHLMC	1,500,000	
Allspring	1-Aug-25	2.17	Municipal	Santa Cruz Ca	400,000	
PFM	1-Aug-25	0.85	Municipal	San Juan Ca	190,000	
Allspring	25-Aug-25	0.38	U.S. Govt Agency	FNMA	1,500,000	
PFM	25-Aug-25	3.75	U.S. Govt Agency	FHLMC	259,680	
Allspring	4-Sep-25	0.38	U.S. Govt Agency	FHLB	525,000	
Allspring	23-Sep-25	0.38	U.S. Govt Agency	FHLMC	750,000	
Allspring	29-Oct-25	0.55	MTN-C	Procter Gamble Co	1,300,000	
Allspring	31-Oct-25	0.25	U.S. Govt Agency	US Treasury Bill	770,000	
Allspring	30-Nov-25	0.38	U.S. Govt Agency	US Treasury Bill	2,550,000	
Allspring	6-Feb-26	1.75	MTN-C	State Street Corp	1,000,000	
PFM	15-Feb-26	1.63	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	28-Feb-26	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000	
Allspring	31-Mar-26	0.75	U.S. Govt Agency	US Treasury Bill	675,000	
PFM	31-Mar-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	2-Apr-26	3.38	MTN-C	Bank of America	250,000	
PFM	19-Apr-26	3.50	MTN-C	Bank of America	295,000	
Allspring	21-Apr-26	4.75	MTN-C	Morgan Stanley	1,000,000	
Allspring	25-Apr-26	3.91	MTN-C	Wells Fargo co	800,000	
PFM	30-Apr-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	15-May-26	3.30	MTN-C	IBM Corp	410,000	
PFM	28-May-26	1.20	MTN-C	Astrazeneca LP	265,000	
PFM	31-May-26	0.75	U.S. Govt Agency	US Treasury Bill	1,000,000	
PFM	31-May-26	2.13	U.S. Govt Agency	US Treasury Bill	1,200,000	
PFM	15-Jun-26	0.55	ABS	Carmax Auto Owner	63,155	
Allspring	18-Jun-26	1.13	MTN-C	Toyota Motor	1,400,000	
Allspring	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	1,850,000	
PFM	30-Jun-26	0.88	U.S. Govt Agency	US Treasury Bill	990,000	
Allspring	1-Jul-26	1.89	Municipal	Anaheim Ca Pub	1,000,000	
PFM	1-Jul-26	1.46	Municipal	Los Angeles Ca	270,000	
PFM	7-Jul-26	5.25	ABS	American Honda Mtn	145,000	
PFM	8-Jul-26	3.05	MTN-C	Walmart INC	205,000	
PFM	17-Jul-26	5.08	MTN-C	Cooperative CD	400,000	
PFM	20-Jul-26	3.73	ABS	Honda Auto Rec Own	60,021	
PFM	31-Jul-26	0.63	U.S. Govt Agency	US Treasury Bill	880,000	
PFM	31-Aug-26	0.75	U.S. Govt Agency	US Treasury Bill	800,000	
PFM	14-Sep-26	1.15	MTN-C	Caterpillar Finl Mtn	220,000	
PFM	18-Sep-26	5.61	MTN-C	Natixis Ny	405,000	
Allspring	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	2,210,000	
PFM	30-Sep-26	0.88	U.S. Govt Agency	US Treasury Bill	1,000,000	
Allspring	31-Oct-26	1.13	U.S. Govt Agency	US Treasury Bill	800,000	
PFM	1-Nov-26	4.76	Municipal	California St Univ	125,000	
PFM	4-Nov-26	1.65	MTN-C	American Express Co	445,000	
PFM	13-Nov-26	5.60	MTN-C	National Rural Mtn	160,000	
Allspring	30-Nov-26	1.25	U.S. Govt Agency	US Treasury Bill	2,000,000	
Allspring	4-Dec-26	5.49	MTN-C	Citibank N A	1,000,000	
PFM	11-Jan-27	1.70	MTN-C	Deere John Mtn	220,000	
Allspring	15-Jan-27	1.95	MTN-C	Target Corp	900,000	
PFM	26-Feb-27	4.80	MTN-C	Cisco Sys	260,000	
PFM	15-Mar-27	5.90	MTN-C	Daimler Trucks	325,000	
PFM	18-Mar-27	4.99	MTN-C	State Street Corp	335,000	
PFM	25-Mar-27	3.22	U.S. Govt Agency	FHLMC	575,000	
PFM	30-Mar-27	5.39	MTN-C	Hormel Food Corp	115,000	
PFM	15-Apr-27	3.97	ABS	Carmax Auto Owner	338,054	
PFM	15-Apr-27	2.50	MTN-C	Home Depot Inc	220,000	
Allspring	30-Apr-27	2.75	U.S. Govt Agency	US Treasury Bill	370,000	
PFM	30-Apr-27	0.50	U.S. Govt Agency	US Treasury Bill	250,000	
PFM	30-Apr-27	2.75	U.S. Govt Agency	US Treasury Bill	800,000	
PFM	13-May-27	5.00	MTN-C	Paccar Financial Mtn	95,000	
PFM	15-May-27	2.38	U.S. Govt Agency	US Treasury Bill	925,000	
PFM	15-May-27	1.70	MTN-C	IBM Corp	230,000	
PFM	15-May-27	3.70	MTN-C	Unitedhealth Group	85,000	
PFM	17-May-27	3.66	ABS	Capital One Prime	168,161	
Allspring	21-May-27	5.41	MTN-C	Goldman Sachs	1,100,000	
Allspring	15-Jul-27	3.68	Municipal	Massachusetts St	1,000,000	
PFM	26-Jul-27	4.60	MTN-C	Blackrock Funding	185,000	
PFM	30-Jul-27	4.65	MTN-C	Honeywell	185,000	
Allspring	1-Aug-27	3.46	Municipal	Alameda Cnty Ca	500,000	
Allspring	6-Aug-27	4.45	MTN-C	Paccar Financial Mtn	900,000	
PFM	15-Aug-27	2.25	U.S. Govt Agency	US Treasury Bill	190,000	
PFM	31-Aug-27	0.50	U.S. Govt Agency	US Treasury Bill	1,140,000	
Allspring	15-Sep-27	5.93	MTN-C	Bank of America	1,100,000	
Allspring	1-Oct-27	4.66	Municipal	San Francisco Ca	1,000,000	
PFM	8-Oct-27	4.35	MTN-C	Toyota Motor	130,000	
PFM	31-Oct-27	0.50	U.S. Govt Agency	US Treasury Bill	1,500,000	
Allspring	15-Nov-27	4.60	MTN-C	Caterpillar Finl Mtn	1,000,000	

KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
January 31, 2025

Allspring	15-Nov-27	5.49	ABS	Nissan Auto Lease	500,000
PFM	15-Nov-27	4.51	ABS	Mercedes Benz Auto	151,079
PFM	17-Nov-27	5.02	MTN-C	Bp Cap Mkts Amer	310,000
PFM	15-Jan-28	4.10	MTN-C	Mastercard	130,000
Allspring	18-Jan-28	5.66	ABS	Mercedes Benz Auto	1,000,000
PFM	24-Jan-28	4.90	MTN-C	Wells Fargo MTN	145,000
PFM	7-Feb-28	3.44	MTN-C	Bank New York Mellon Mtn	300,000
Allspring	16-Feb-28	4.47	MTN-C	GM Finl Consumer	1,000,000
PFM	18-Feb-28	5.41	ABS	Honda Auto	350,000
PFM	25-Feb-28	5.47	ABS	BMW Vehicle Owner	95,000
PFM	29-Feb-28	1.13	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	17-Apr-28	5.48	ABS	Hyundai Auto	115,000
Allspring	22-Apr-28	5.57	MTN-C	JP Morgan	1,100,000
PFM	30-Apr-28	3.50	U.S. Govt Agency	US Treasury Bill	750,000
PFM	30-Apr-28	1.25	U.S. Govt Agency	US Treasury Bill	600,000
PFM	15-May-28	5.46	ABS	Ally Auto Rec	195,000
PFM	15-May-28	4.87	MTN-C	American Express Co	150,000
PFM	15-May-28	4.79	MTN-C	Bank of America	180,000
PFM	15-May-28	5.23	MTN-C	Ford CR Auto Owner	160,000
PFM	26-May-28	5.50	MTN-C	Morgan Stanley	280,000
PFM	31-May-28	3.63	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	16-Jun-28	5.45	ABS	GM Finl con Auto Rec	110,000
PFM	25-Jun-28	4.82	U.S. Govt Agency	FHLMC	530,000
PFM	25-Jun-28	4.78	U.S. Govt Agency	FHLMC	435,162
PFM	30-Jun-28	4.00	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	14-Jul-28	4.95	MTN-C	John Deere Mtn	120,000
PFM	25-Jul-28	4.18	U.S. Govt Agency	FNMA	515,817
Allspring	1-Aug-28	5.75	Municipal	San Diego County	1,000,000
PFM	15-Aug-28	5.69	MTN-C	Harley Davidson	500,000
PFM	15-Aug-28	5.53	ABS	Fifth Third Auto	385,000
PFM	25-Aug-28	4.74	U.S. Govt Agency	FHLMC	545,000
PFM	25-Aug-28	4.65	U.S. Govt Agency	FHLMC	545,000
PFM	15-Sep-28	5.23	MTN-C	American Express	445,000
PFM	15-Sep-28	5.16	MTN-C	Chase Issuance Trust	435,000
PFM	25-Sep-28	4.85	U.S. Govt Agency	FHLMC	410,000
PFM	25-Sep-28	4.80	U.S. Govt Agency	FHLMC	535,000
PFM	29-Sep-28	5.80	MTN-C	Citibank N A	535,000
PFM	30-Sep-28	4.63	U.S. Govt Agency	US Treasury Bill	500,000
Allspring	25-Oct-28	5.80	MTN-C	Bank New York Mtn	1,000,000
PFM	25-Oct-28	5.07	U.S. Govt Agency	FHLMC	200,000
PFM	25-Oct-28	4.86	U.S. Govt Agency	FHLMC	300,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	1,500,000
PFM	31-Oct-28	1.38	U.S. Govt Agency	US Treasury Bill	775,000
Allspring	15-Nov-28	4.98	MTN-C	Bank of America	394,000
PFM	25-Nov-28	5.00	U.S. Govt Agency	FHLMC	280,000
PFM	25-Dec-28	4.57	U.S. Govt Agency	FHLMC	325,000
PFM	25-Dec-28	4.72	U.S. Govt Agency	FHLMC	315,000
PFM	31-Dec-28	3.75	U.S. Govt Agency	US Treasury Bill	1,200,000
PFM	31-Dec-28	1.38	U.S. Govt Agency	US Treasury Bill	500,000
PFM	12-Jan-29	5.02	MTN-C	Morgan Stanley	250,000
PFM	16-Jan-29	4.60	MTN-C	Chase Issuance Trust	490,000
PFM	24-Jan-29	4.92	MTN-C	JP Morgan	140,000
PFM	31-Jan-29	4.60	MTN-C	Paccar Financial Mtn	160,000
PFM	8-Feb-29	4.60	MTN-C	Air products	295,000
PFM	8-Feb-29	4.60	MTN-C	Texas Instrs	370,000
PFM	15-Feb-29	4.94	MTN-C	Wells Fargo Card	560,000
PFM	20-Feb-29	4.90	MTN-C	Cummins INC	195,000
PFM	22-Feb-29	4.90	MTN-C	Bristol Myers Squibb	200,000
Allspring	26-Feb-29	5.18	ABS	BMW Vehicle Owner	1,100,000
PFM	26-Feb-29	4.85	MTN-C	Cisco Sys	225,000
PFM	26-Feb-29	4.85	MTN-C	Astrazeneca	165,000
PFM	28-Feb-29	4.25	U.S. Govt Agency	US Treasury Bill	750,000
PFM	14-Mar-29	4.70	MTN-C	Blackrock Funding	50,000
PFM	14-Mar-29	4.70	MTN-C	Blackrock Funding	220,000
Allspring	15-Mar-29	5.20	ABS	John Deere Owner	1,000,000
Allspring	15-Mar-29	5.38	ABS	Hyundai Auto Rec	1,000,000
PFM	25-Mar-29	5.18	U.S. Govt Agency	FHLMC	315,000
Allspring	31-Mar-29	4.13	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	31-Mar-29	4.13	U.S. Govt Agency	US Treasury Bill	225,000
PFM	4-Apr-29	4.80	MTN-C	Adobe Inc	225,000
Allspring	15-Apr-29	5.10	MTN-C	Ford CR Auto Owner	1,000,000
PFM	15-Apr-29	5.10	MTN-C	Ford CR Auto Owner	415,000
PFM	15-May-29	4.42	ABS	Hyundai Auto Rec	195,000
PFM	25-May-29	4.72	U.S. Govt Agency	FHLMC	460,000
Allspring	31-May-29	4.50	U.S. Govt Agency	US Treasury Bill	1,000,000
Allspring	15-Jun-29	5.15	MTN-C	National Rural Mtn	850,000
Allspring	20-Jun-29	5.98	MTN-C	Verizon Master Trust	1,000,000
Allspring	25-Jun-29	4.75	MTN-C	Home Depot Inc	500,000
PFM	25-Jun-29	4.64	U.S. Govt Agency	FHLMC	200,000
PFM	25-Jun-29	4.75	MTN-C	Home Depot Inc	95,000
PFM	30-Jun-29	3.25	U.S. Govt Agency	US Treasury Bill	2,030,000
PFM	15-Jul-29	4.76	MTN-C	Ford CR Auto Owner	360,000
Allspring	16-Jul-29	4.65	MTN-C	American Express	1,025,000
PFM	17-Jul-29	4.50	MTN-C	Pepsico inc	280,000
PFM	25-Jul-29	4.54	U.S. Govt Agency	FHLMC	515,000
PFM	25-Jul-29	4.62	U.S. Govt Agency	FHLMC	410,000
Allspring	31-Jul-29	4.00	U.S. Govt Agency	US Treasury Bill	500,000
PFM	31-Jul-29	4.00	U.S. Govt Agency	US Treasury Bill	750,000
PFM	6-Aug-29	4.84	MTN-C	Citibank N A	295,000
PFM	9-Aug-29	4.55	MTN-C	Toyota Motor	195,000
PFM	14-Aug-29	4.20	MTN-C	Eli Lilly Co	65,000
PFM	16-Aug-29	4.27	ABS	GM Finl con Auto Rec	155,000
PFM	18-Aug-29	4.64	MTN-C	Toyota Auto	260,000
PFM	31-Aug-29	3.63	U.S. Govt Agency	US Treasury Bill	750,000
PFM	18-Sep-29	3.80	MTN-C	Novartis Capital	365,000
PFM	25-Sep-29	4.79	U.S. Govt Agency	FHLMC	345,000
Allspring	30-Sep-29	3.50	U.S. Govt Agency	US Treasury Bill	950,000
PFM	4-Oct-29	4.05	MTN-C	Accenture Capital	195,000
Allspring	31-Oct-29	4.13	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	31-Oct-29	4.13	U.S. Govt Agency	US Treasury Bill	1,200,000
Allspring	30-Nov-29	4.13	U.S. Govt Agency	US Treasury Bill	1,700,000
PFM	17-Dec-29	4.78	ABS	Mercedes Benz Auto	255,000
Allspring	31-Dec-29	4.38	U.S. Govt Agency	US Treasury Bill	1,000,000
Allspring	31-Dec-29	4.38	U.S. Govt Agency	US Treasury Bill	1,000,000
PFM	1-May-27	5.41	MTN-C	Goldman Sachs	220,000

\$ 166,767,109

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
January 31, 2025**

	<u>Maturity Date</u>	<u>Yield</u>	<u>Investment Type</u>		<u>G/L Account</u>	<u>Amount</u>	<u>Total</u>
<u>Self-insurance trust</u>							
Wells Fargo Bank			Money market		110900	967,173	
Wells Fargo Bank			Fixed income - L/T		152300	<u>748,756</u>	1,715,929
<u>2015A revenue bonds</u>							
US Bank			Principal/Interest payment fund		142110	<u>1,271,069</u>	1,271,069
<u>2015B revenue bonds</u>							
US Bank			Principal/Interest payment fund		142110	715,156	715,156
<u>2017C revenue bonds</u>							
US Bank			Principal/Interest payment fund		142110	<u>3,736,255</u>	3,736,255
<u>2020 revenue bonds</u>							
US Bank			Principal/Interest payment fund		142110	<u>676,907</u>	676,907
<u>2022 revenue bonds</u>							
US Bank			Principal/Interest payment fund		142110	<u>1,719,891</u>	1,719,891
<u>2014 general obligation bonds</u>							
CAMP			Interest Payment fund		152440	<u>3,737,382</u>	3,737,382
<u>Master Reserve fund</u>							
US Bank					142102	(368,772)	
US Bank					142103	<u>23,216,821</u>	22,848,049
<u>Operations</u>							
Wells Fargo Bank	0.16		Checking	100100	100100	(3,304,706)	
Wells Fargo Bank	0.16		Checking	100500	100500	<u>6,753,158</u>	
						3,448,452	
<u>Payroll</u>							
Wells Fargo Bank	0.16		Checking		100200	(202,860)	
Wells Fargo Bank	0.16		Checking	Flexible Spending	100300	1,024,248	
Wells Fargo Bank	0.16		Checking	HSA	100300	<u>15,905</u>	
Wells Fargo Bank			Checking	Resident Fund	100300	-	
Bancorp			Checking	Bancorp	100300	<u>-</u>	
						837,293	4,285,745
Total investments							<u>\$ 207,473,492</u>

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
January 31, 2025**

Kaweah Delta Medical Foundation

Wells Fargo Bank	Checking	100100		\$	<u>8,818</u>
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Sequoia Regional Cancer Center

Wells Fargo Bank	Checking	100500		(34,163)	<u>\$ (34,163)</u>
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Kaweah Delta Hospital Foundation

Central Valley Community Checking	Investments	100100		312,752	
Various	S/T Investments	142200		5,175,418	
Various	L/T Investments	142300		13,330,589	
Various	Unrealized G/L	142400		<u>3,053,913</u>	
				\$	<u>21,872,641</u>

Summary of board designated funds:

Plant fund:

Uncommitted plant funds	\$	113,610,953		142100	
Committed for capital		<u>18,991,533</u>		142100	
		132,602,486			
GO Bond reserve - L/T		1,992,658		142100	
401k Matching		10,993,670		142100	
Cost report settlement - current	2,135,384			142104	
Cost report settlement - L/T	<u>1,312,727</u>			142100	
		3,448,111			
Development fund/Memorial fund		104,184		112300	
Workers compensation - current	5,180,000			112900	
Workers compensation - L/T	<u>12,446,000</u>			113900	
		17,626,000			
	\$	<u>166,767,109</u>			

	Total Investments	%	Trust Accounts	Surplus Funds	%
<u>Investment summary by institution:</u>					
Bancorp	\$ -		0.0%	-	0.0%
Cal Trust	-		0.0%	-	0.0%
CAMP	33,691,604		16.2%	33,691,604	19.7%
Local Agency Investment Fund (LAIF)	11,955,175		5.8%	11,955,175	7.0%
CAMP - GOB Tax Rev	3,737,382		1.8%	-	0.0%
Allspring	59,226,832		28.5%	1,715,929	33.6%
PFM	58,893,477		28.4%	58,893,477	34.4%
Western Alliance	250,000			250,000	0.1%
American Business Bank	235,500			235,500	0.1%
Cal/Private Bank	235,500			235,500	0.1%
Citizens National Bank of Texas	235,500			235,500	0.1%
Community Bank of the Day	203,034			203,034	0.1%
East West Bank	235,500			235,500	0.1%
Farmers Bank and Trust Company	235,500			235,500	0.1%
Frontier Bank of Texas	235,500			235,500	0.1%
Optus Bank	221,247			221,247	0.1%
Poppy Bank	235,500			235,500	0.1%
Republic Bank	206,240			206,240	0.1%
St. Louis Bank	235,500			235,500	0.1%
Willamette Valley Bank	235,500			235,500	0.1%
Wells Fargo Bank	6,001,674		2.9%	6,001,674	3.5%
Signature Bank	-		0.0%	-	0.0%
US Bank	30,967,327		14.9%	30,967,327	0.0%
Total investments	\$ 207,473,492		100.0%	\$ 36,420,638	171,052,854
				100.0%	

**KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
January 31, 2025**

<u>Investment summary of surplus funds by type:</u>		<u>Investment Limitations</u>
Negotiable and other certificates of deposit	\$ 3,000,021	51,316,000 (30%)
Checking accounts	4,285,745	
Local Agency Investment Fund (LAIF)	11,955,175	75,000,000
CAMP	33,691,604	
Medium-term notes (corporate) (MTN-C)	36,524,000	51,316,000 (30%)
U.S. government agency	66,800,659	
Municipal securities	6,620,000	
Money market accounts	795,179	34,211,000 (20%)
Commercial paper	-	42,763,000 (25%)
Asset Backed Securities	7,380,471	34,211,000 (20%)
Supra-National Agency	-	51,316,000 (30%)
	<u>\$ 171,052,854</u>	

<u>Return on investment:</u>	
Current month	<u>4.25%</u>
Year-to-date	<u>3.73%</u>
Prospective	<u>3.45%</u>
LAIF (year-to-date)	<u>4.50%</u>
Budget	<u>2.82%</u>

<u>Fair market value disclosures for the quarter ended Dec 31, 2024 (District only):</u>	<u>Quarter-to-date</u>	<u>Year-to-date</u>
Difference between fair value of investments and amortized cost (balance sheet effect)	N/A	(1,578,431)
Change in unrealized gain (loss) on investments (income statement effect)	\$ (686,000)	2,518,575

<u>Investment summary of CDs:</u>	
American Business Bank	\$ 235,500
CalPrivate Bank	235,500
Citizens National Bank of Texas	235,500
Community Bank of the Day	203,034
East West Bank	235,500
Farmers Bank and Trust Company	235,500
Frontier Bank of Texas	235,500
Poppy Bank	235,500
Republic Bank	206,240
St. Louis Bank	235,500
Willamette Valley Bank	235,500
Optus Bank	221,247
Western Alliance	250,000
	<u>\$ 3,000,021</u>

<u>Investment summary of asset backed securities:</u>	
Ally Auto Rec	\$ 195,000
American Honda Mtn	145,000
BMW Vehicle Owner	1,195,000
Fifth Third Auto	385,000
Capital One Prime	168,161
Carmax Auto Owner	401,209
GM Finl con Auto Rec	265,000
Honda Auto	350,000
Honda Auto Rec Own	60,021
Hyundai Auto	115,000
Hyundai Auto Rec	1,195,000
John Deere Owner	1,000,000
Mercedes Benz Auto	1,406,079
Nissan Auto Lease	500,000
	<u>\$ 7,380,471</u>

KAWEAH DELTA HEALTH CARE DISTRICT
SUMMARY OF FUNDS
January 31, 2025

Investment summary of medium-term notes (corporate):

Accenture Capital	\$	195,000
Adobe Inc		1,410,000
American Express		1,470,000
American Express Co		595,000
Air products		295,000
Astrazeneca		165,000
Astrazeneca LP		265,000
Bank of America		2,219,000
Bank New York Mellon Mtn		300,000
Bank New York Mtn		1,000,000
Blackrock Funding		455,000
Bp Cap Mkts Amer		310,000
Bristol Myers Squibb		200,000
Chase Issuance Trust		925,000
Caterpillar Finl Mtn		1,220,000
Cisco Sys		485,000
Citibank N A		1,830,000
Cooperative CD		400,000
Cummins INC		195,000
Daimler Trucks		325,000
Deere John Mtn		770,000
Eli Lilly Co		65,000
Ford CR Auto Owner		1,935,000
GM Finl Consumer		1,000,000
Goldman Sachs		1,320,000
Harley Davidson		500,000
Home Depot Inc		815,000
Honeywell		185,000
Hormel Food Corp		115,000
IBM Corp		640,000
John Deere Mtn		120,000
JP Morgan		1,240,000
Mastercard		130,000
Morgan Stanley		1,530,000
National Rural Mtn		1,010,000
Natixis Ny		405,000
Novartis Capital		365,000
Paccar Financial Mtn		1,155,000
Pepsico inc		280,000
Procter Gamble Co		1,300,000
State Street Corp		1,335,000
Target Corp		900,000
Texas Instrs		370,000
Toyota Auto		260,000
Toyota Motor		1,725,000
Unitedhealth Group		85,000
Verizon Master Trust		1,000,000
Walmart INC		205,000
Wells Fargo Mtn		145,000
Wells Fargo Card		560,000
Wells Fargo co		800,000
	<u>\$</u>	<u>36,524,000</u>

Investment summary of U.S. government agency:

Federal National Mortgage Association (FNMA)	\$	4,015,817
Federal Home Loan Bank (FHLB)		525,000
Federal Home Loan Mortgage Corp (FHLMC)		9,749,842
US Treasury Bill		52,510,000
	<u>\$</u>	<u>66,800,659</u>

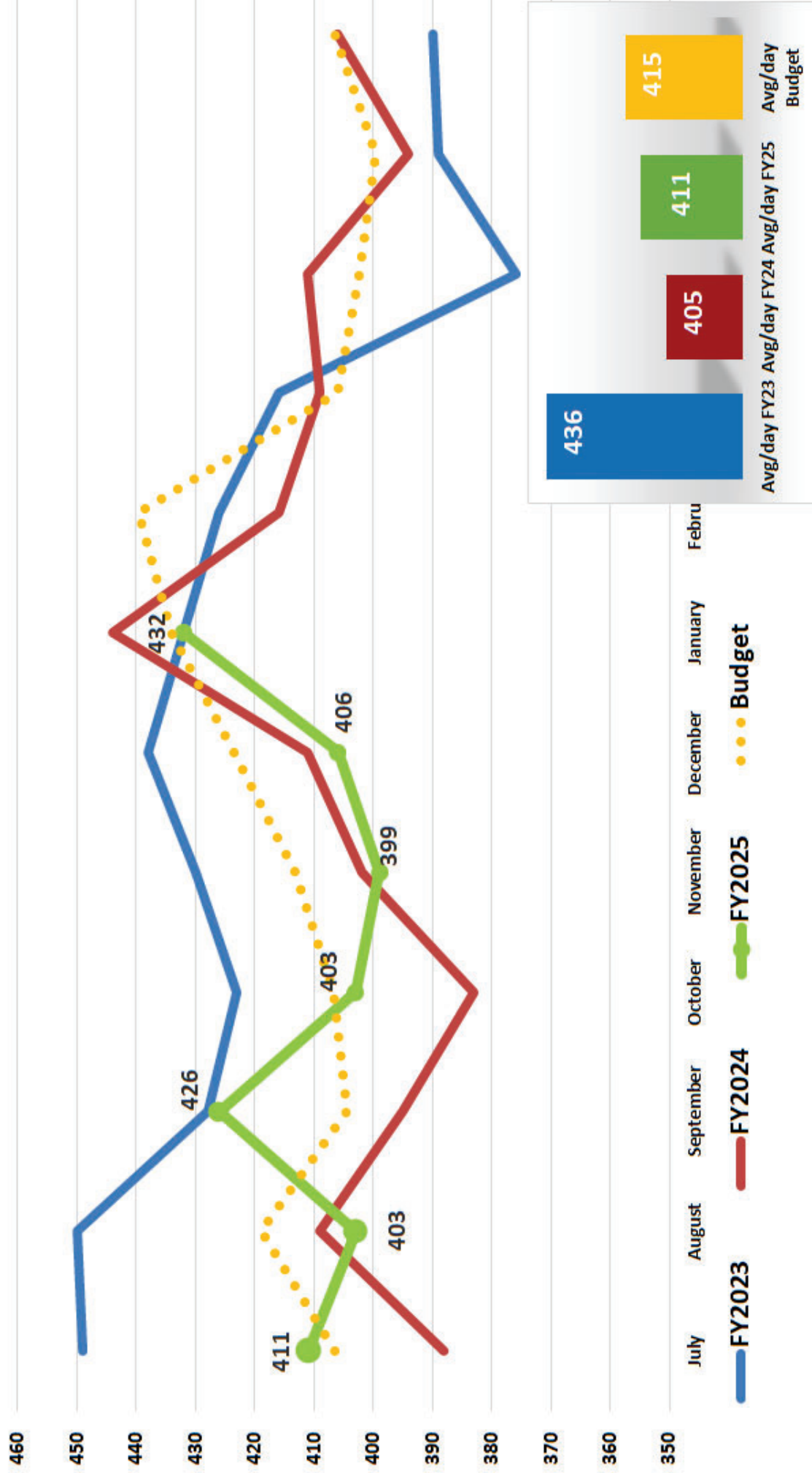
Investment summary of municipal securities:

Alameda Cnty Ca	\$	500,000
Anaheim Ca Pub		1,000,000
Bay Area Toll		250,000
California St Univ		125,000
Connecticut ST		400,000
Los Angeles Ca		270,000
Massachusetts St		1,000,000
San Diego County		1,300,000
San Francisco Ca		1,000,000
San Juan Ca		190,000
Santa Cruz Ca		400,000
University Calif Ca		185,000
	<u>\$</u>	<u>6,620,000</u>

Statistical Report

January 2025

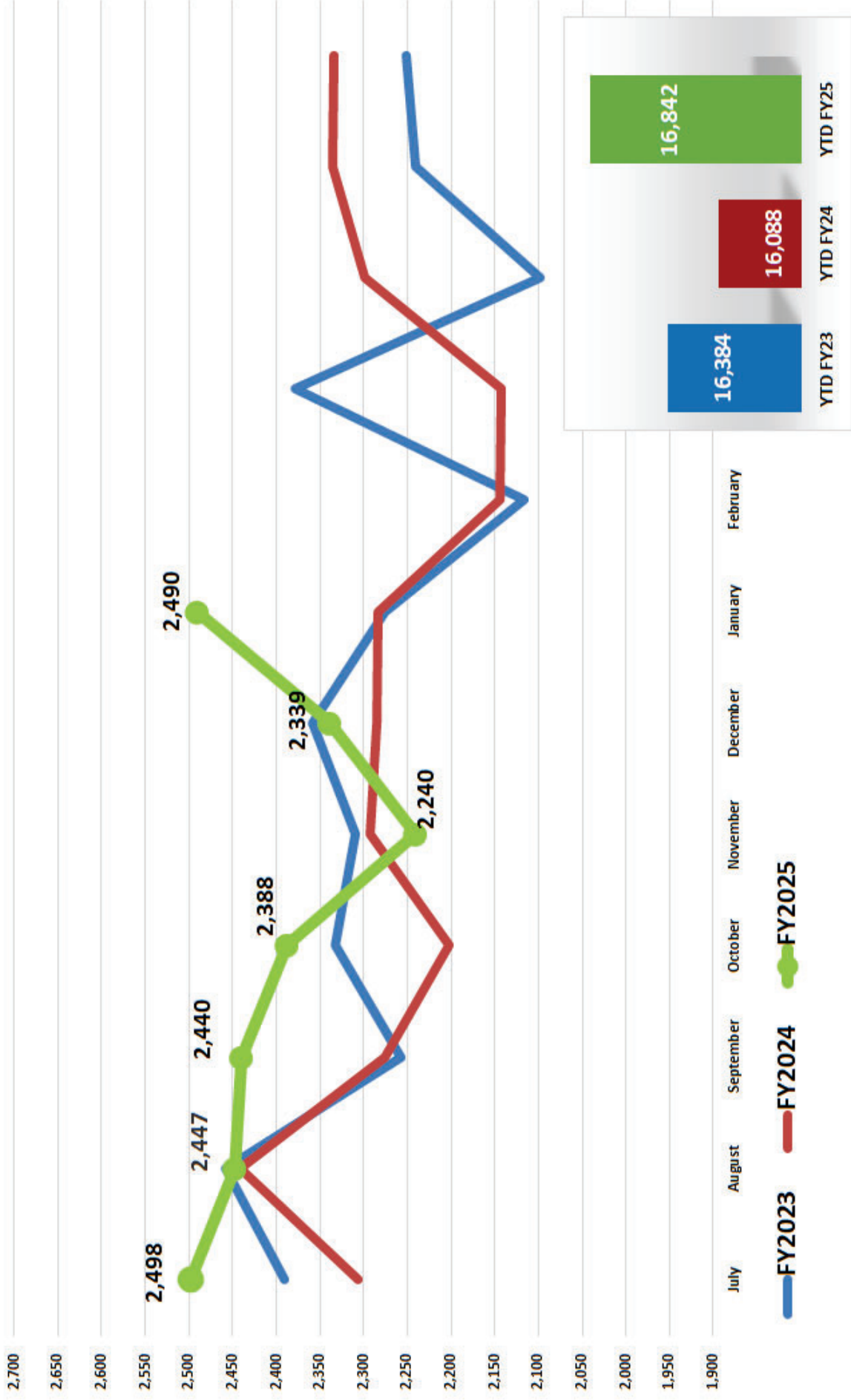
Average Daily Census



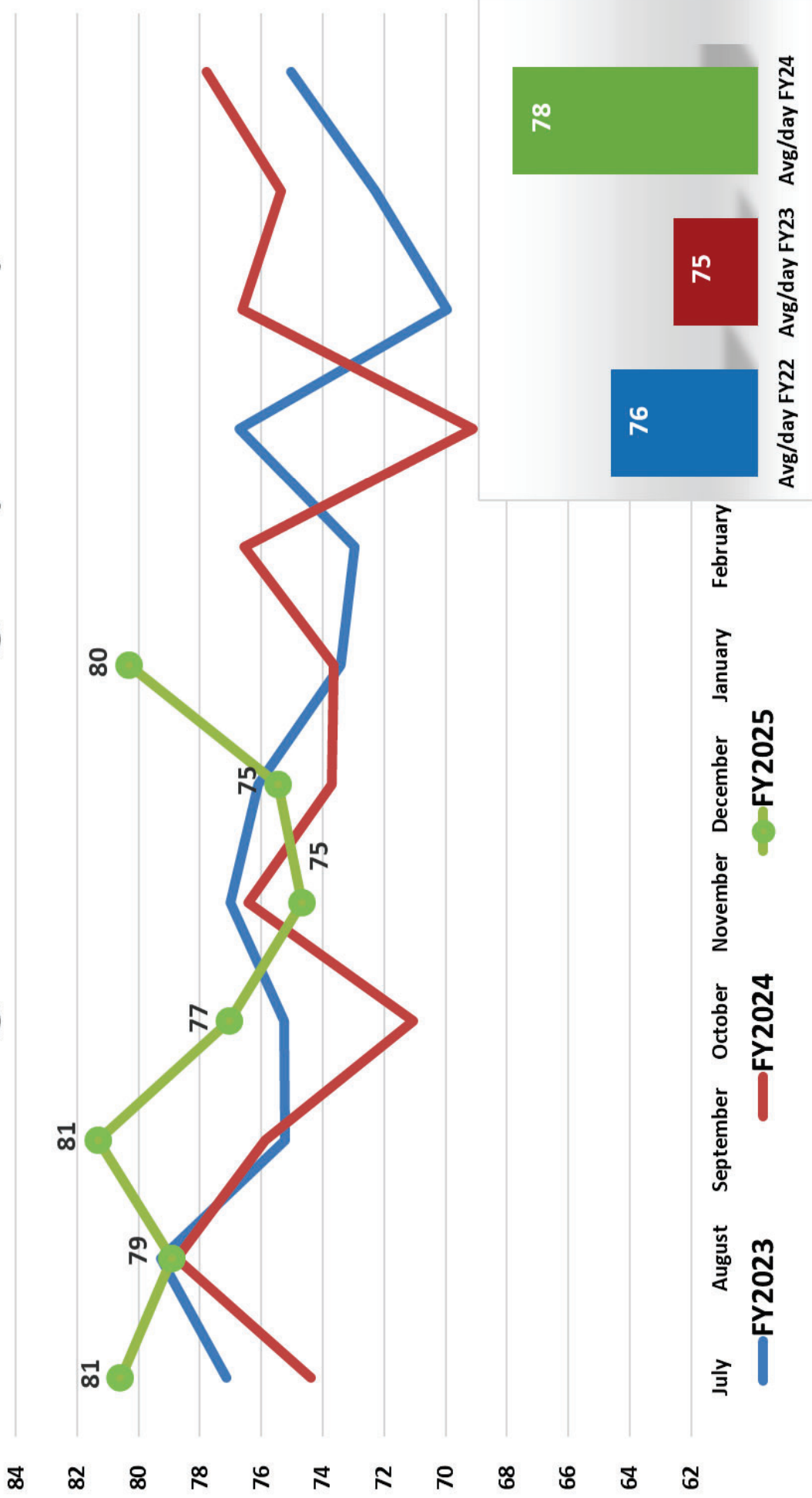
Admissions



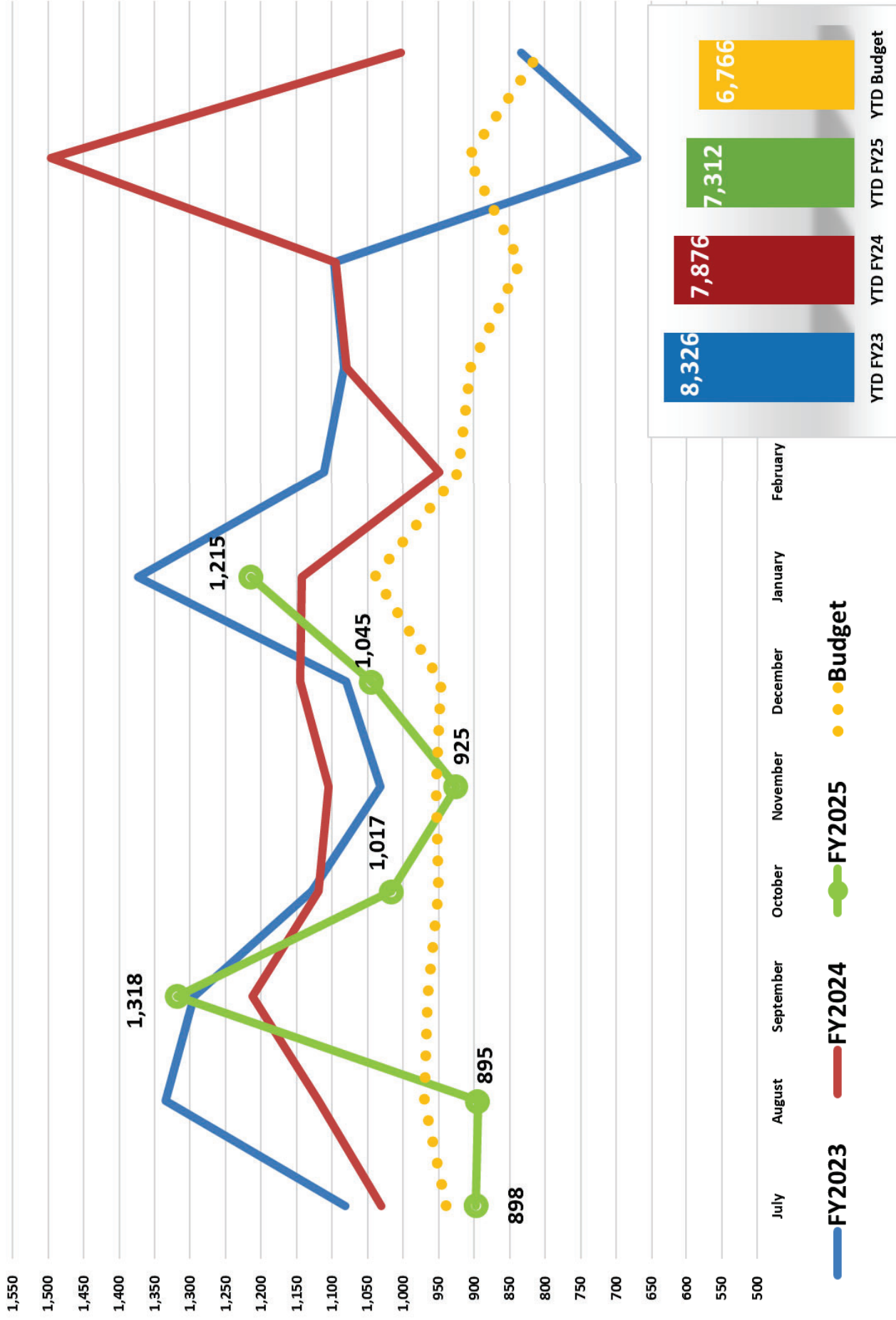
Discharges



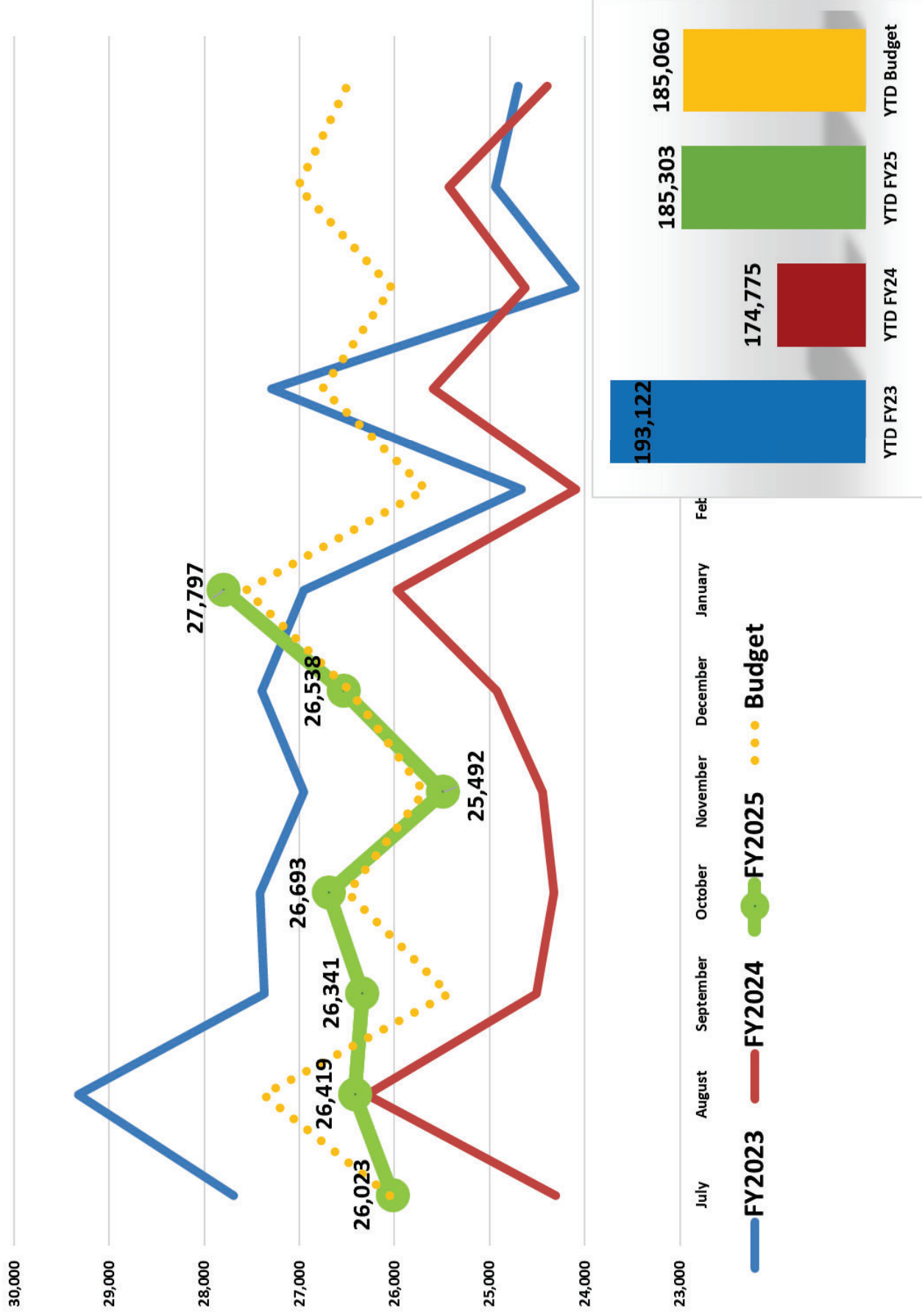
Average Discharges per day



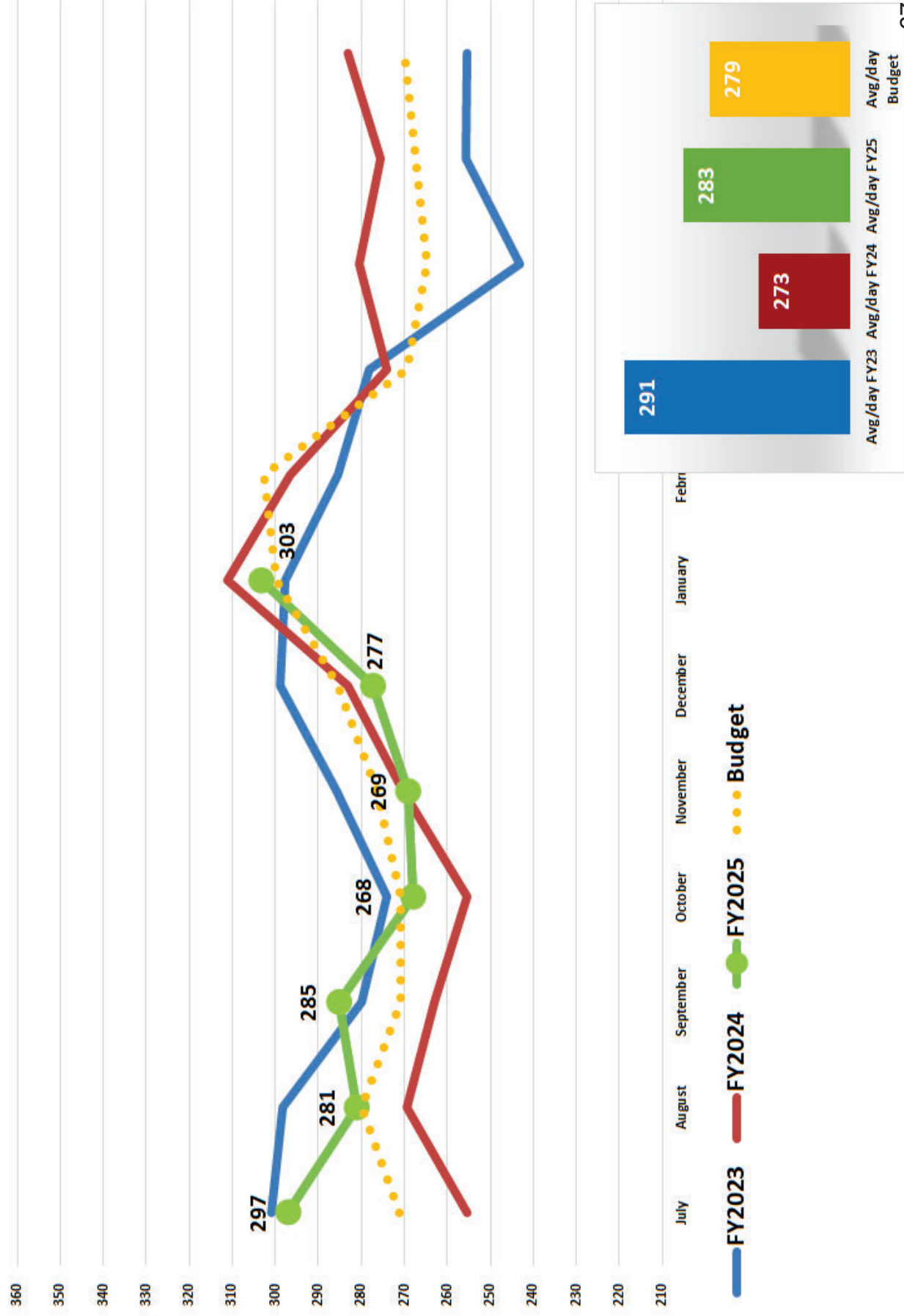
Observation Days



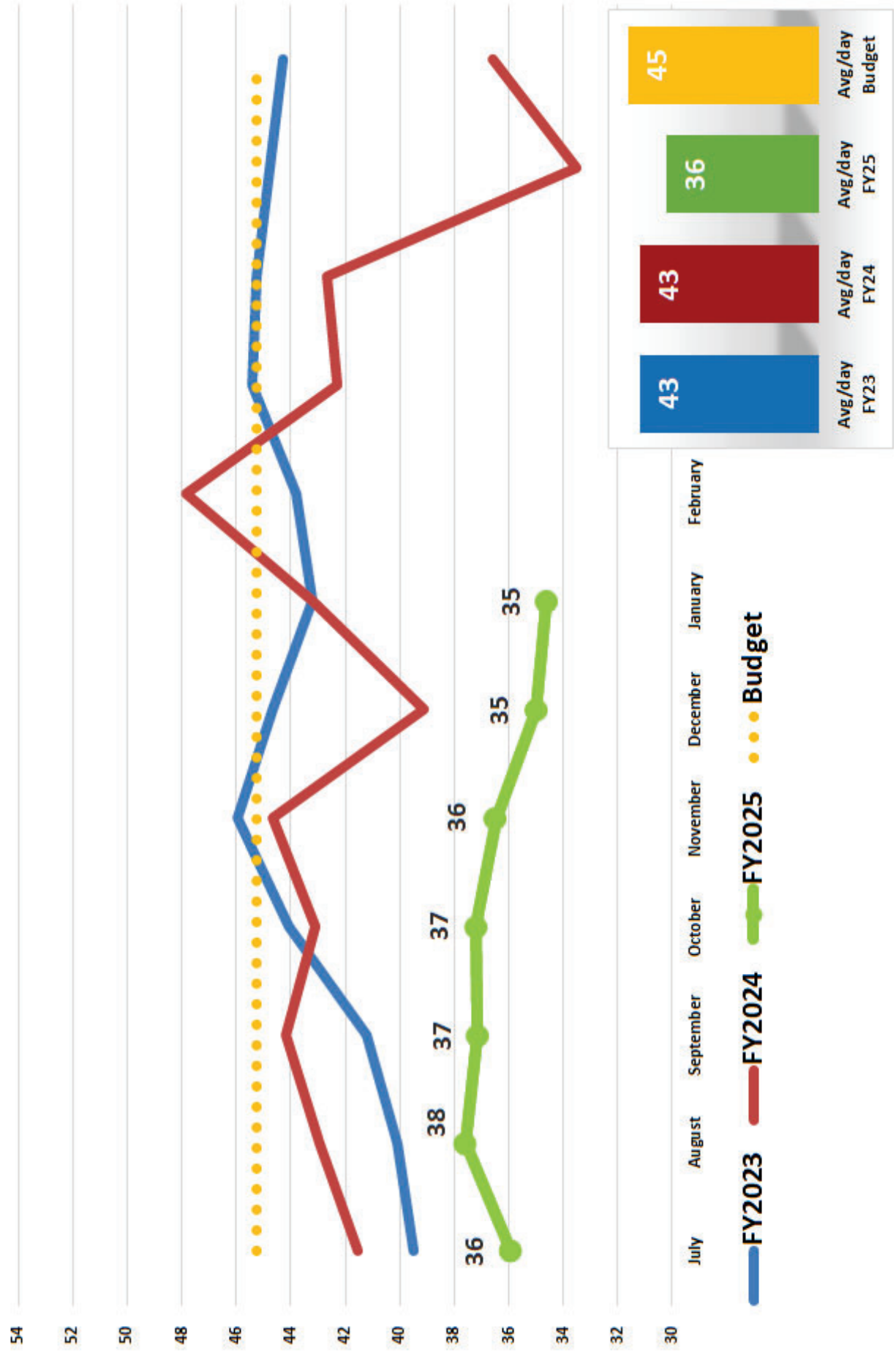
Adjusted Patient Days



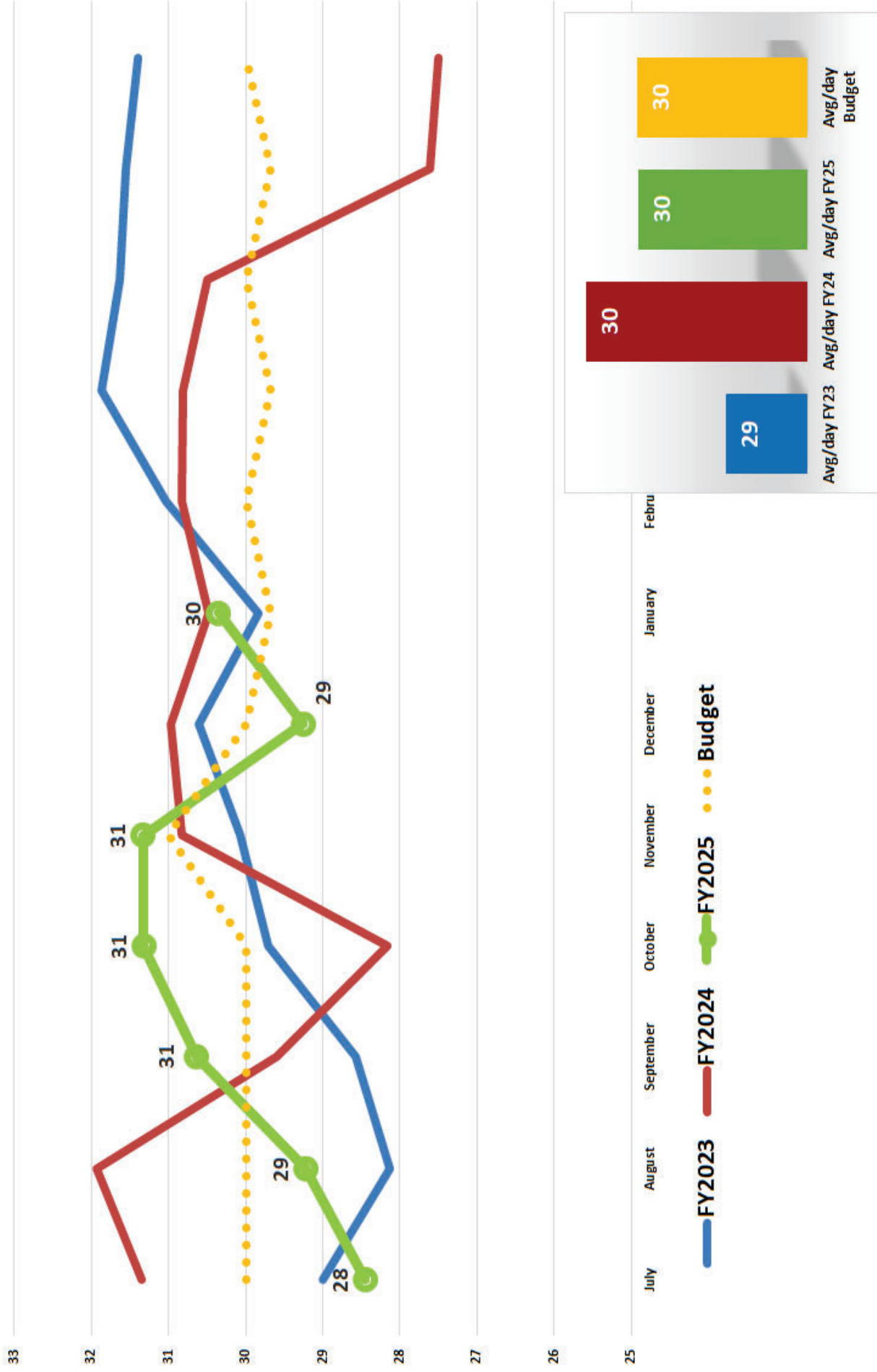
Medical Center (Avg Patients Per Day)



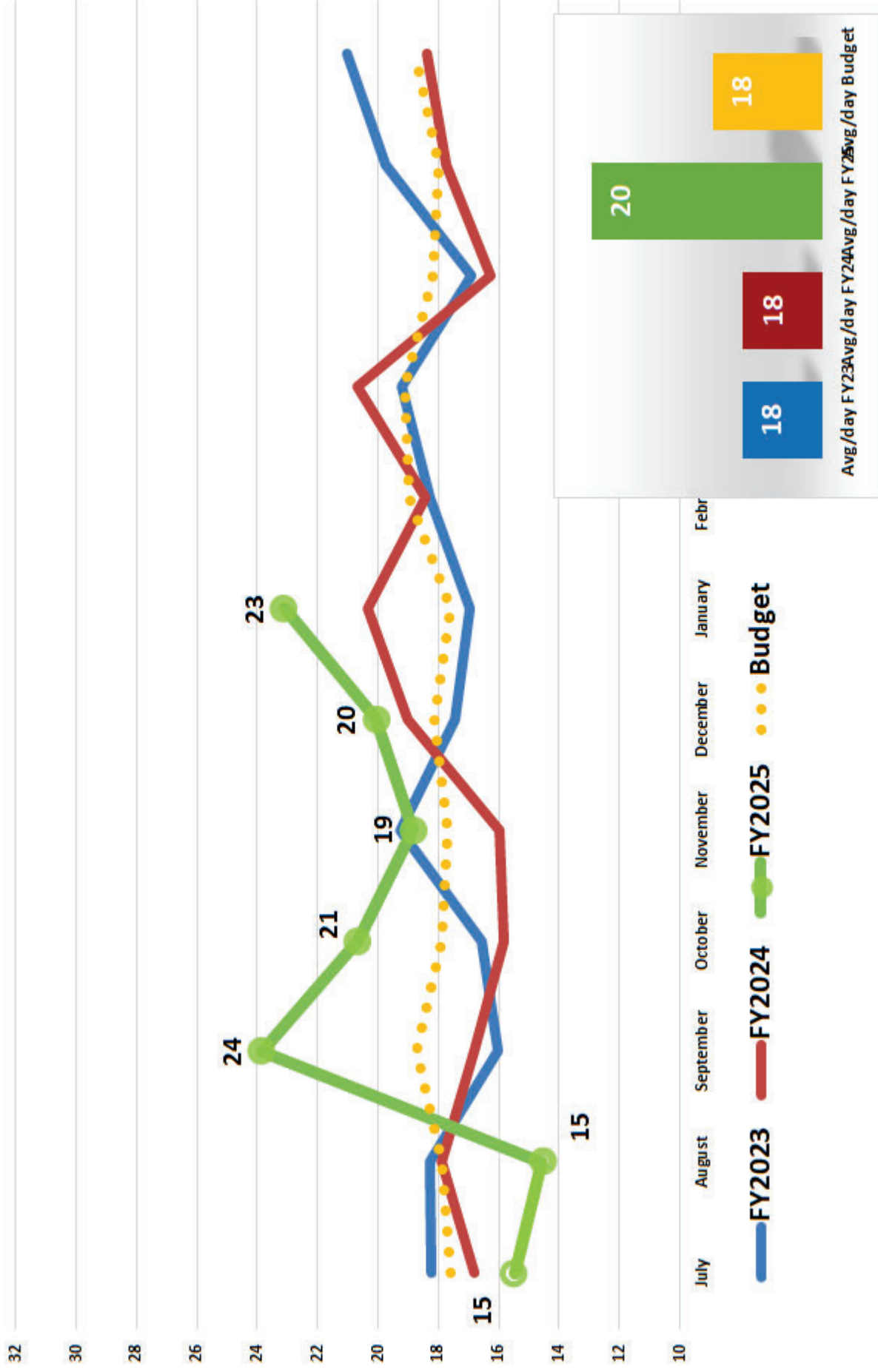
Acute I/P Psych (Avg Patients Per Day)



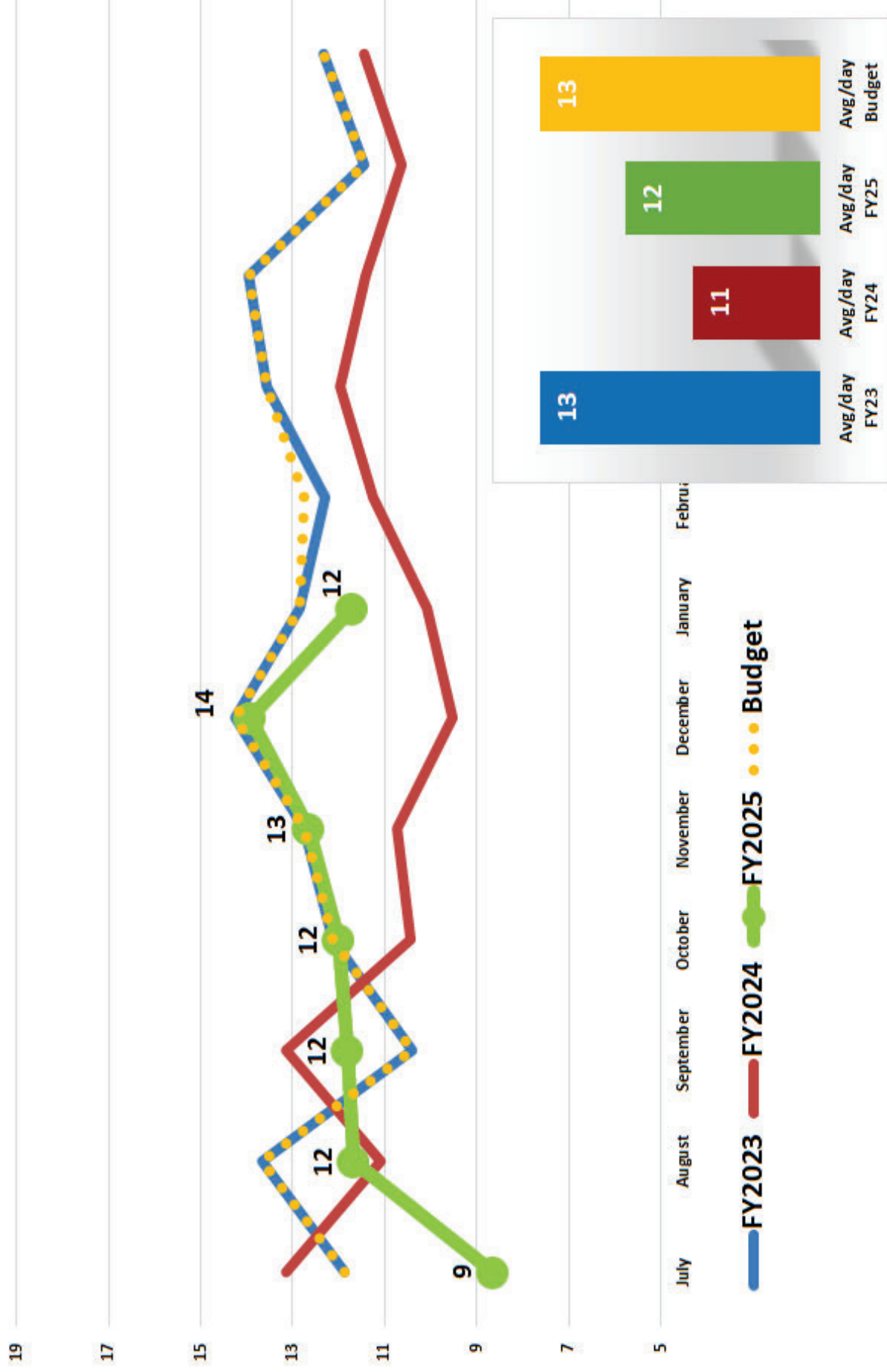
Sub-Acute - Avg Patients Per Day



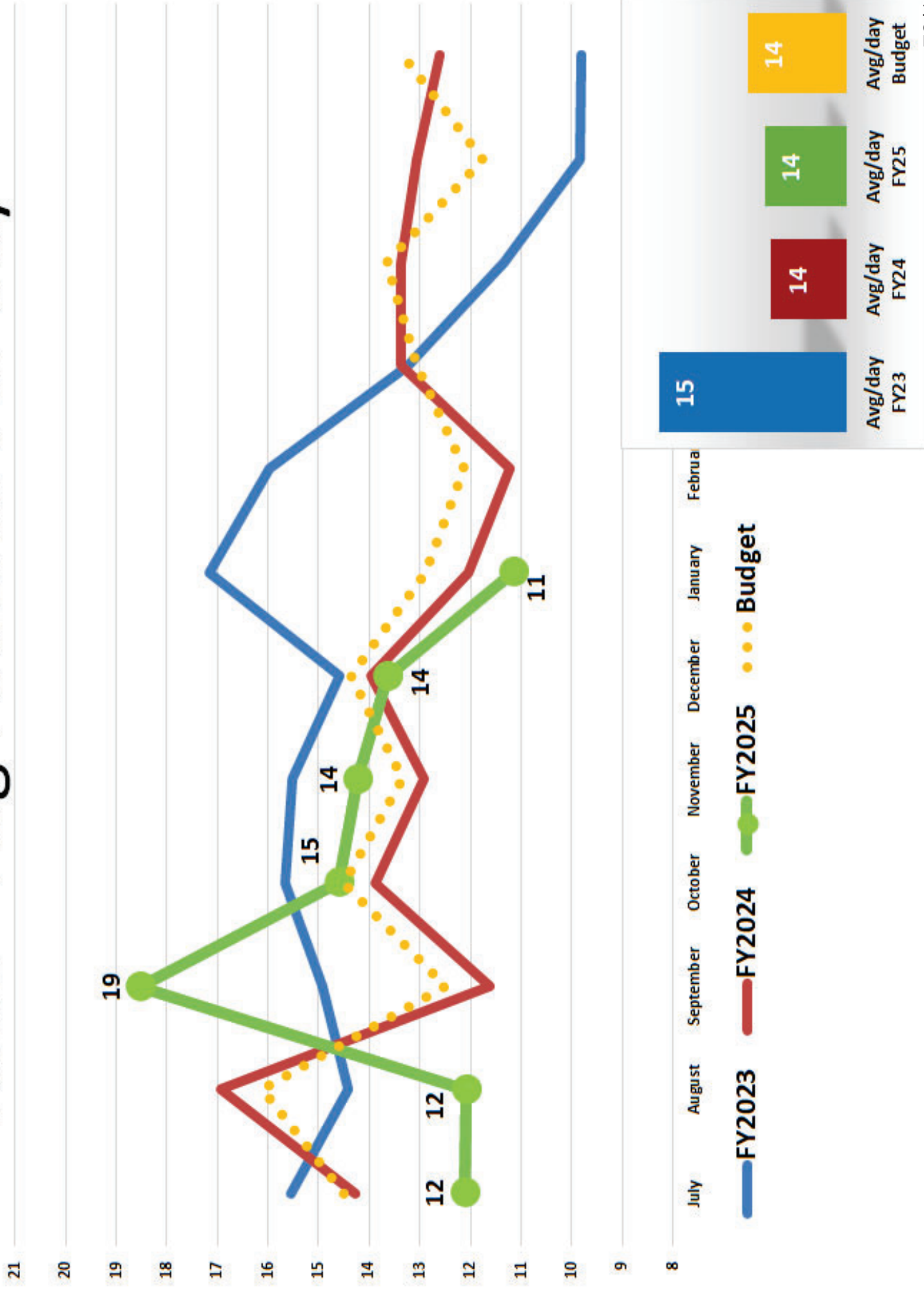
Rehabilitation Hospital - Avg Patients Per Day



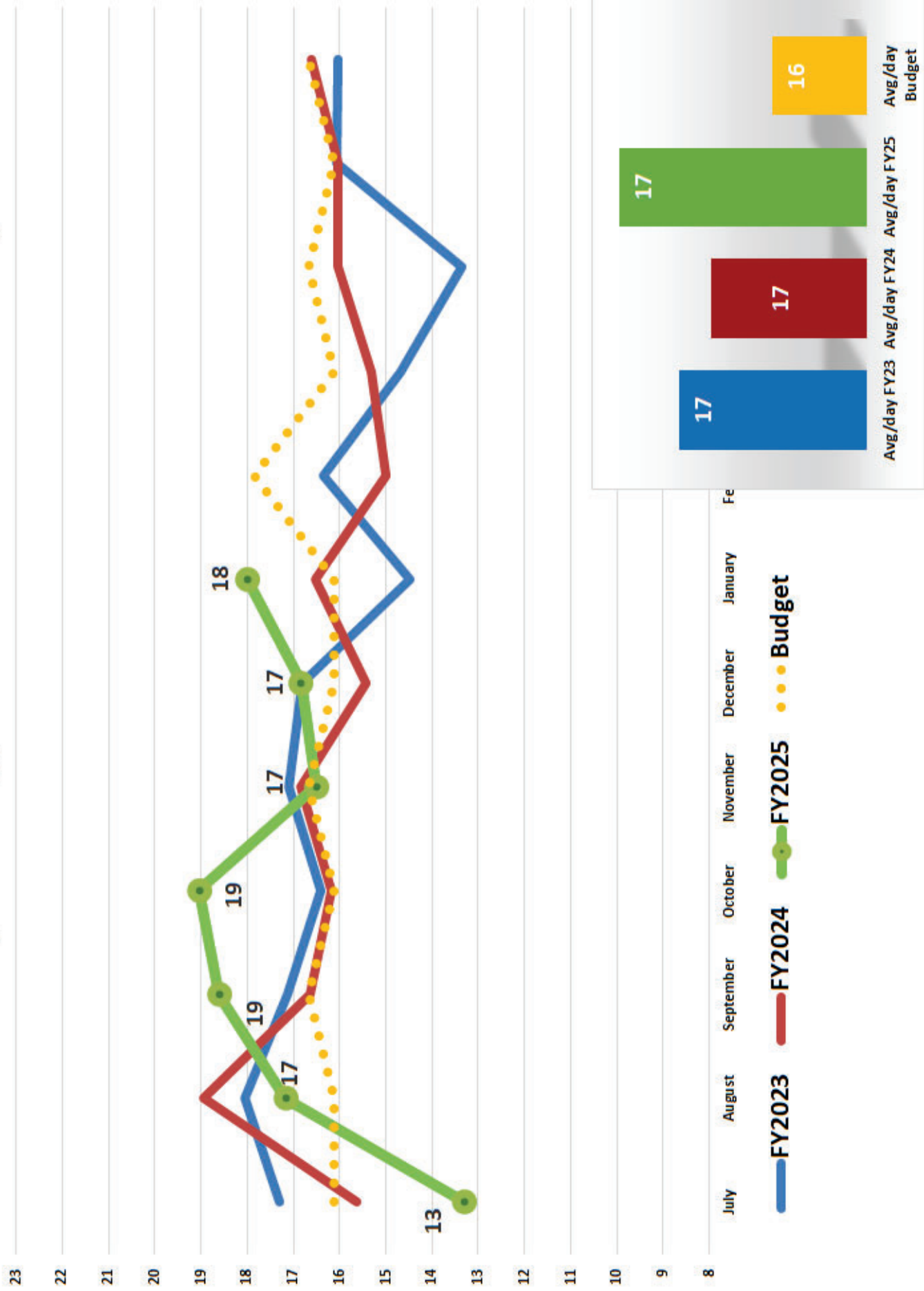
TCS Ortho - Avg Patients Per Day



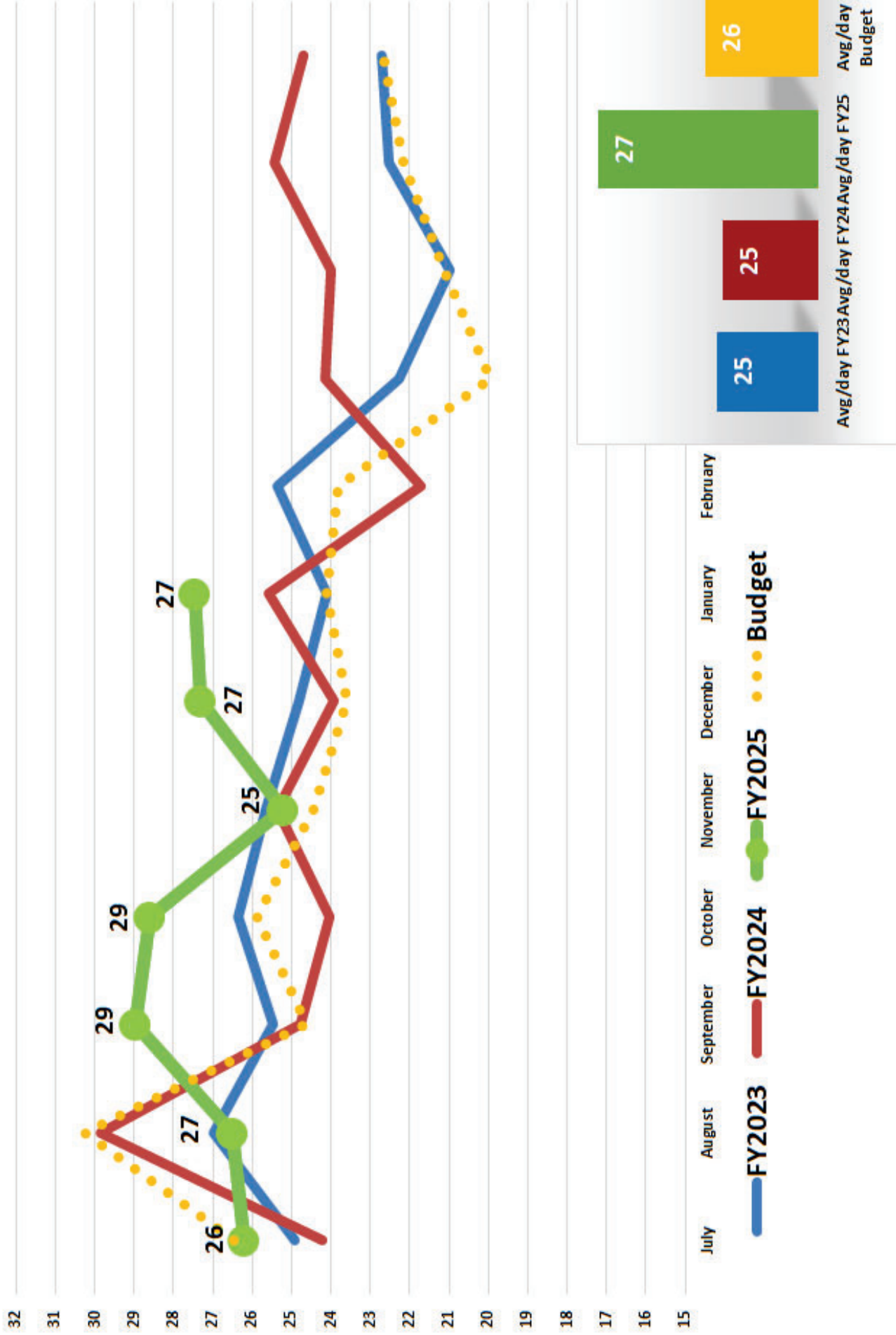
NICU - Avg Patients Per Day



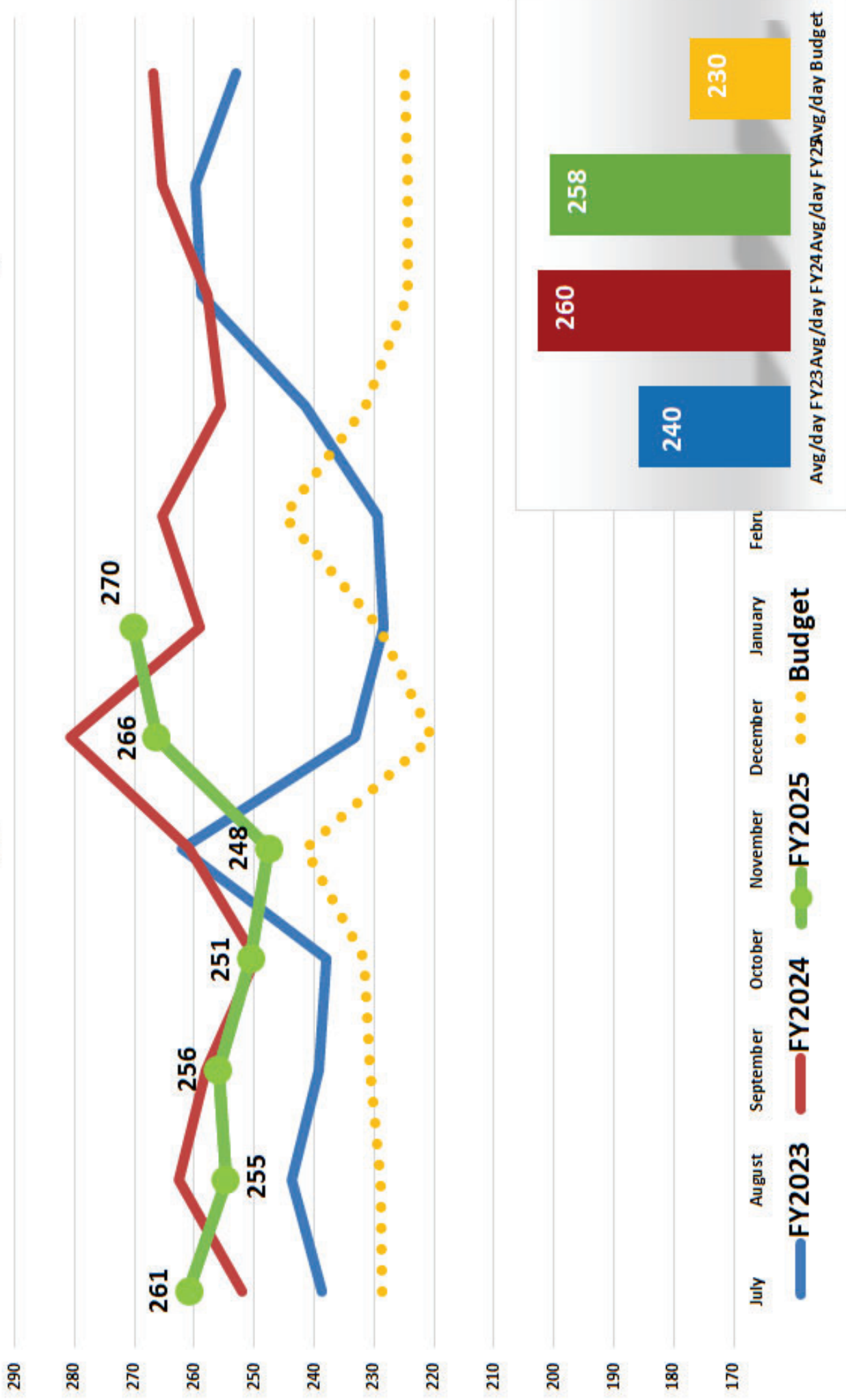
Nursery - Avg Patients Per Day



Obstetrics - Avg Patients Per Day



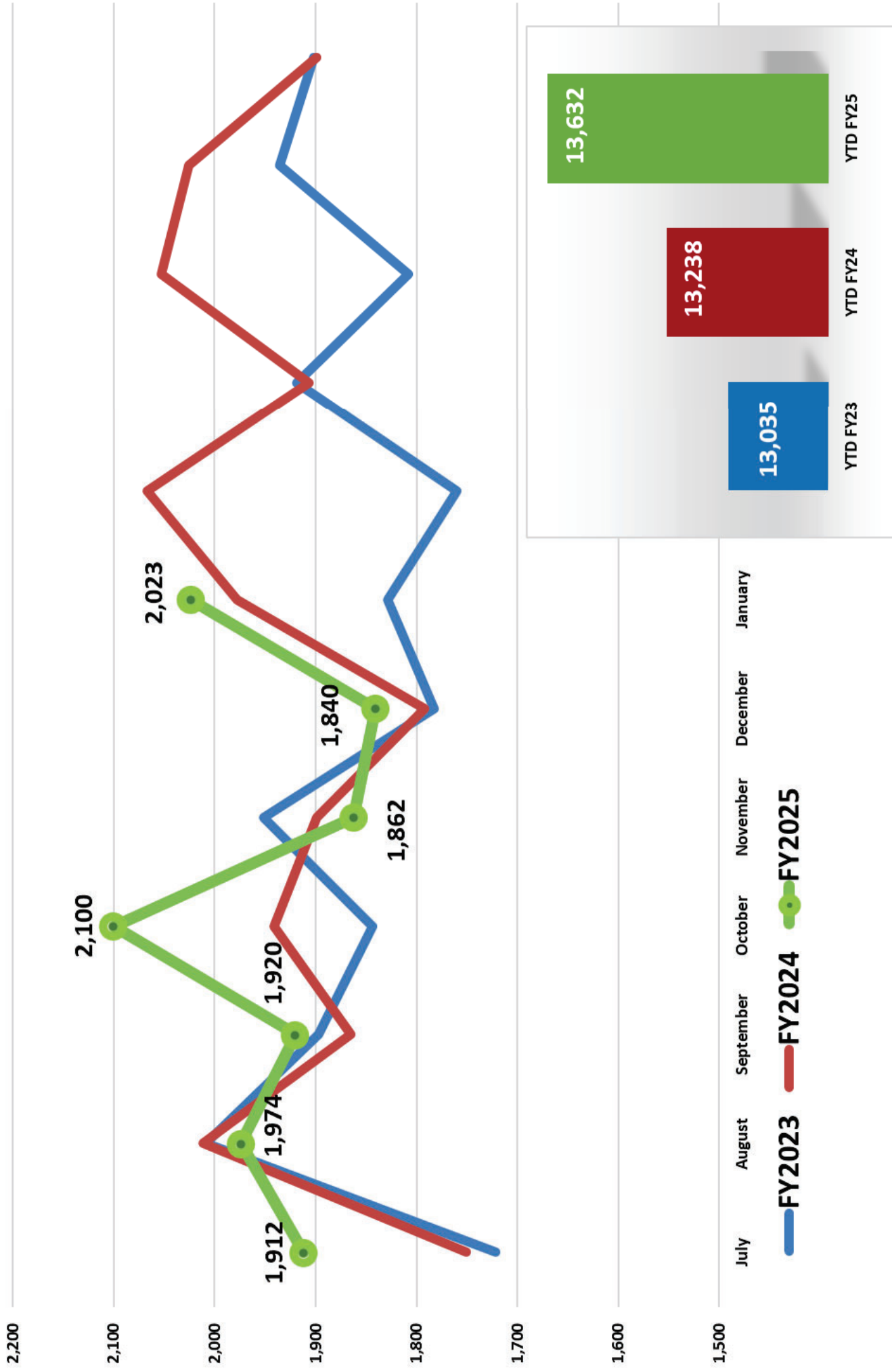
ED - Avg Treated Per Day



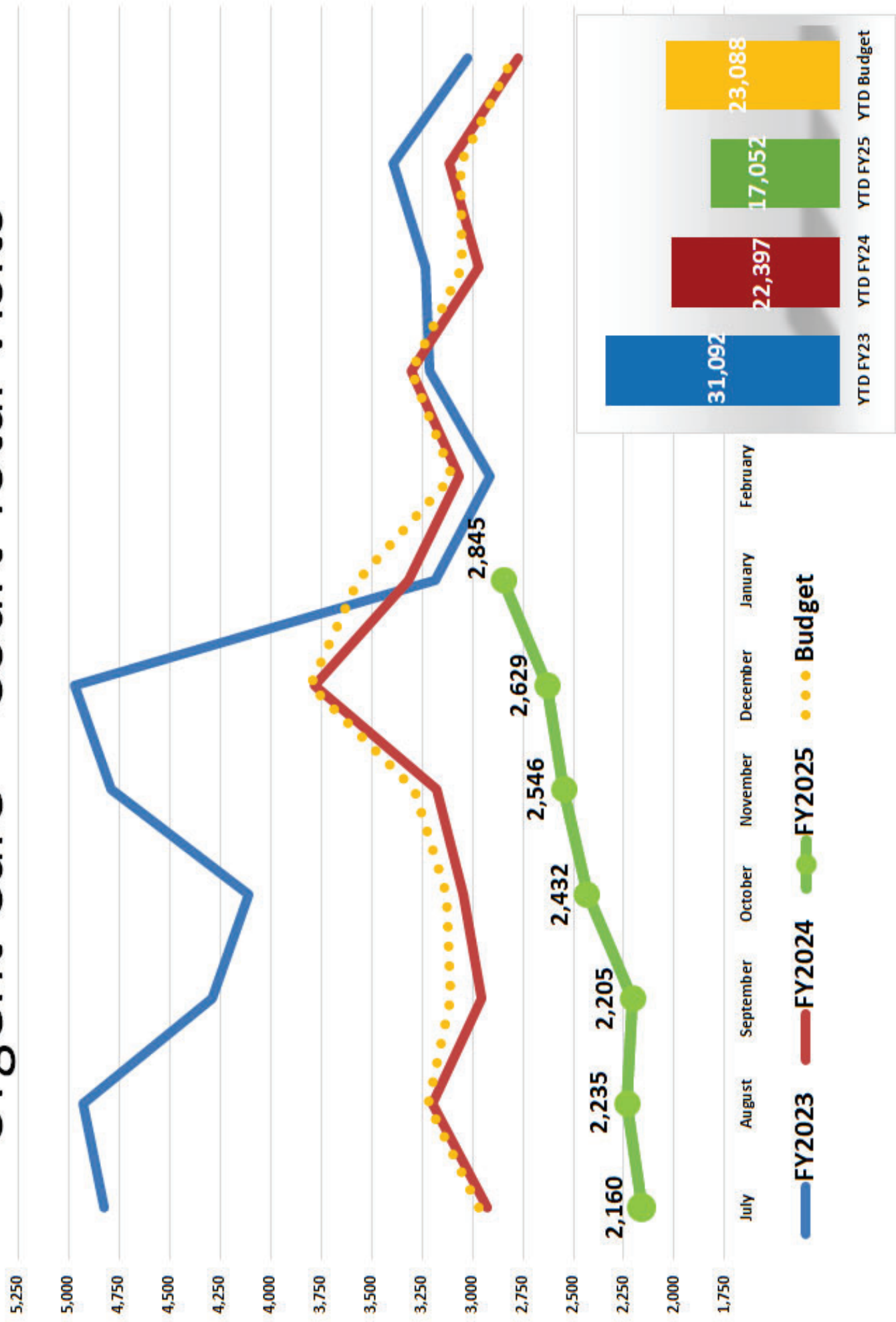
Outpatient Registrations



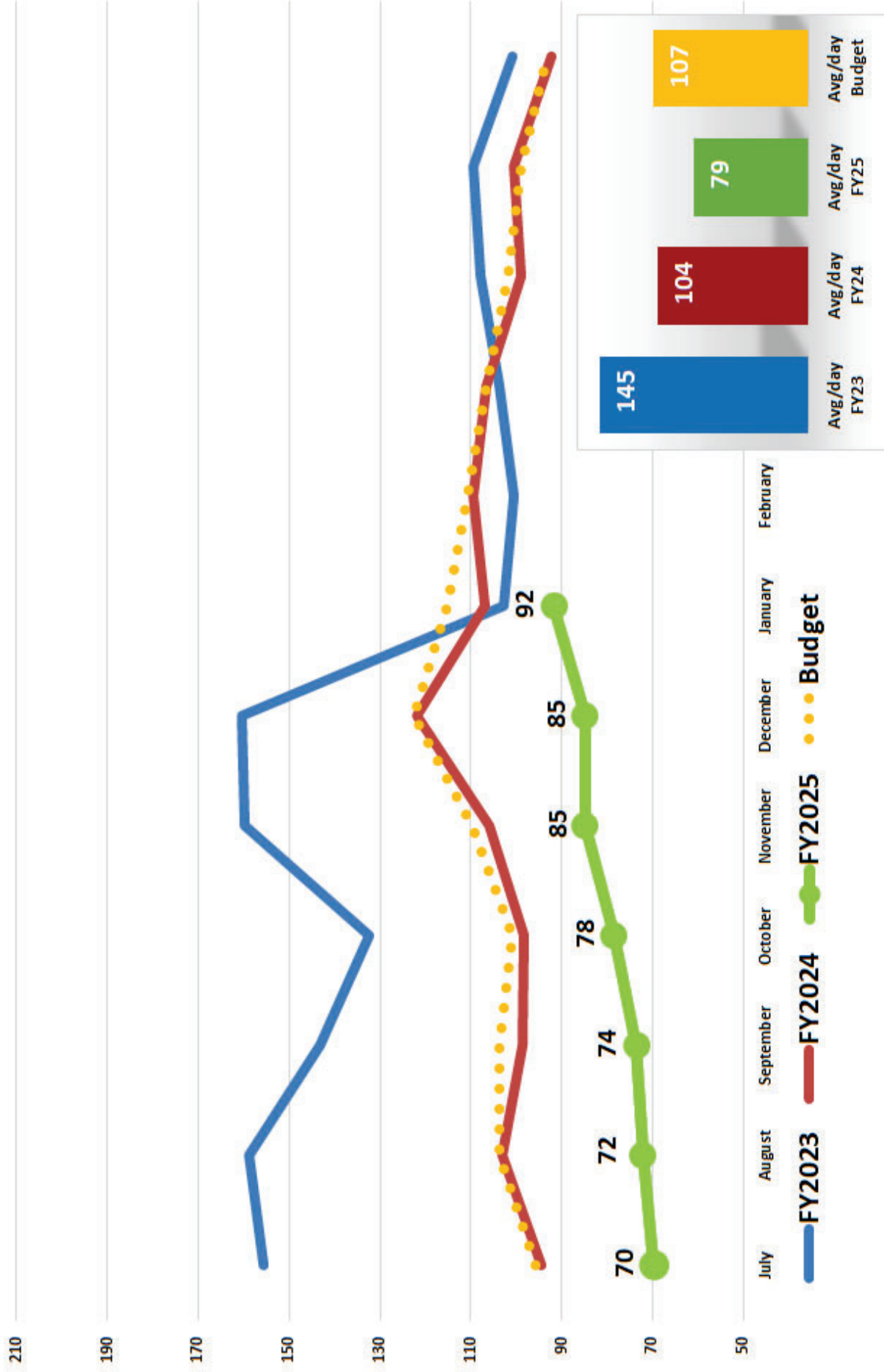
Outpatient Registrations Per Day



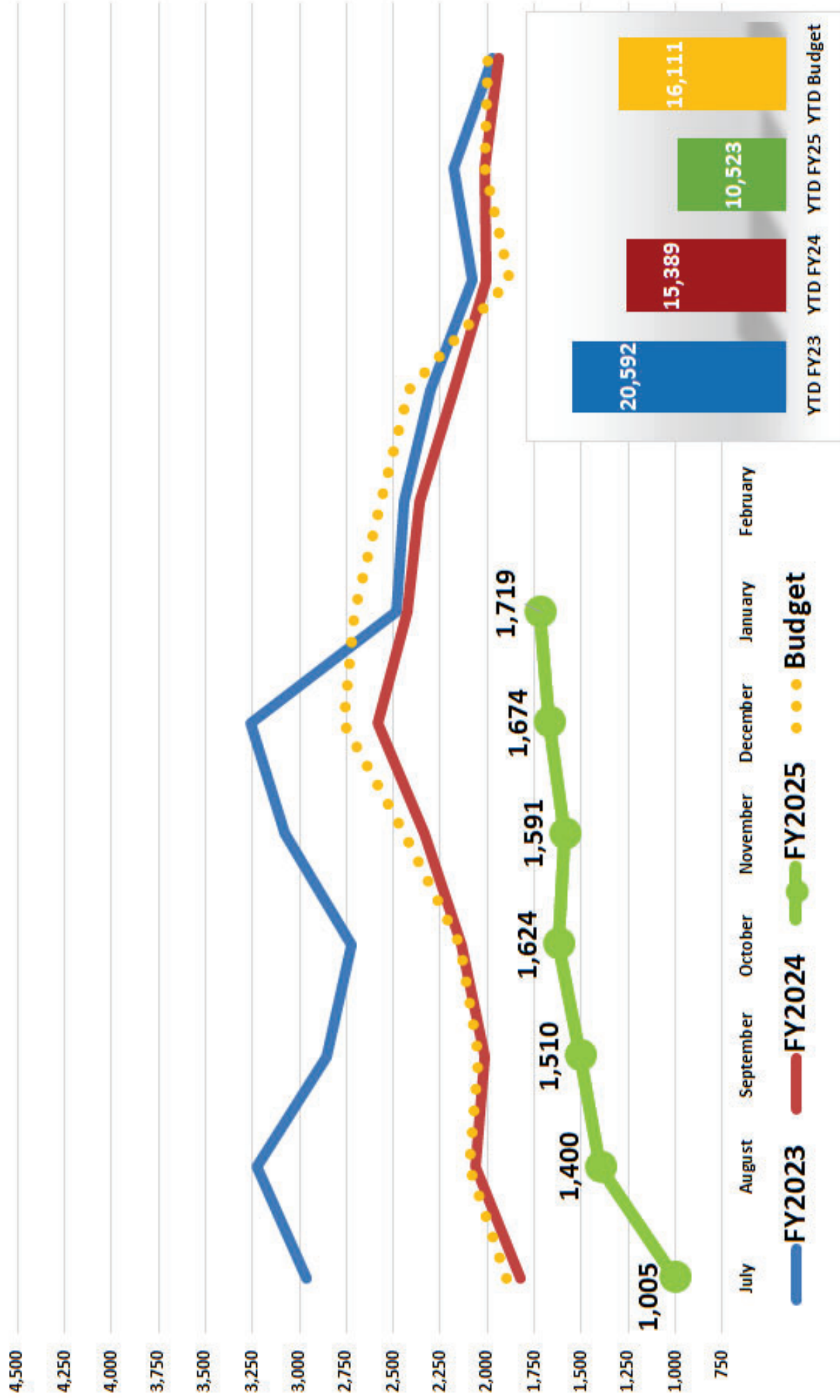
Urgent Care – Court Total Visits



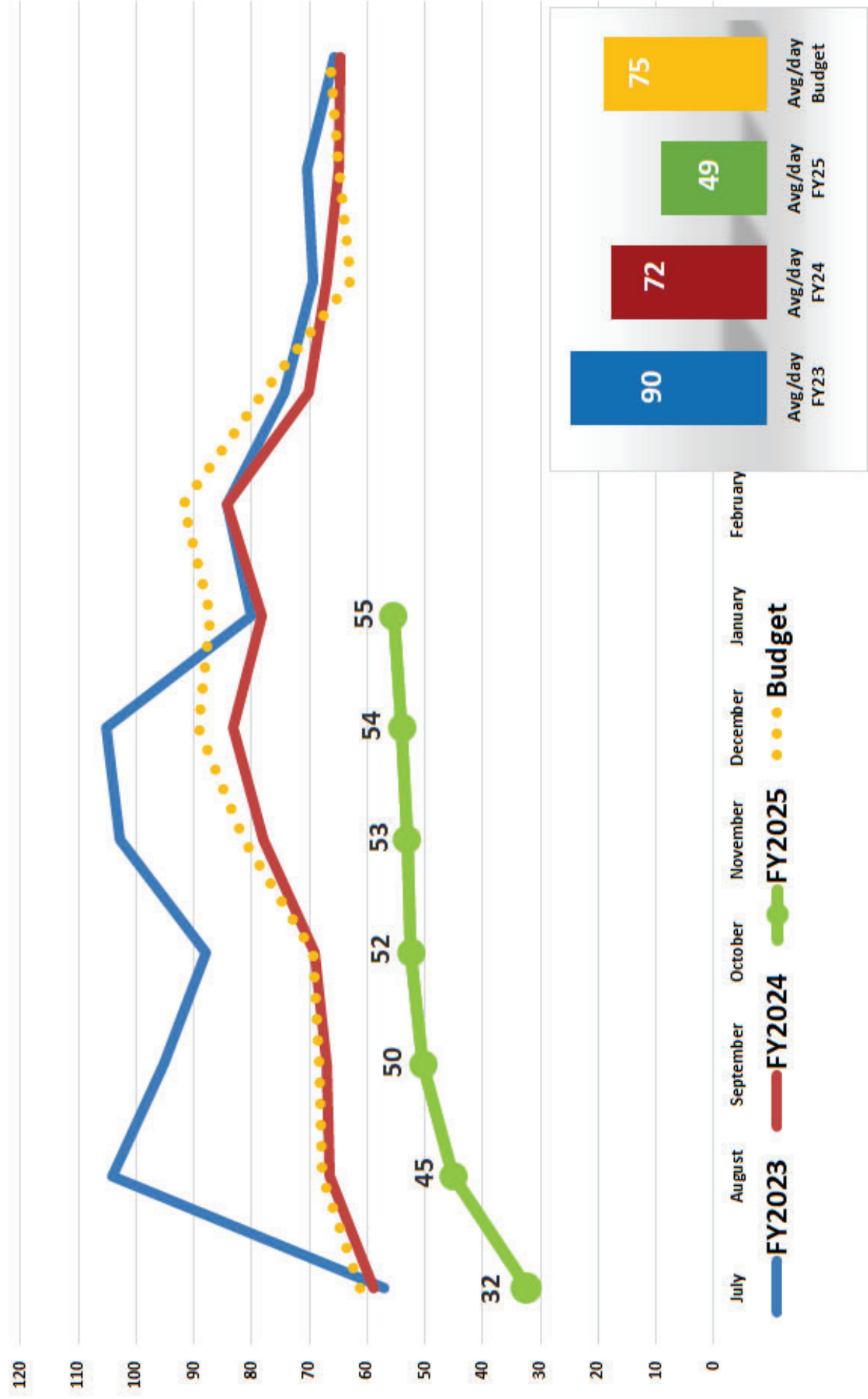
Urgent Care – Court Avg Visits Per Day



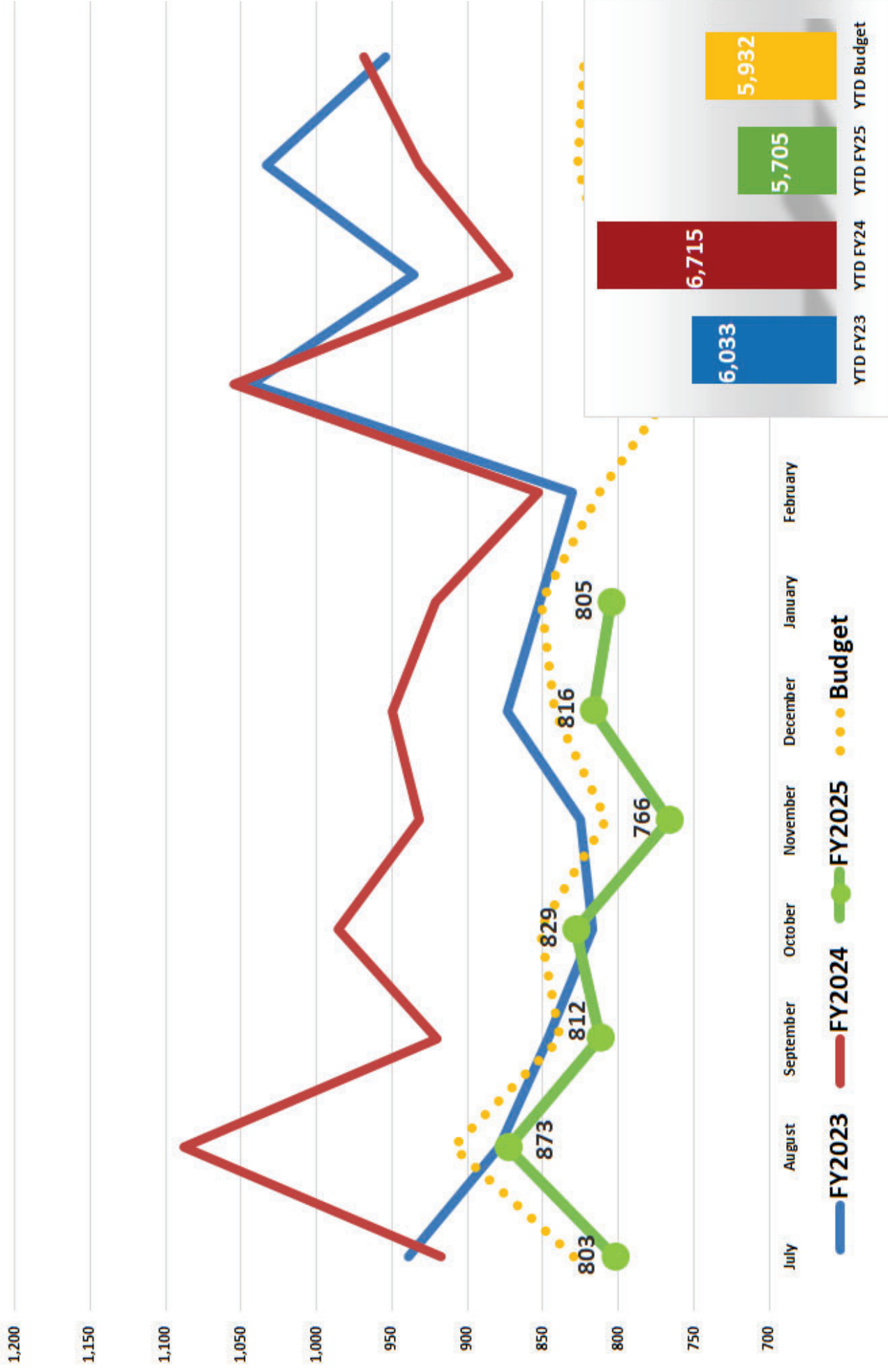
Urgent Care – Demaree Total Visits



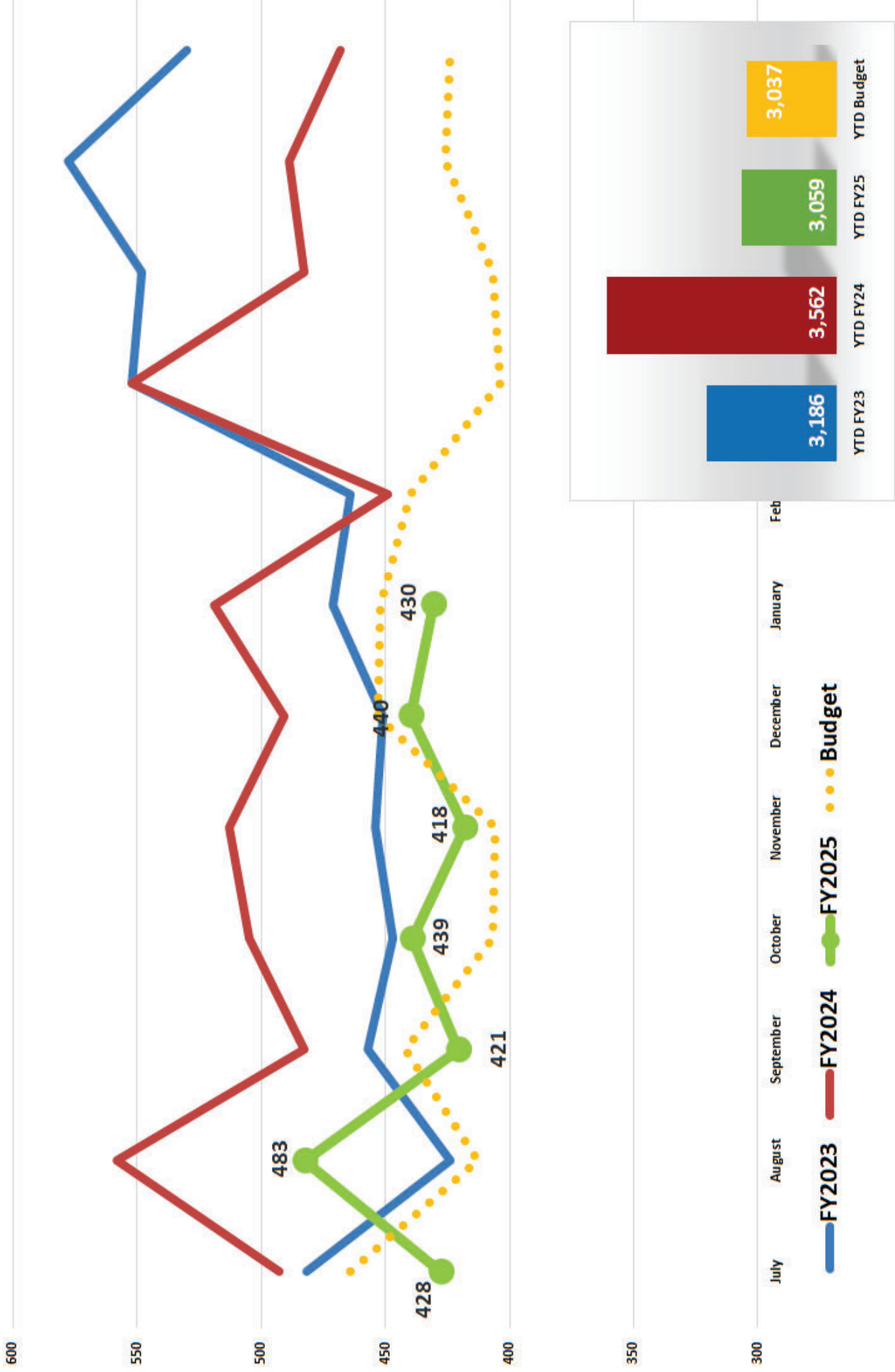
Urgent Care – Demaree Avg Visits Per Day



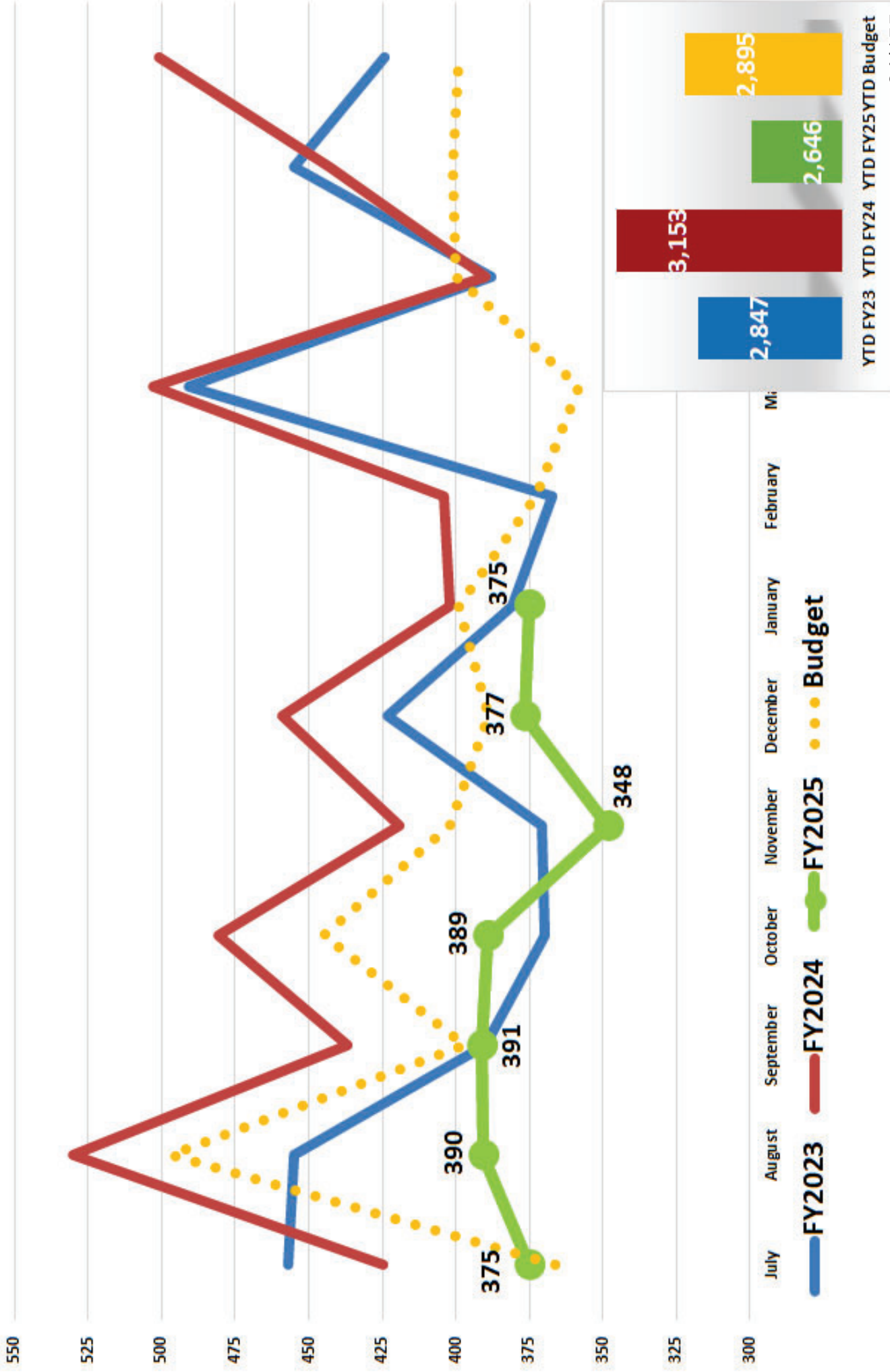
Surgery (IP & OP) – 100 Min Units



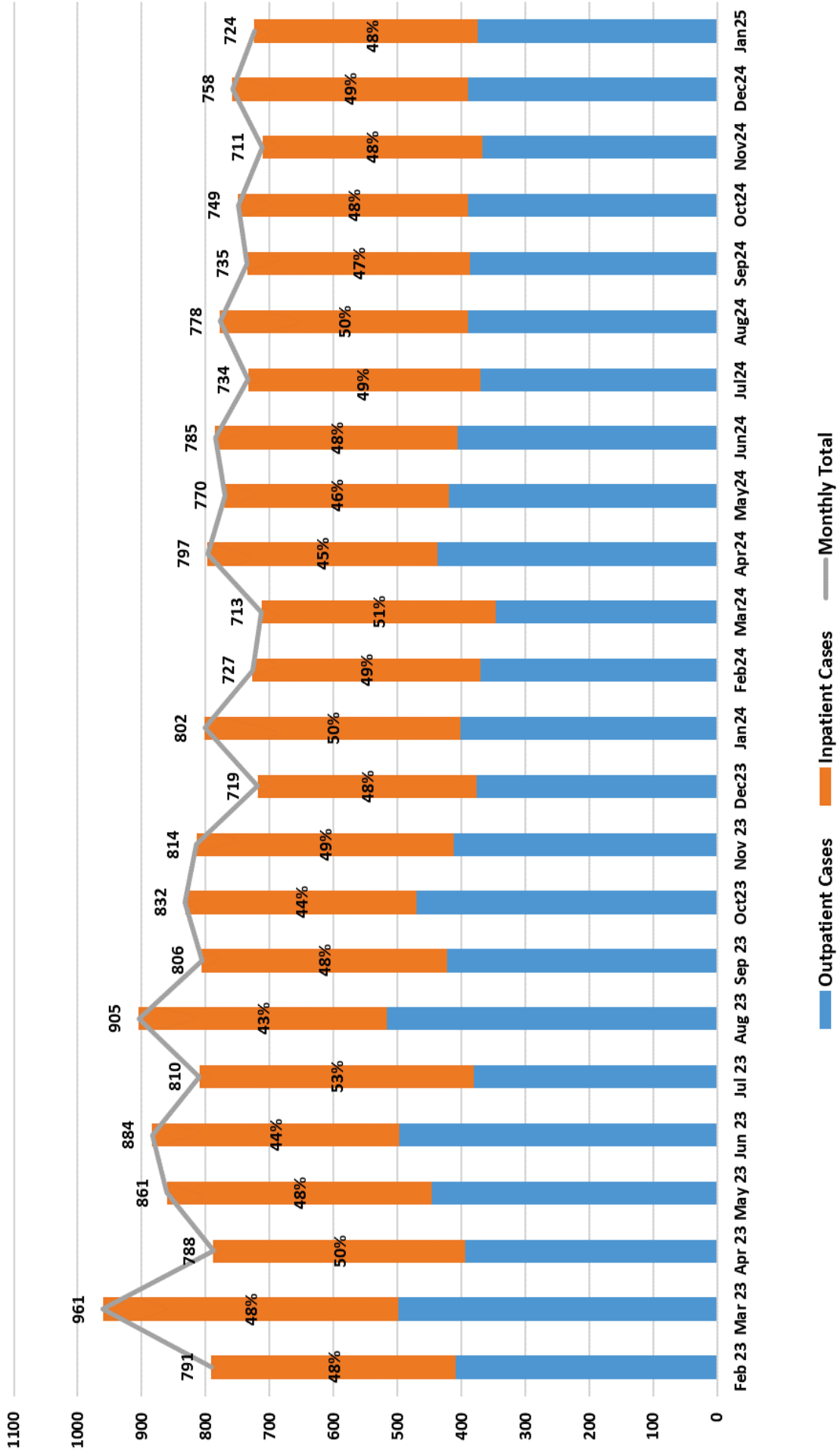
Surgery (IP Only) - 100 Min Unit



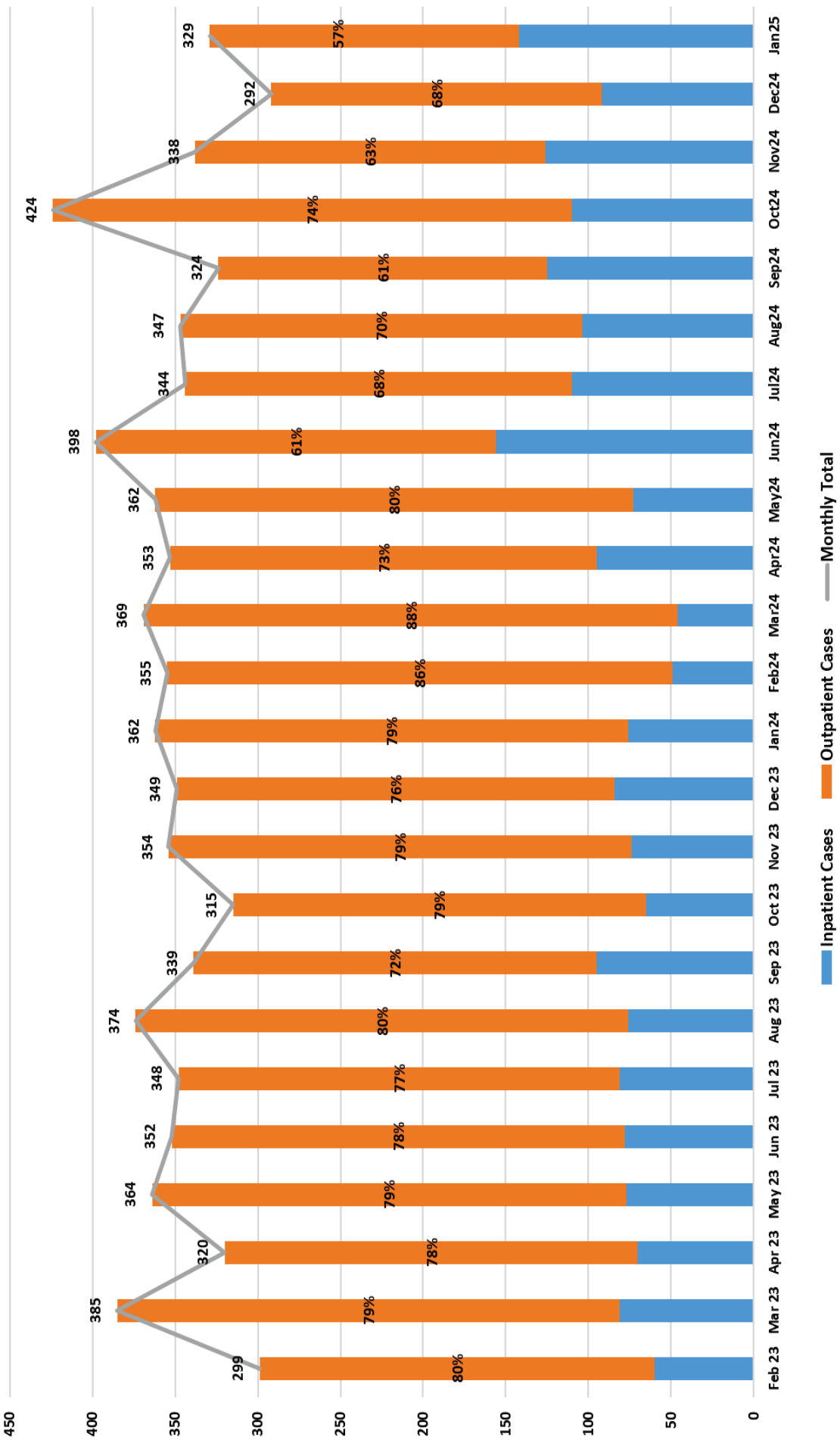
Surgery (OP Only) - 100 Min Units



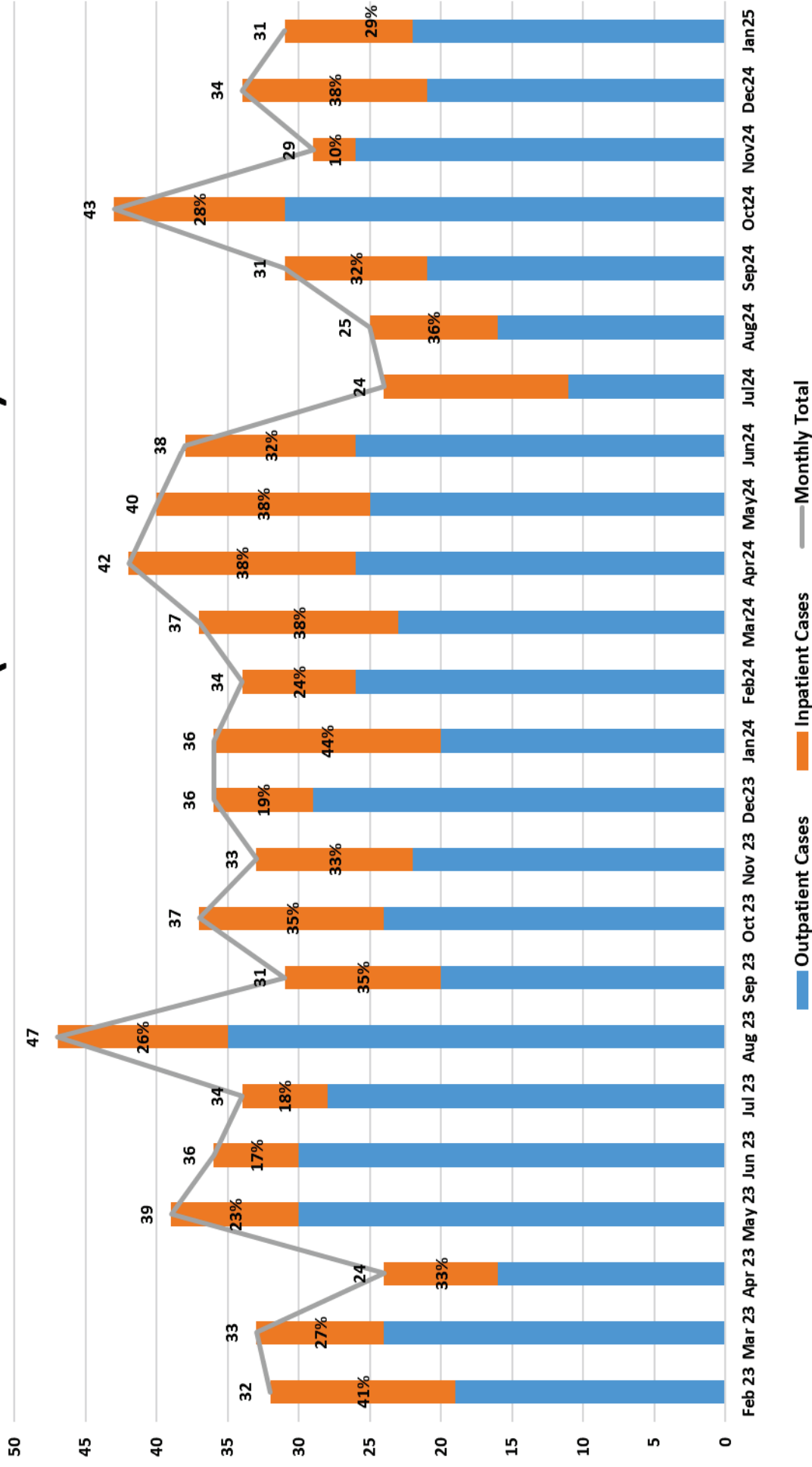
Surgery Cases (IP & OP)



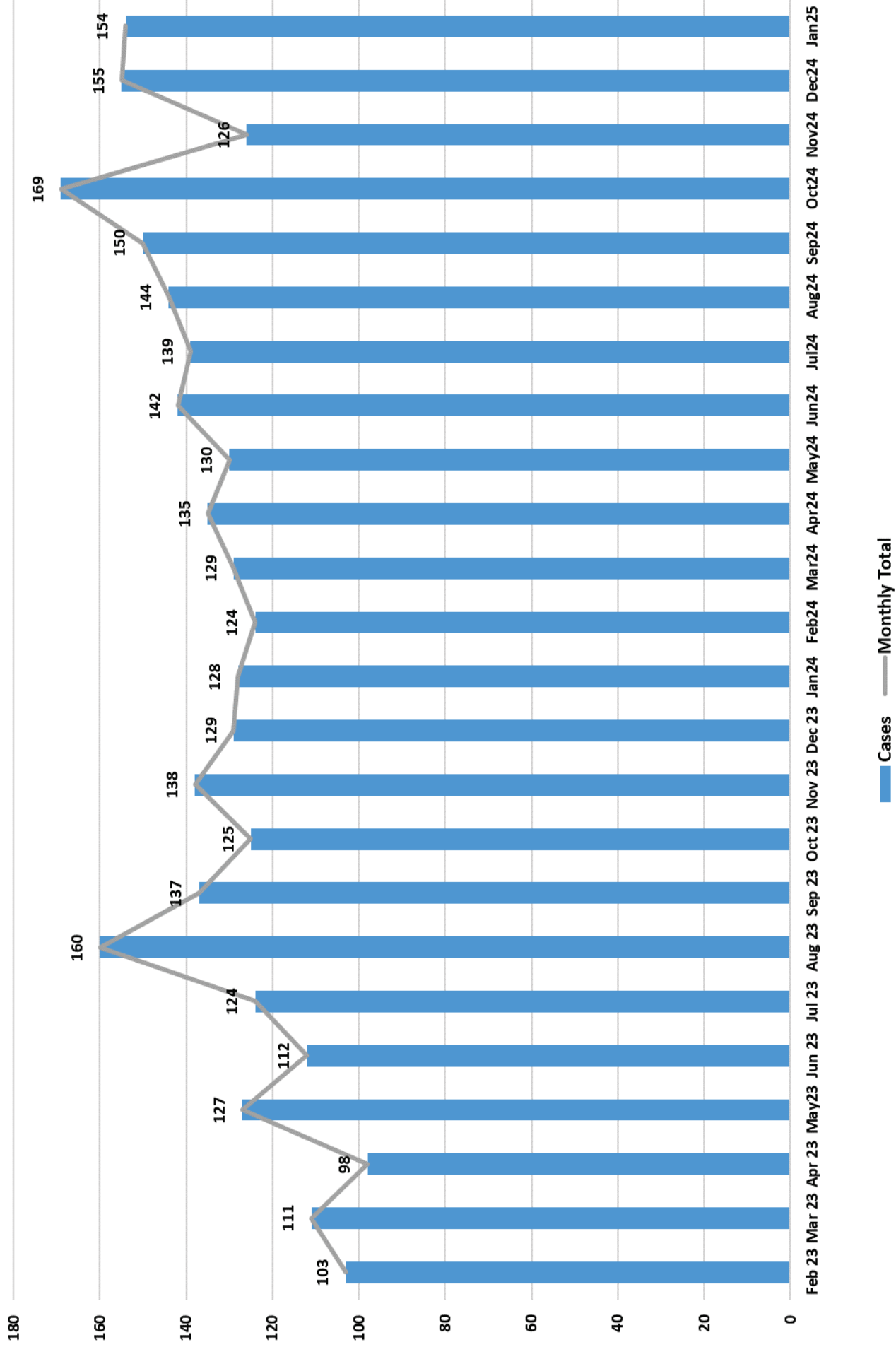
Endo Cases (Suites A & B and OR)



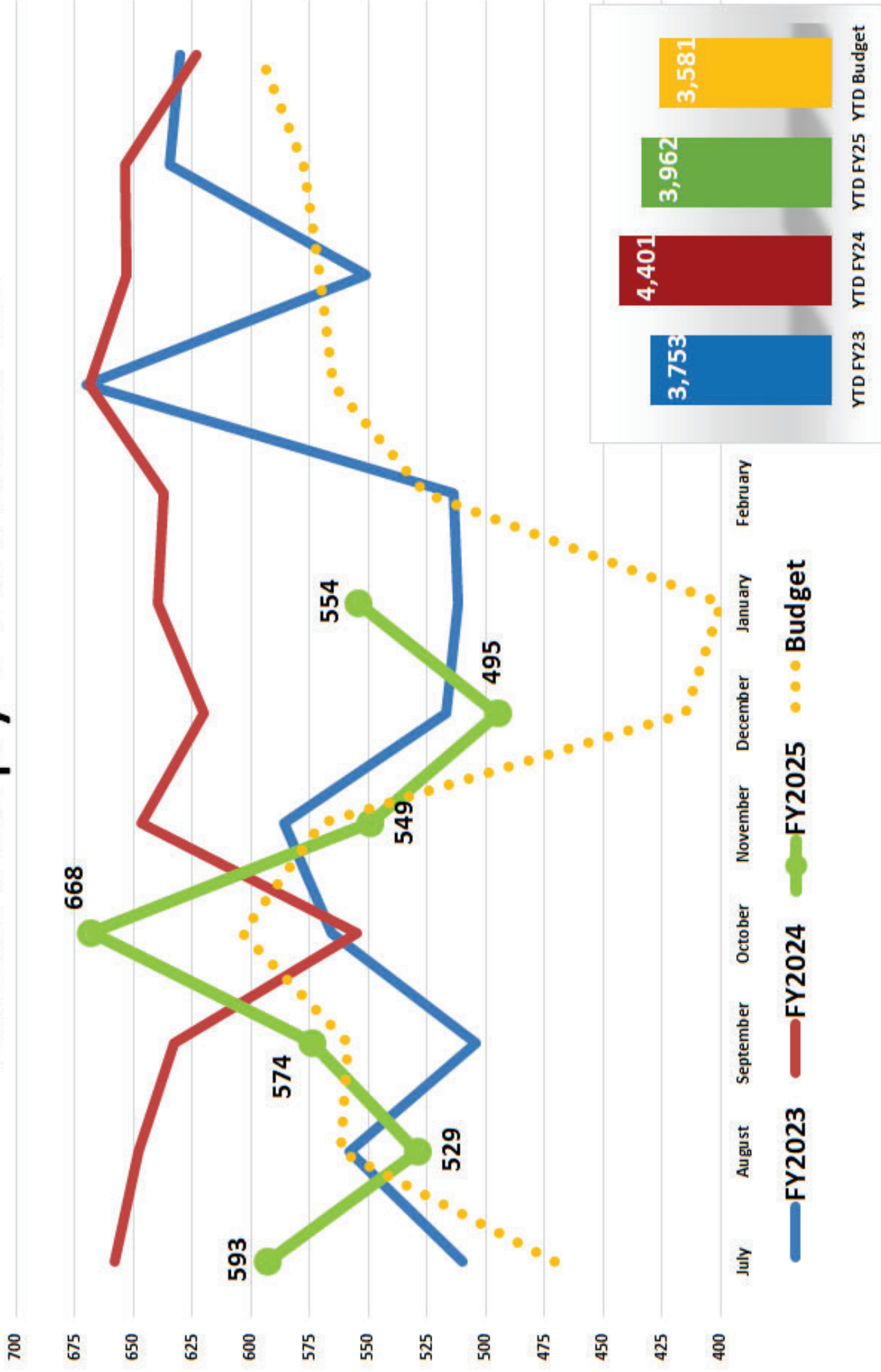
Robotic Cases (IP & OP)



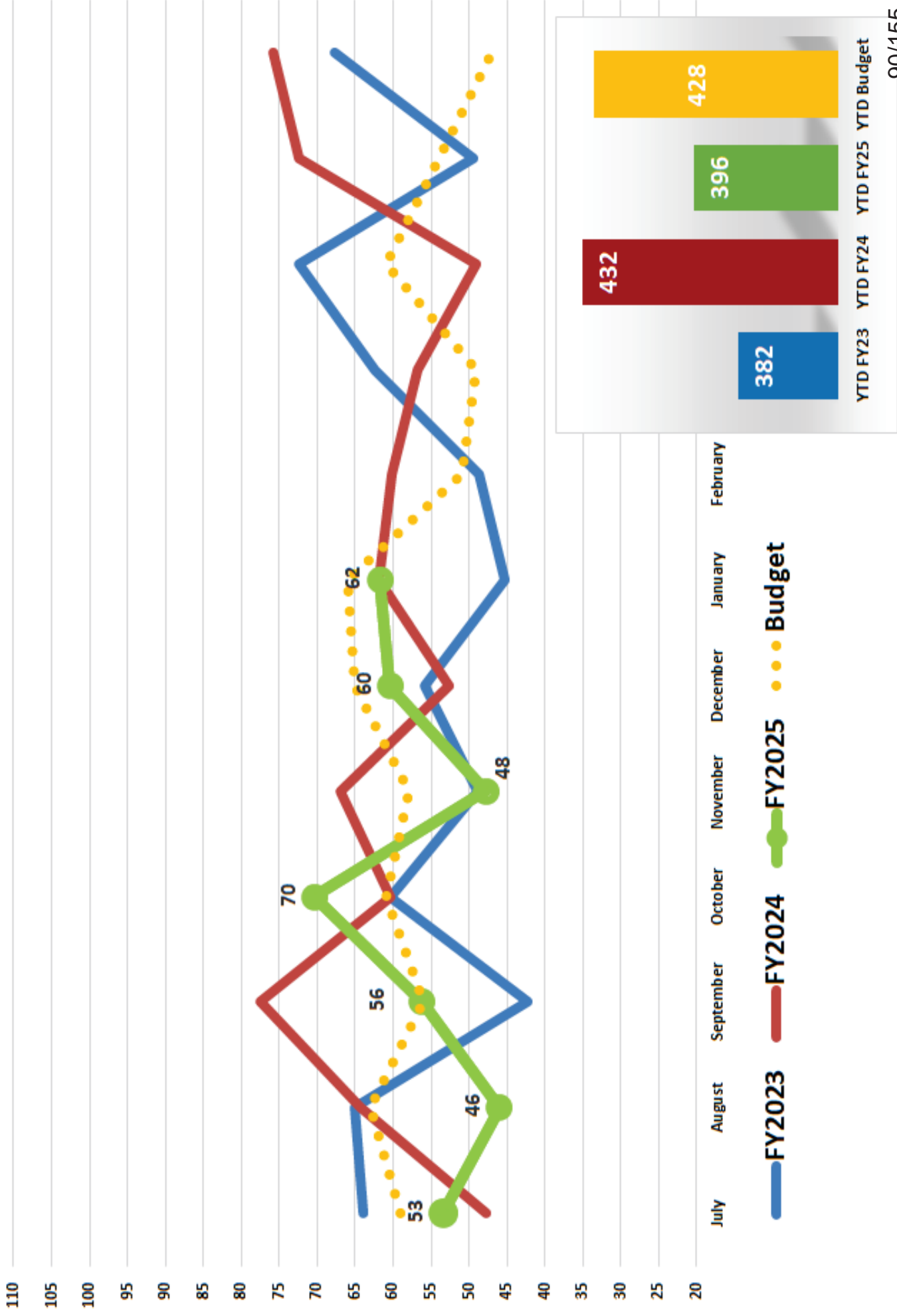
OB Cases



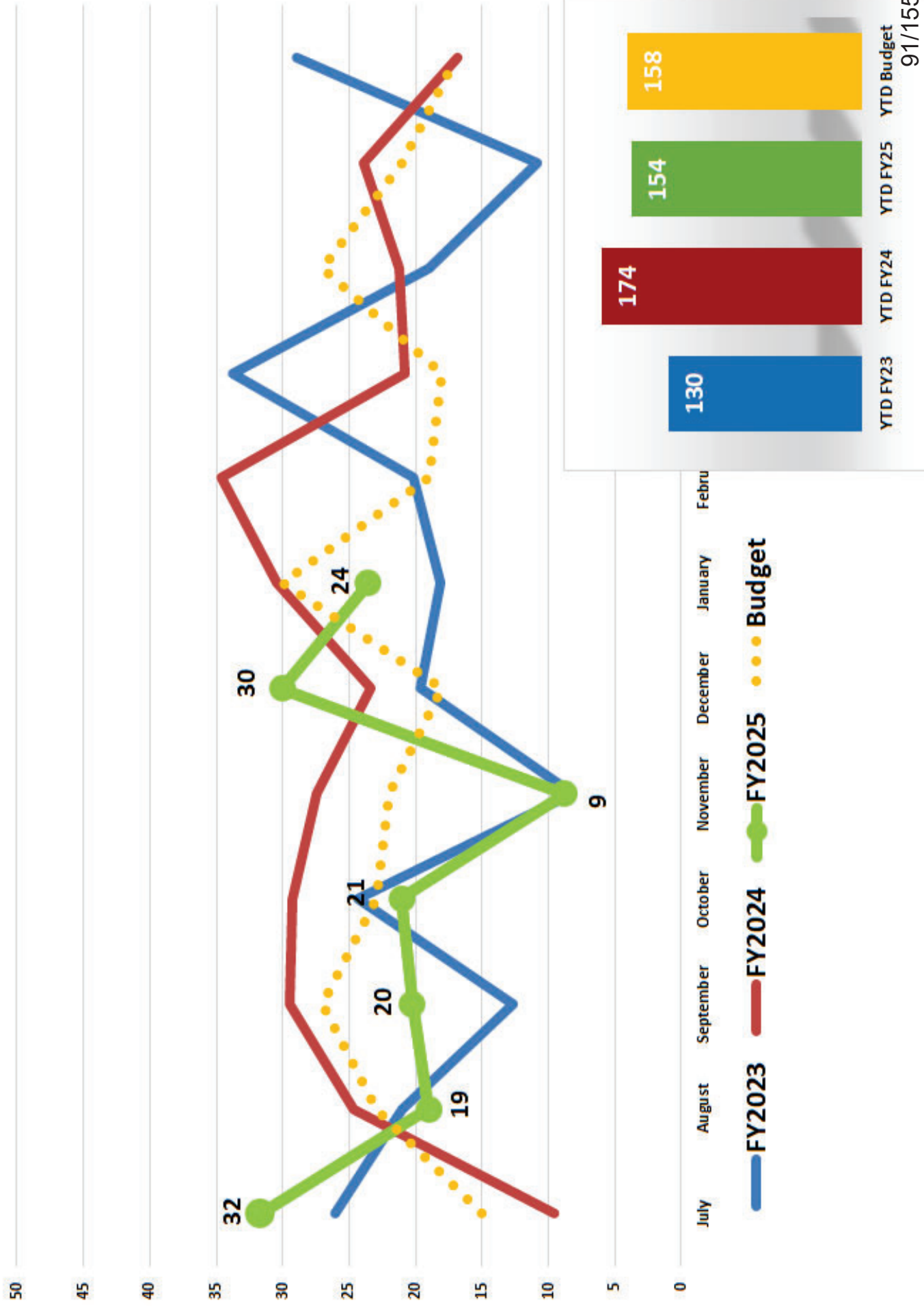
Endoscopy Procedures



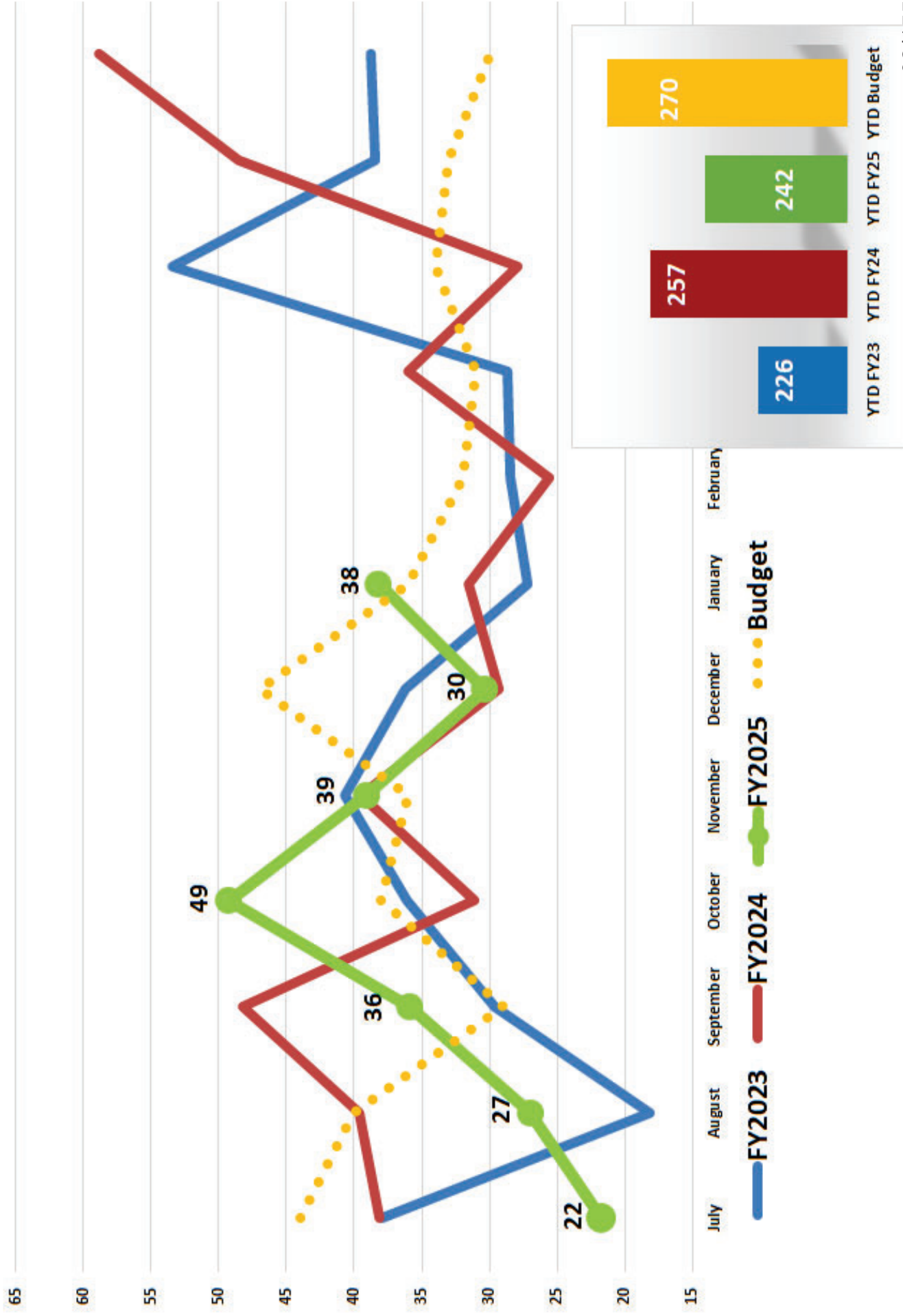
Robotic Surgery (IP & OP) - 100 Min Units



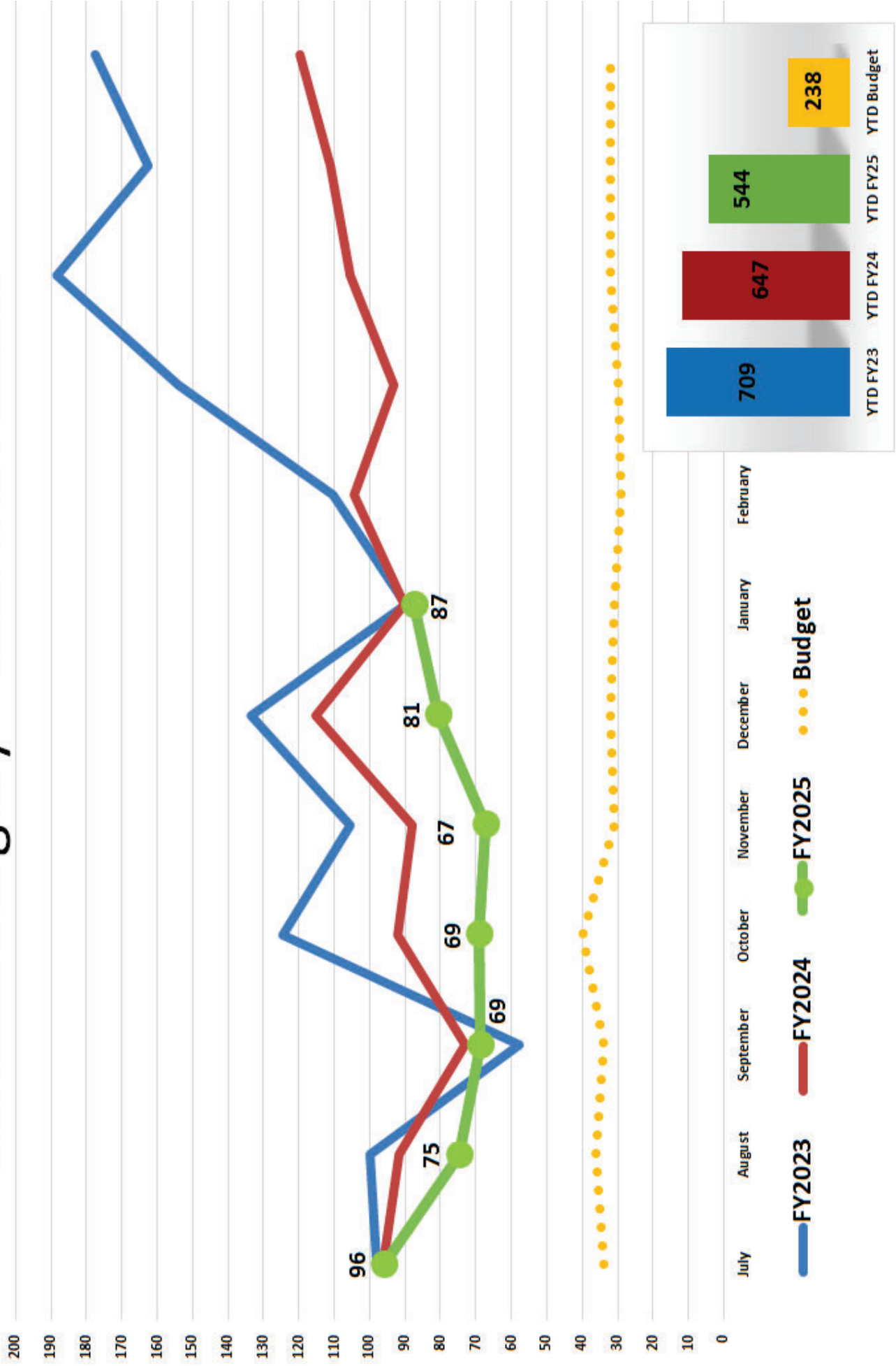
Robotic Surgery Minutes (IP Only)



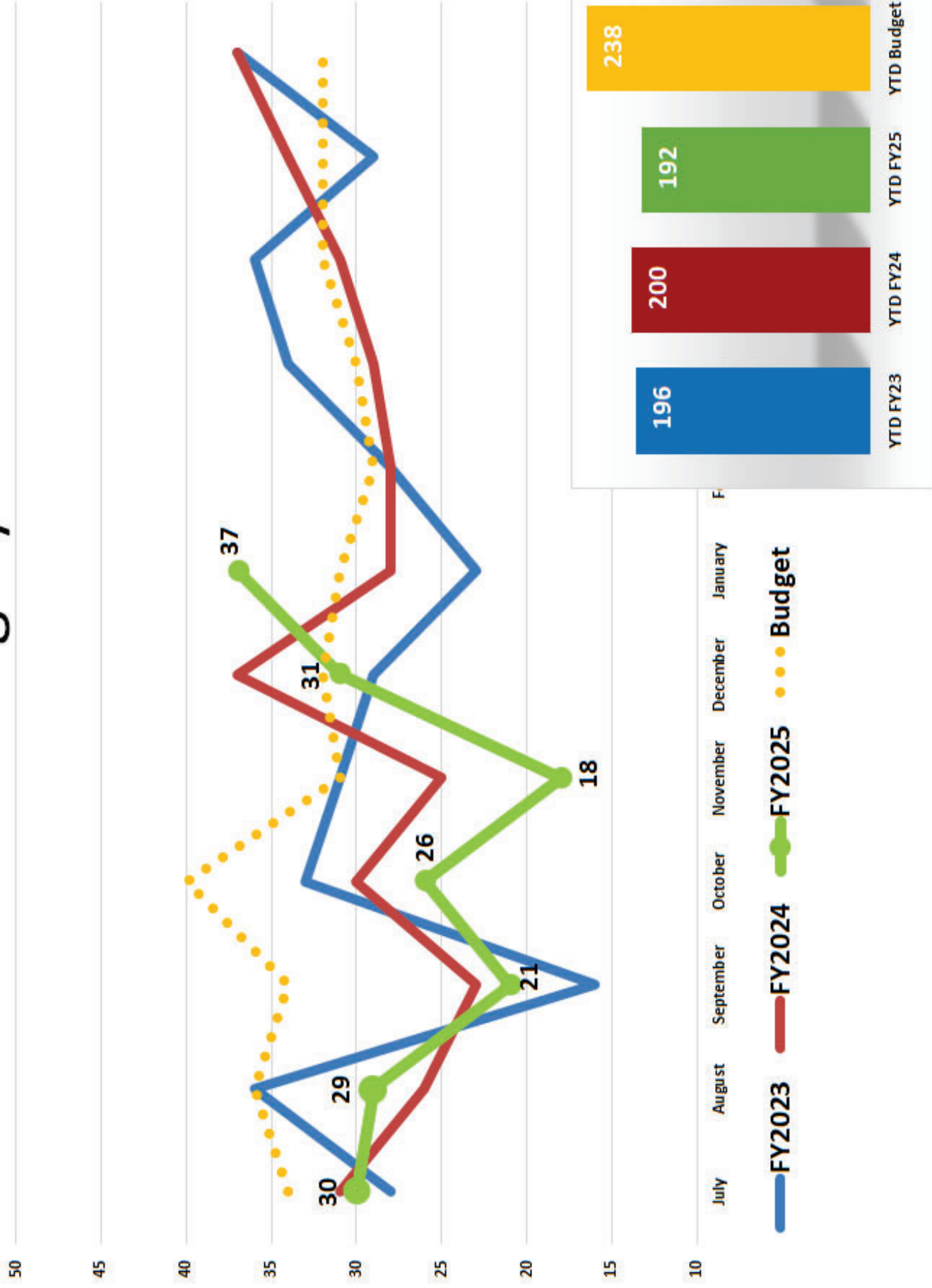
Robotic Surgery Minutes (OP Only)



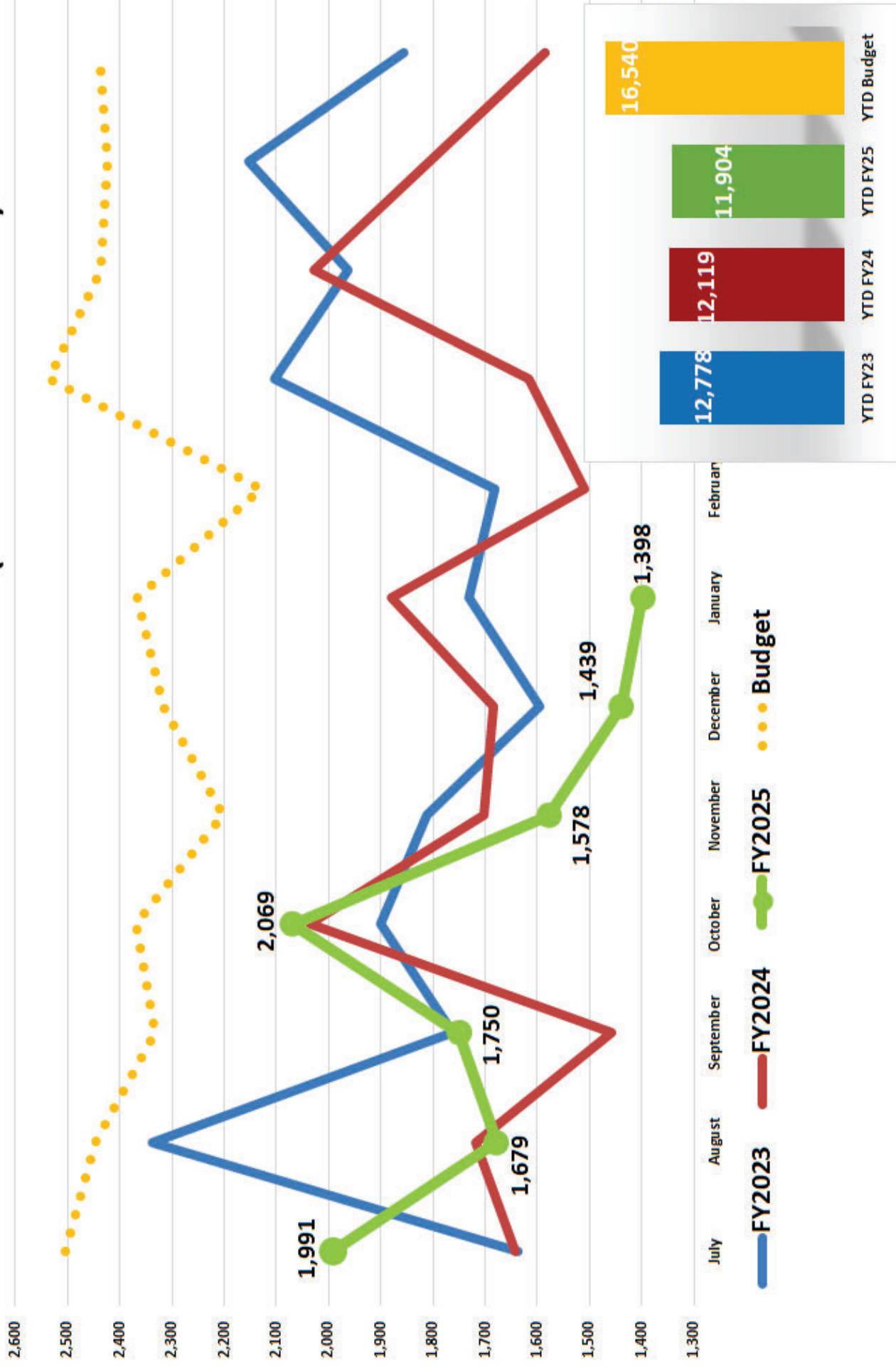
Cardiac Surgery - 100 Min Units



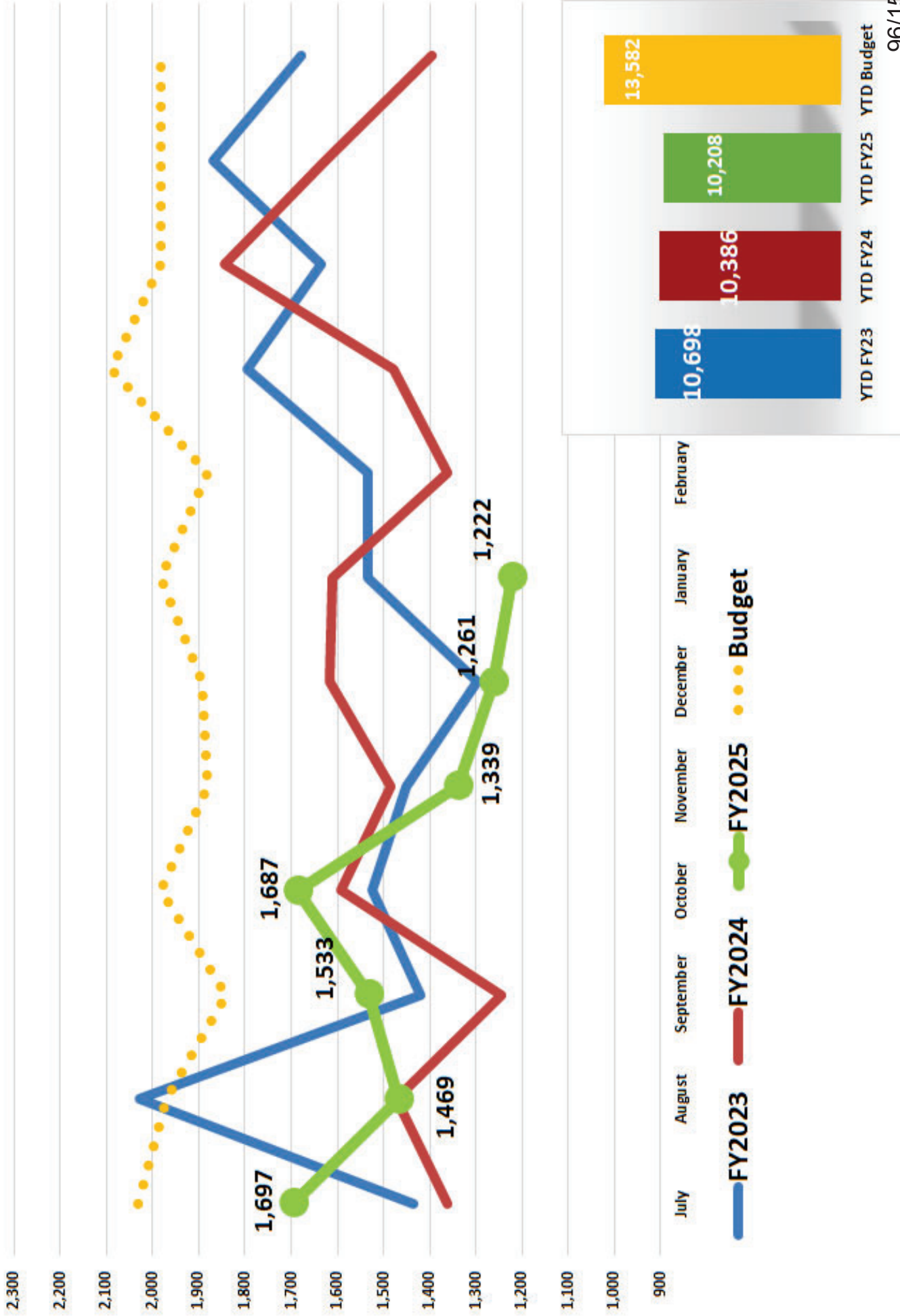
Cardiac Surgery Cases



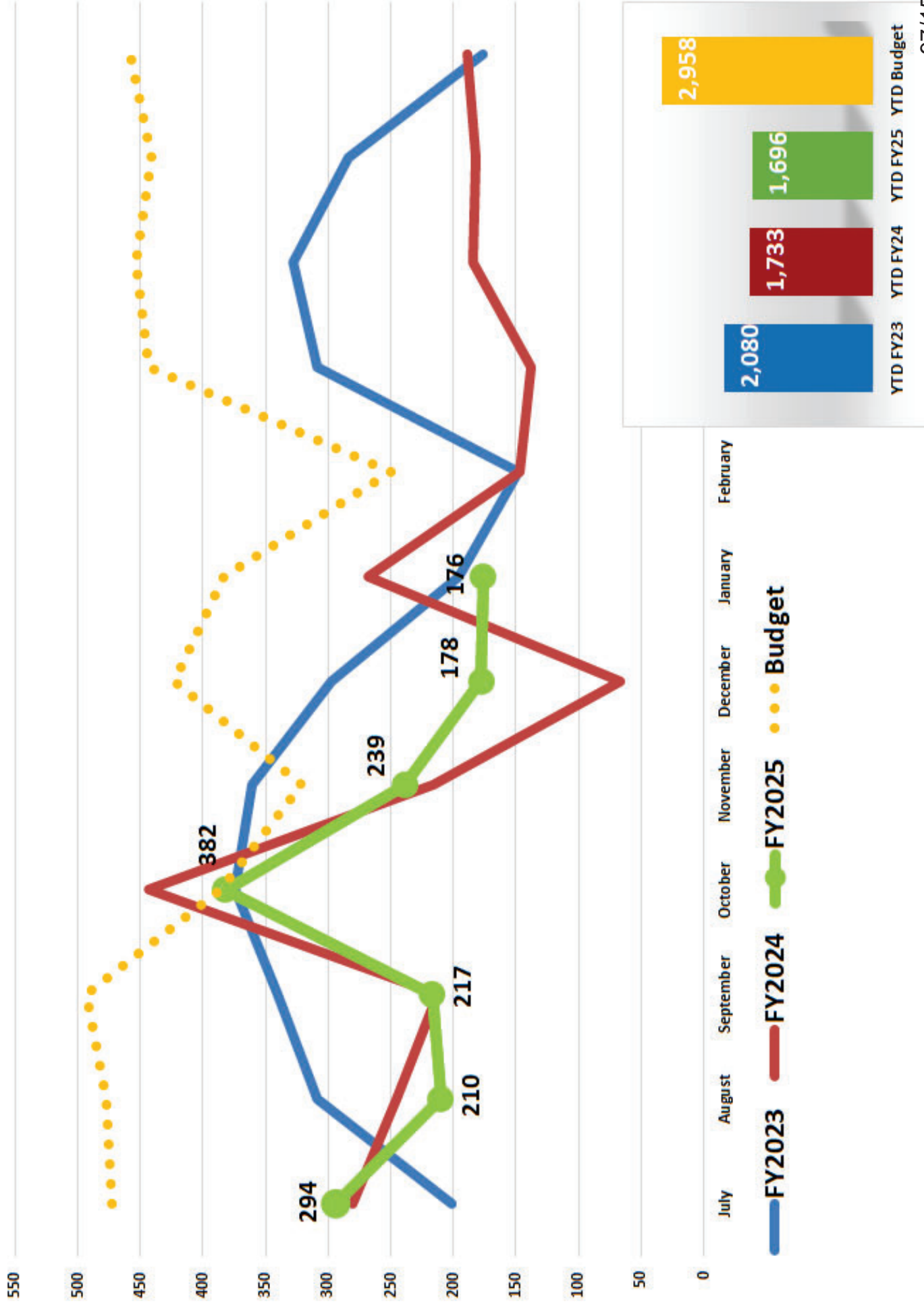
Rad Onc Treatments (Vis. & Hanf.)



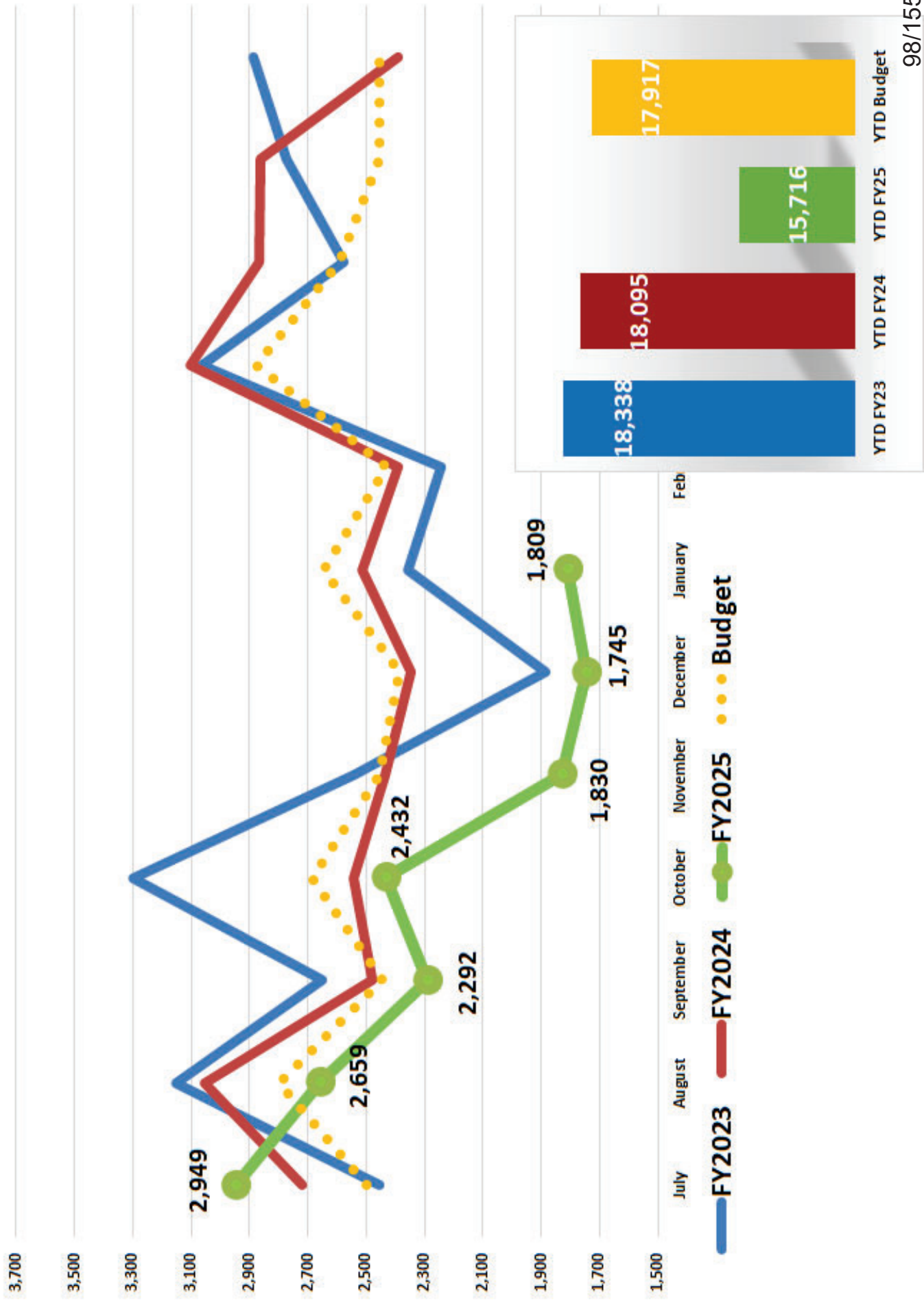
Rad Onc Visalia



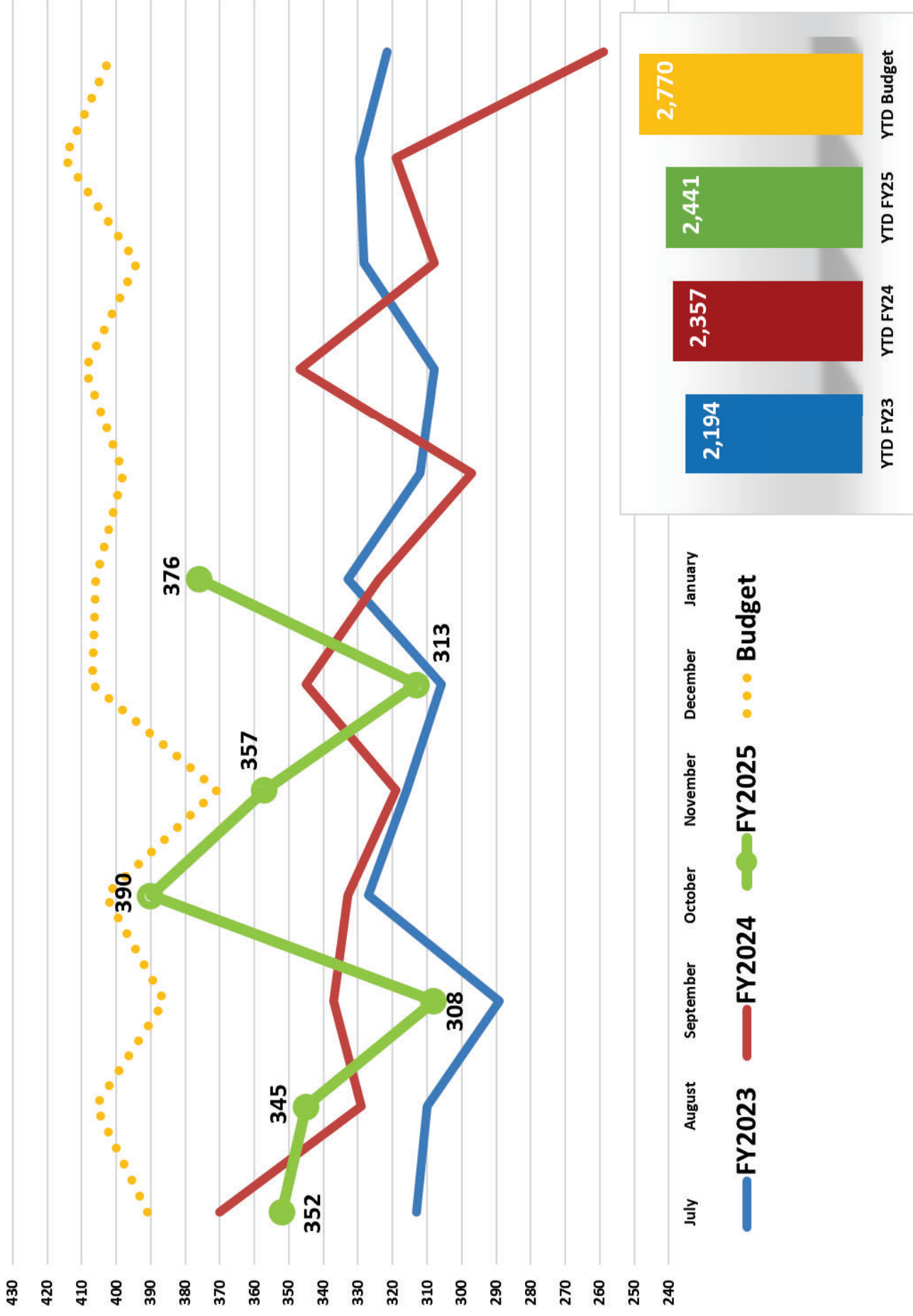
Rad Onc Hanford



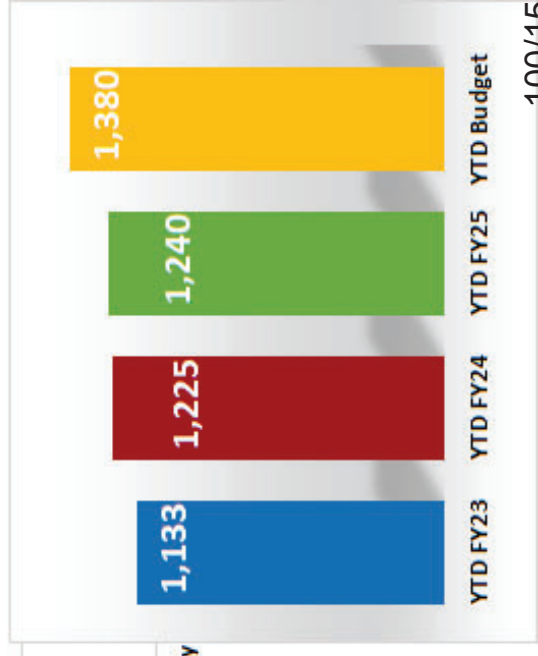
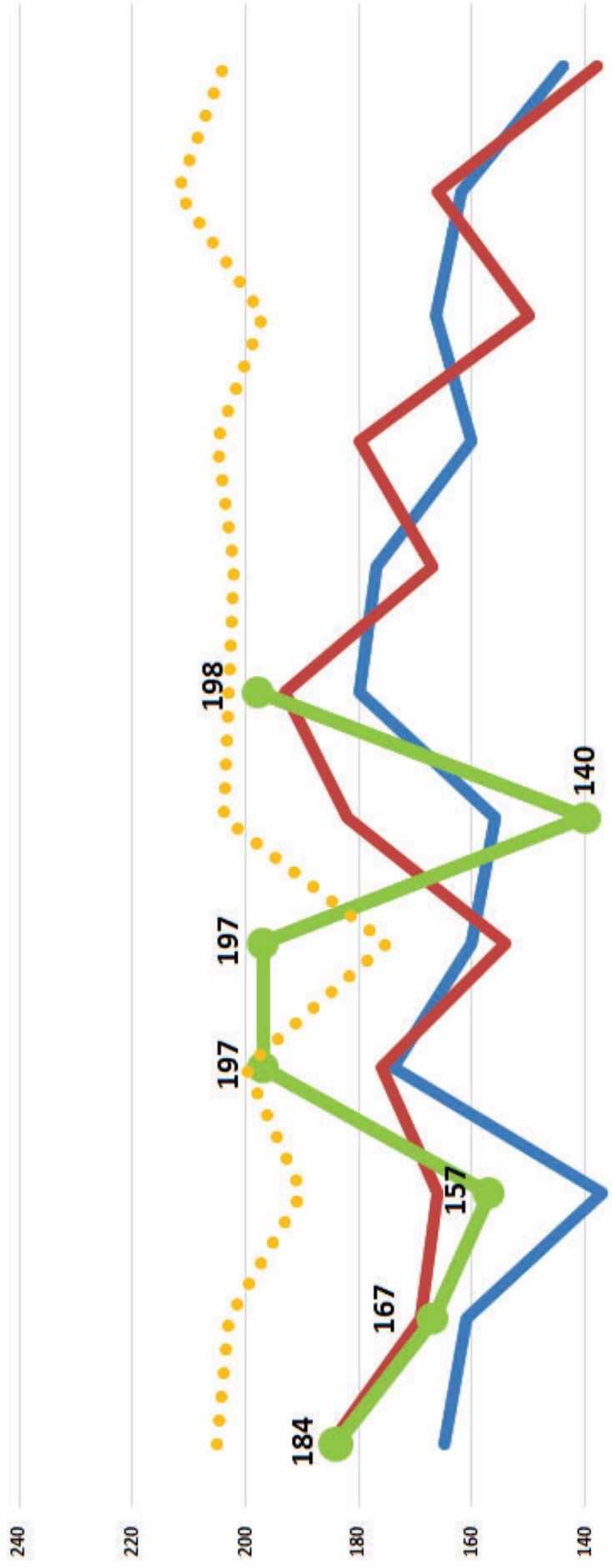
Therapy - Cypress Hand Center



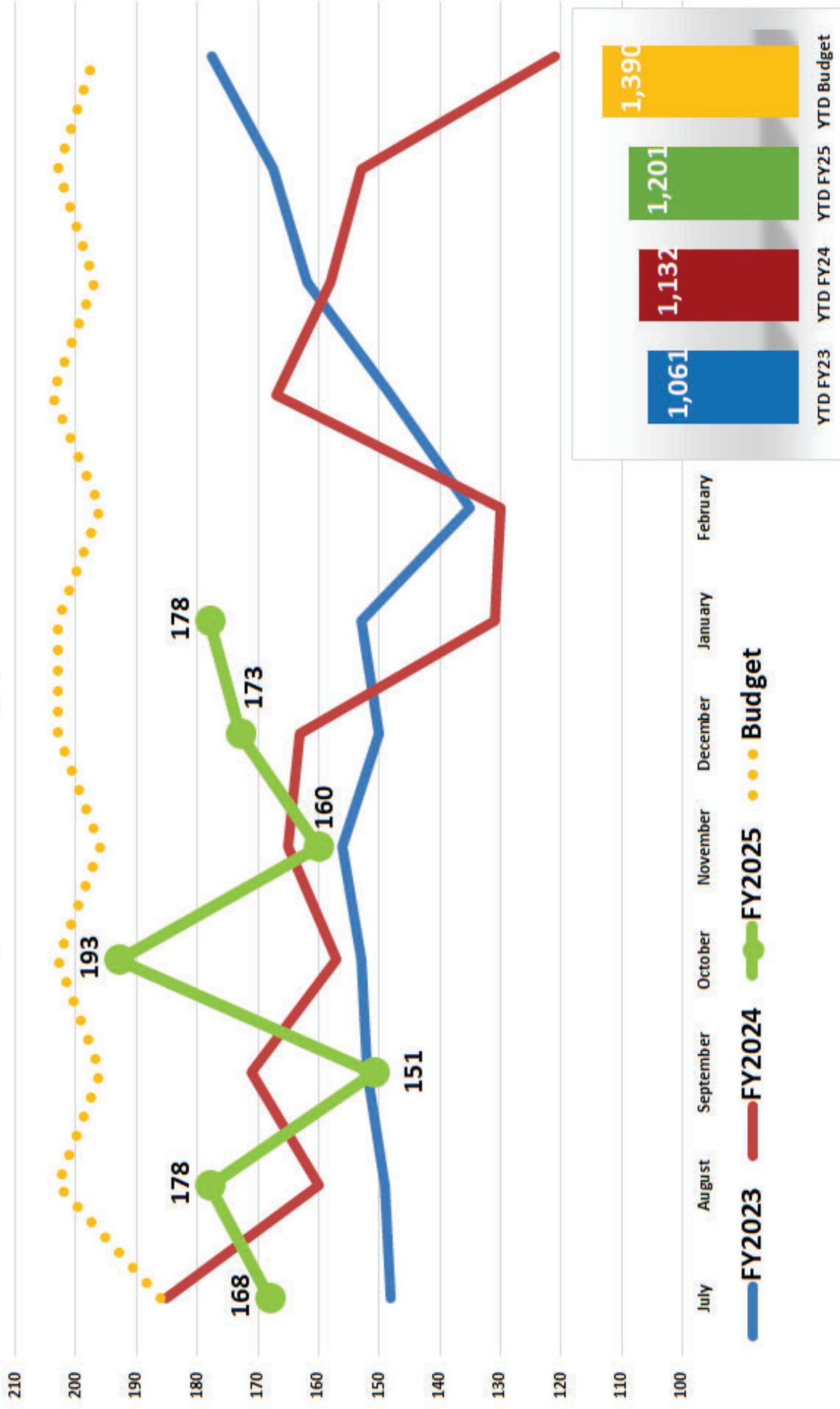
Cath Lab (IP & OP) – 100 Min Units



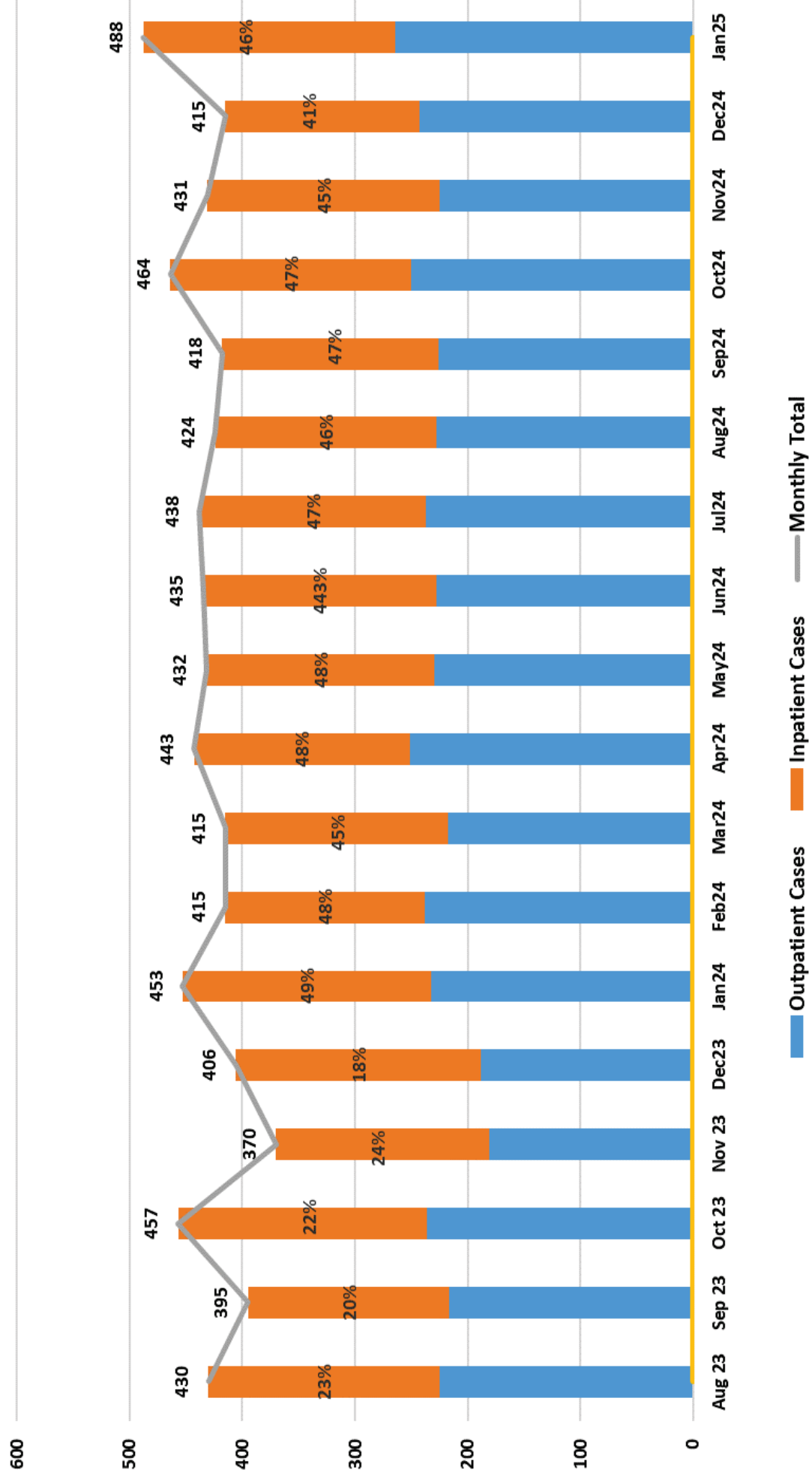
Cath Lab (IP Only) – 100 Min Units



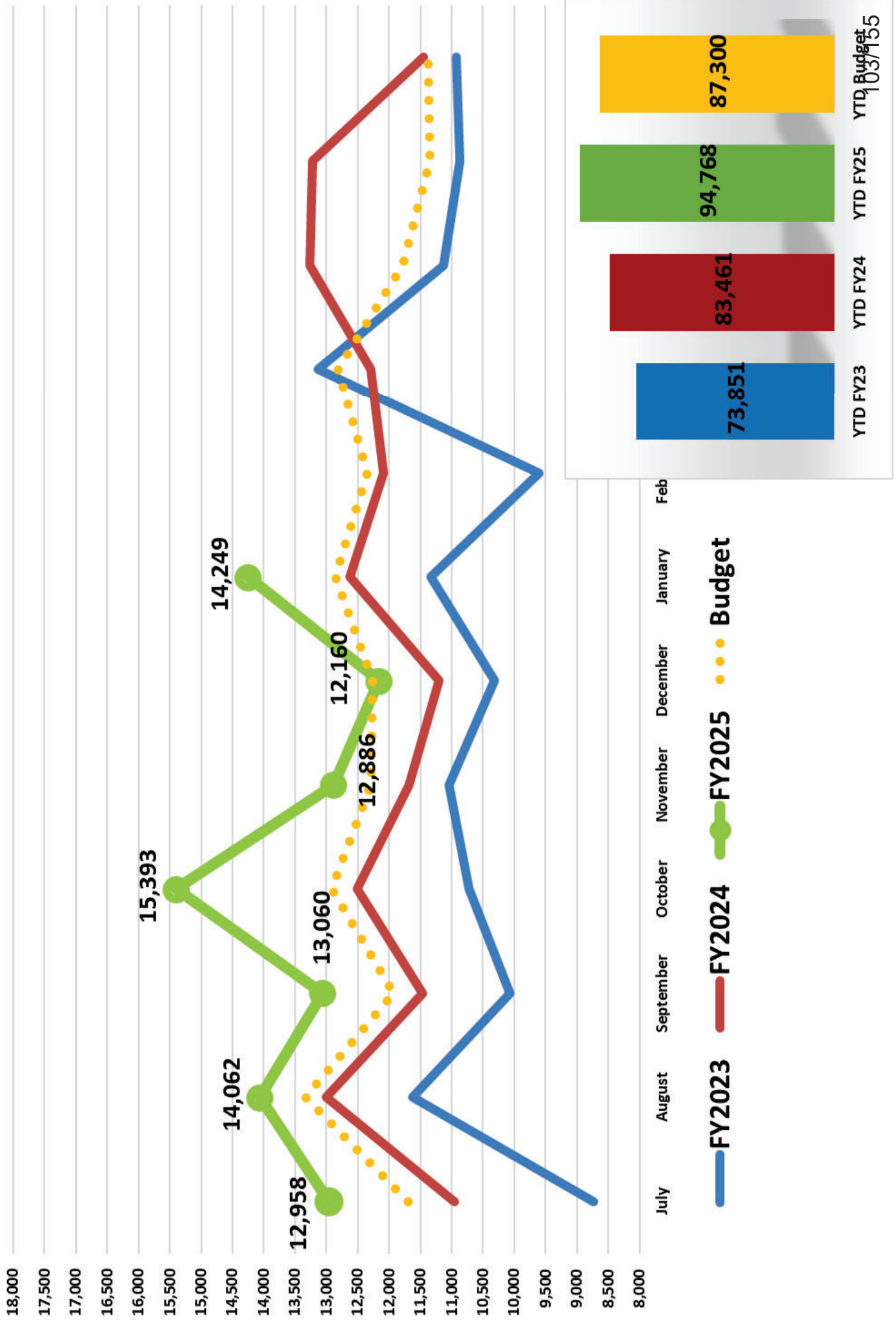
Cath Lab (OP Only) – 100 Min Units



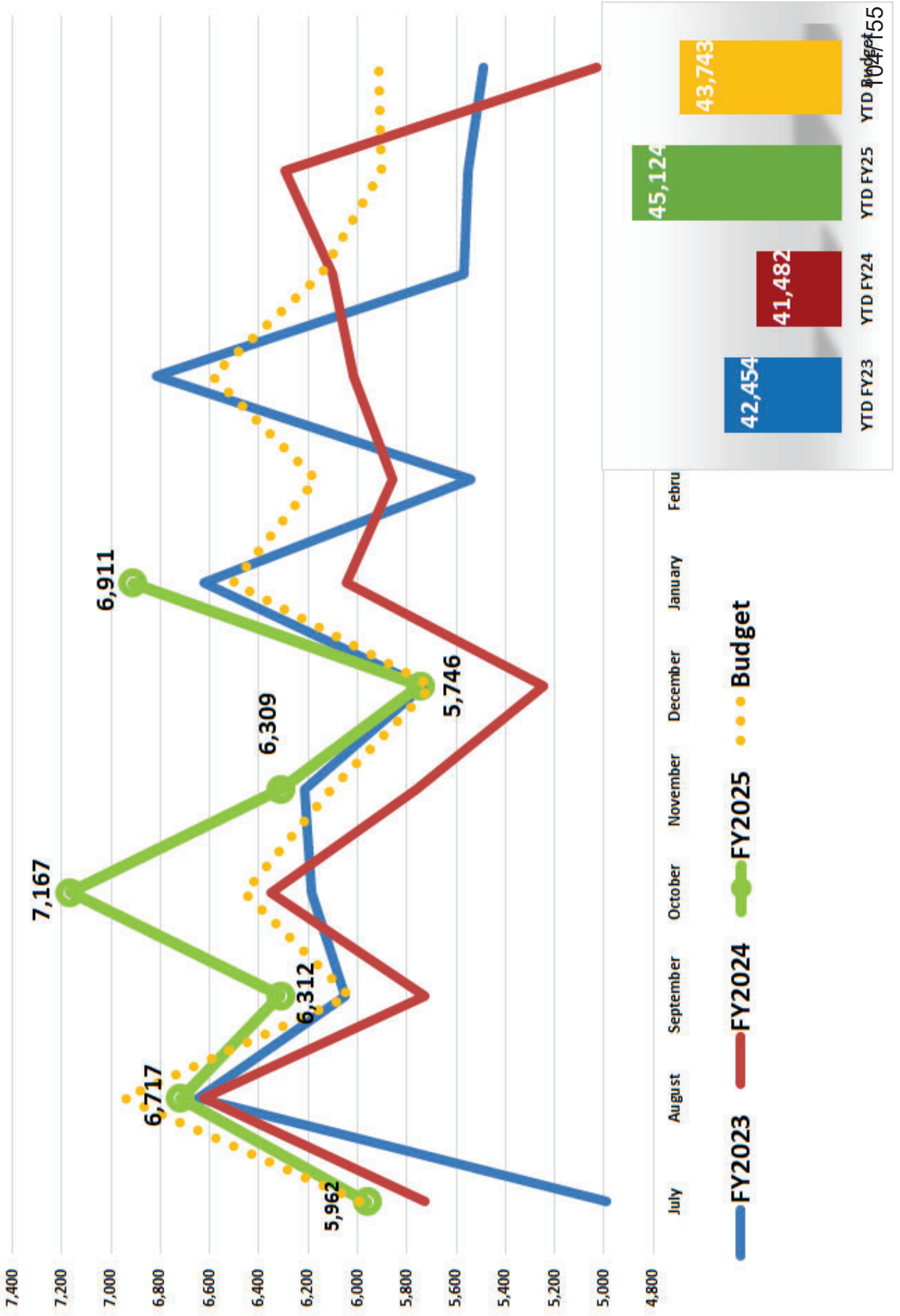
Cath Lab Patients (IP & OP)



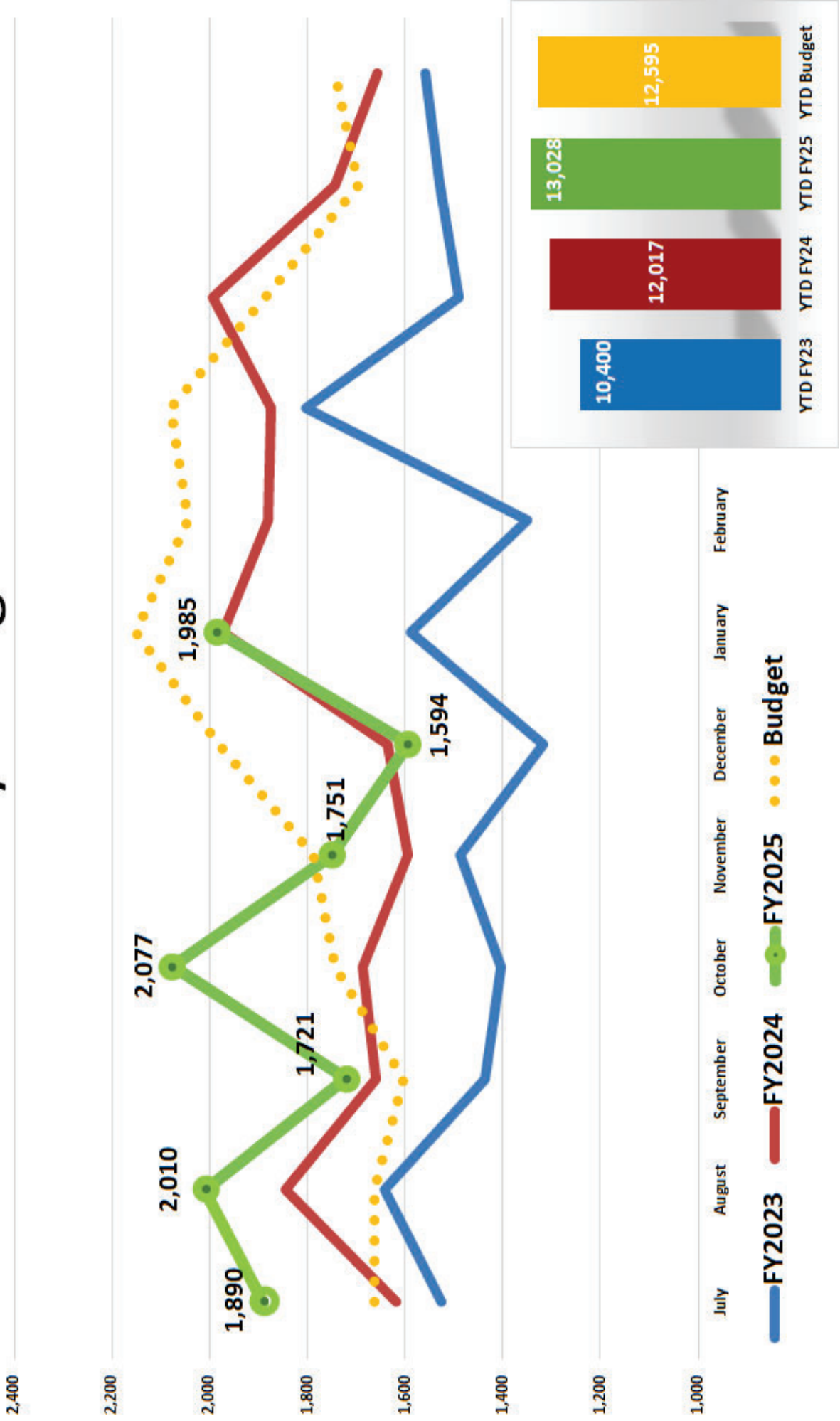
Rural Health Clinics Registrations



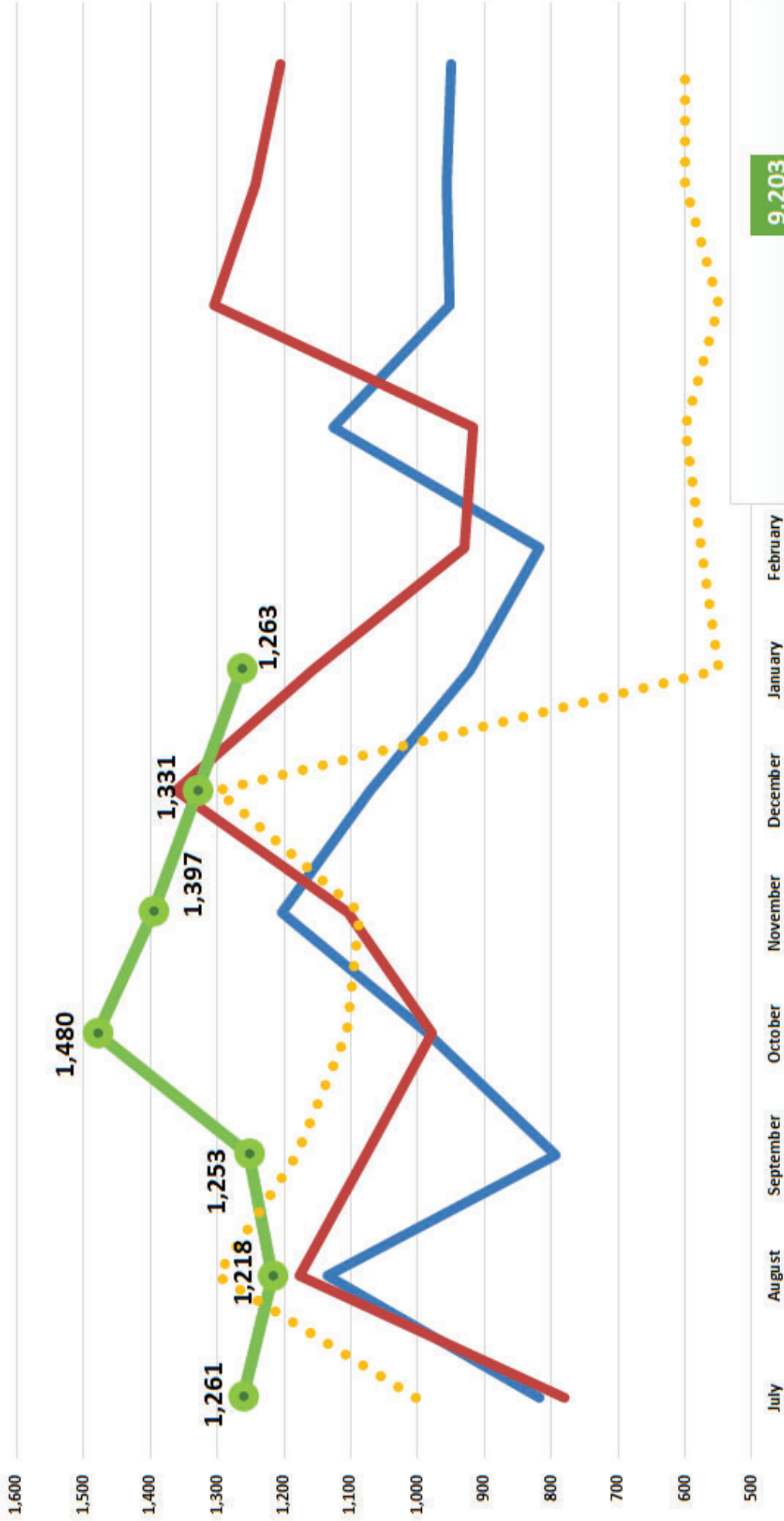
RHC Exeter - Registrations



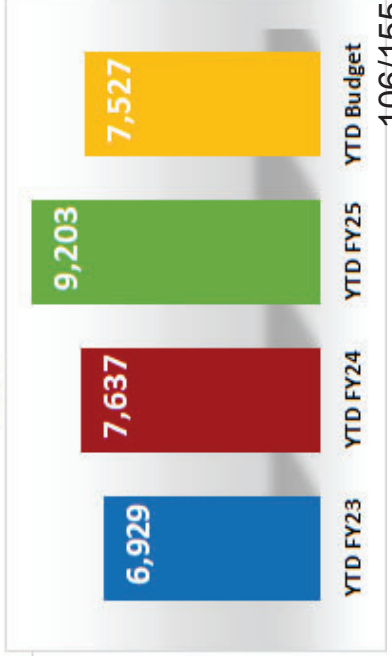
RHC Lindsay - Registrations



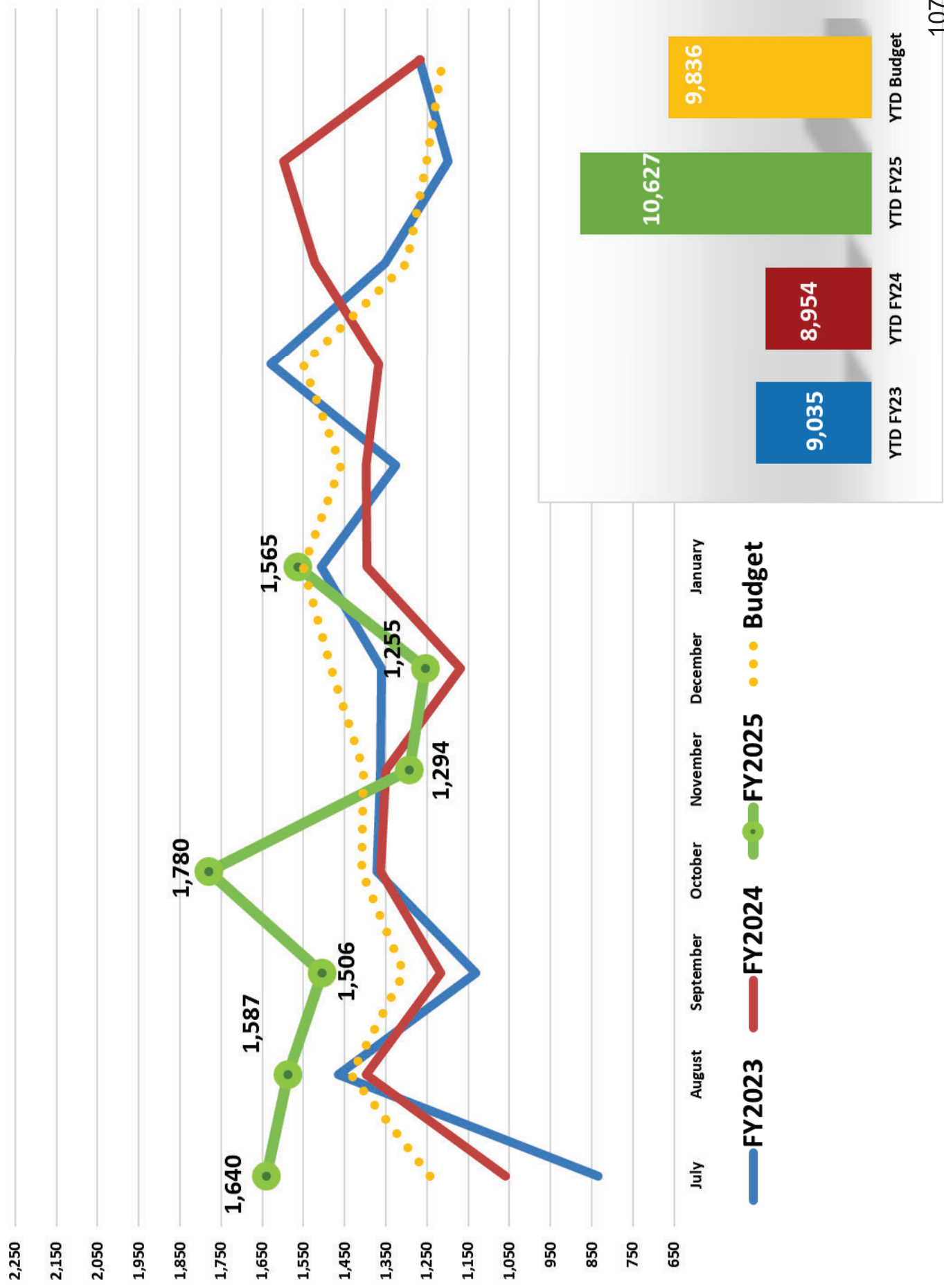
RHC Woodlake - Registrations



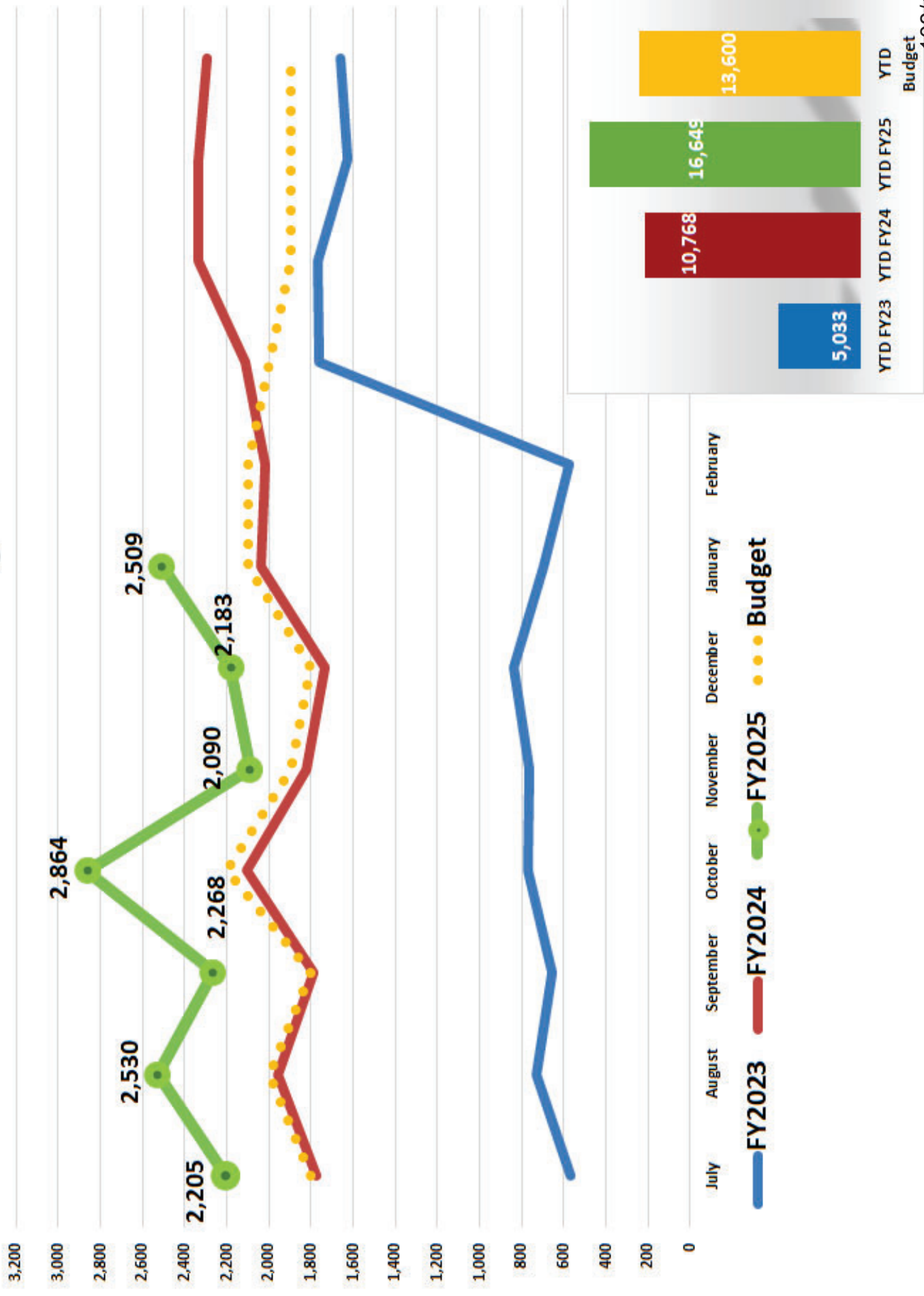
— FY2023
 — FY2024
 —● FY2025
 ●●● Budget



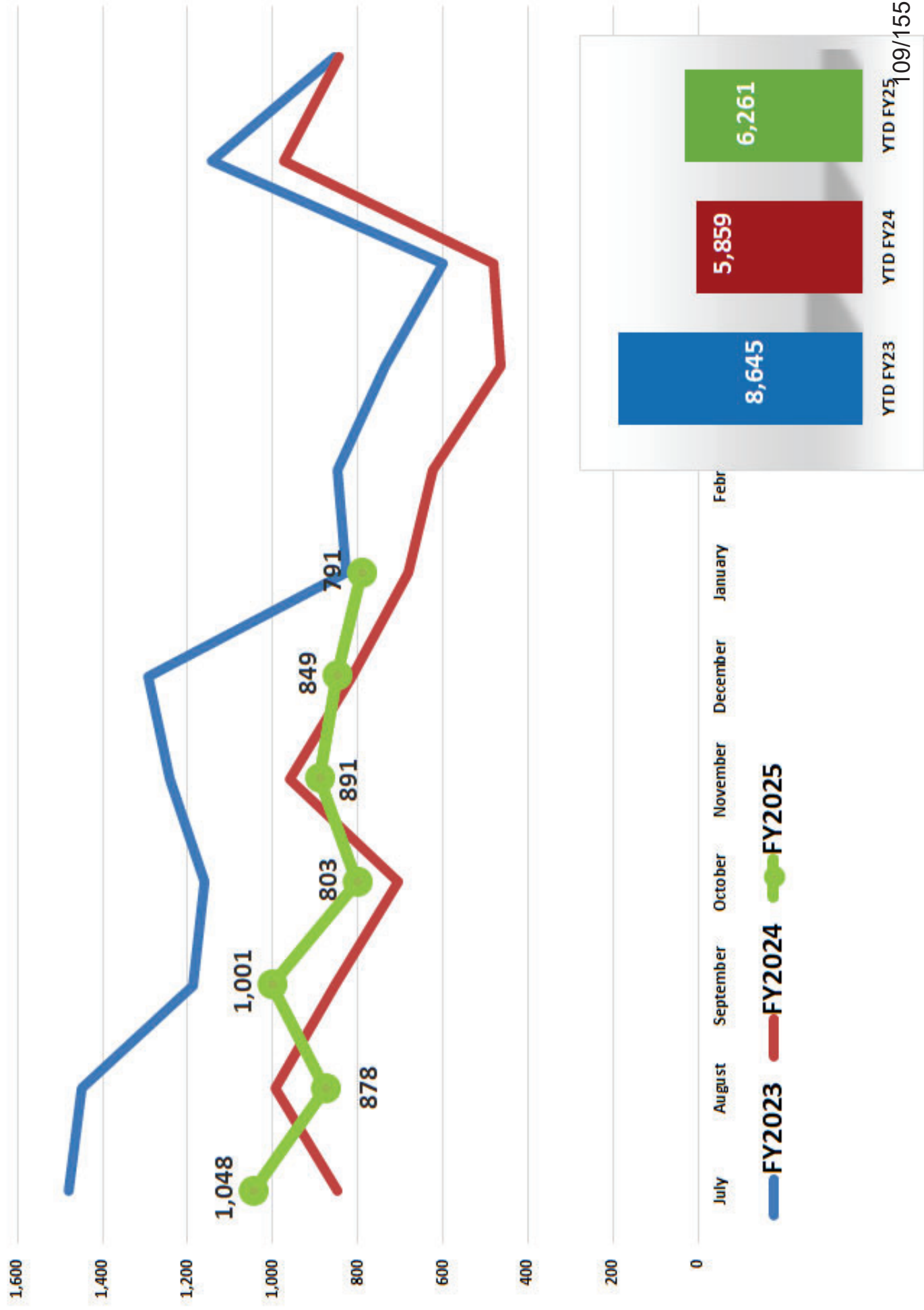
RHC Dinuba - Registrations



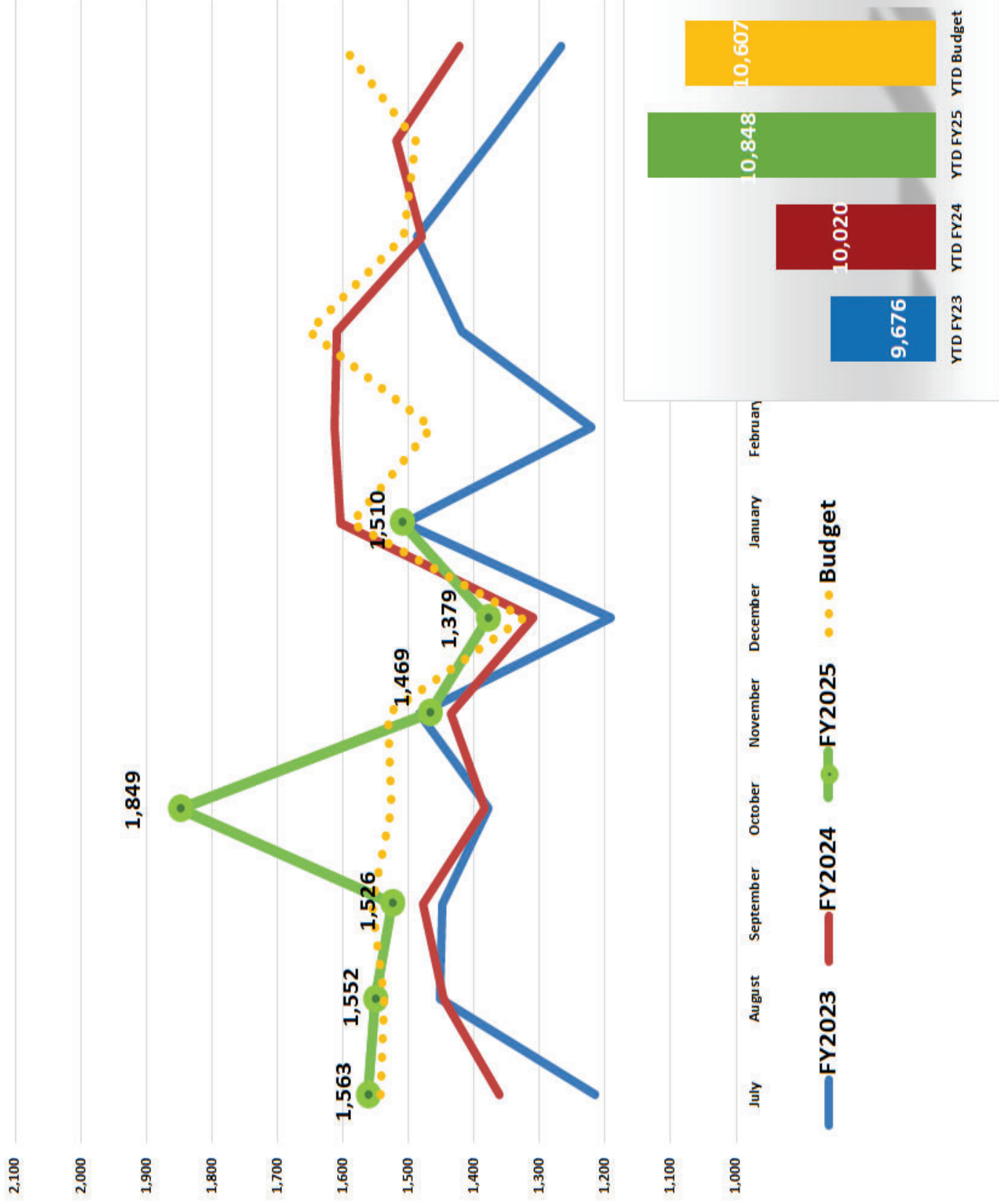
RHC Tulare - Registrations



Neurosurgery Clinic - WRVU's



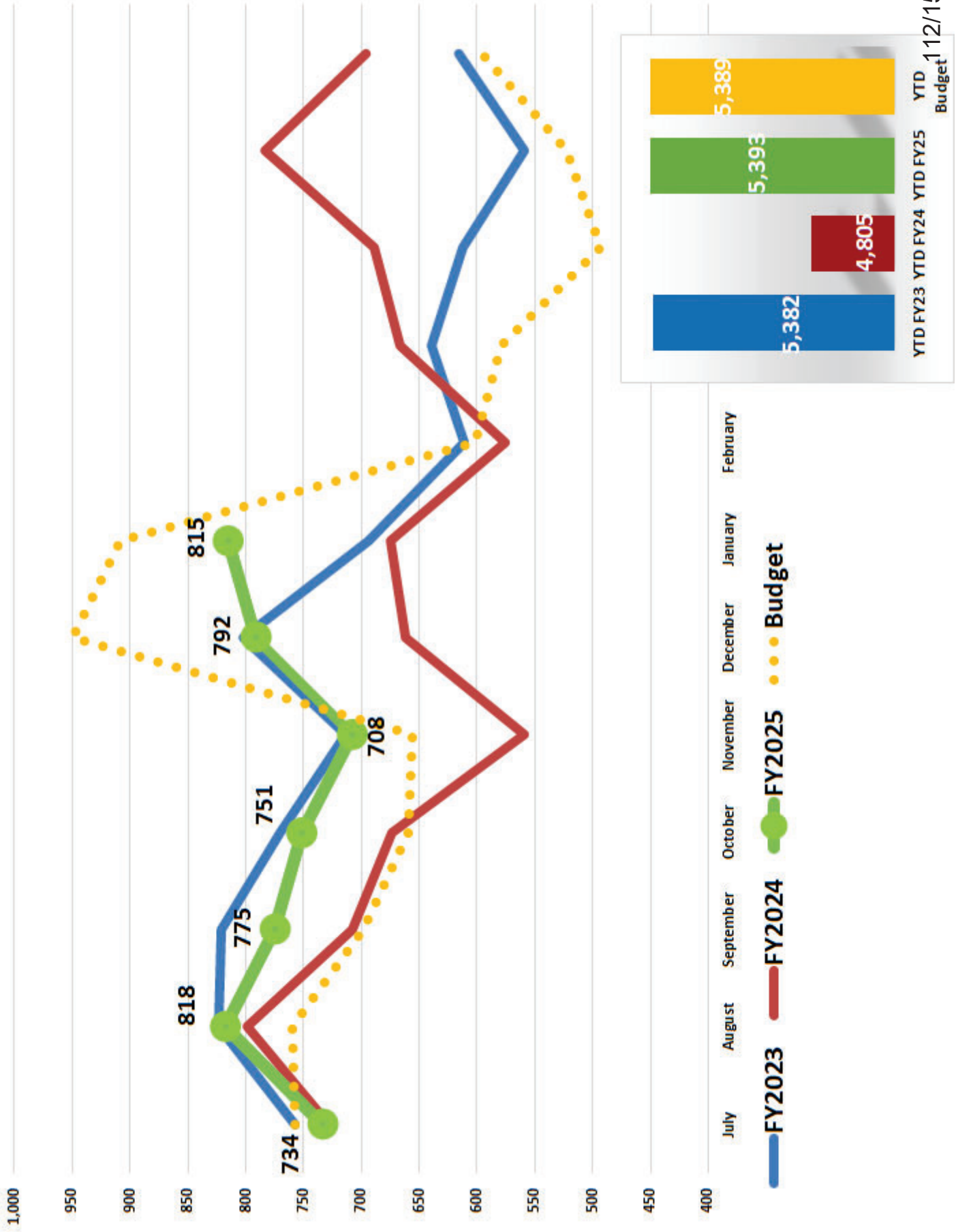
KH Cardiology Center Registrations



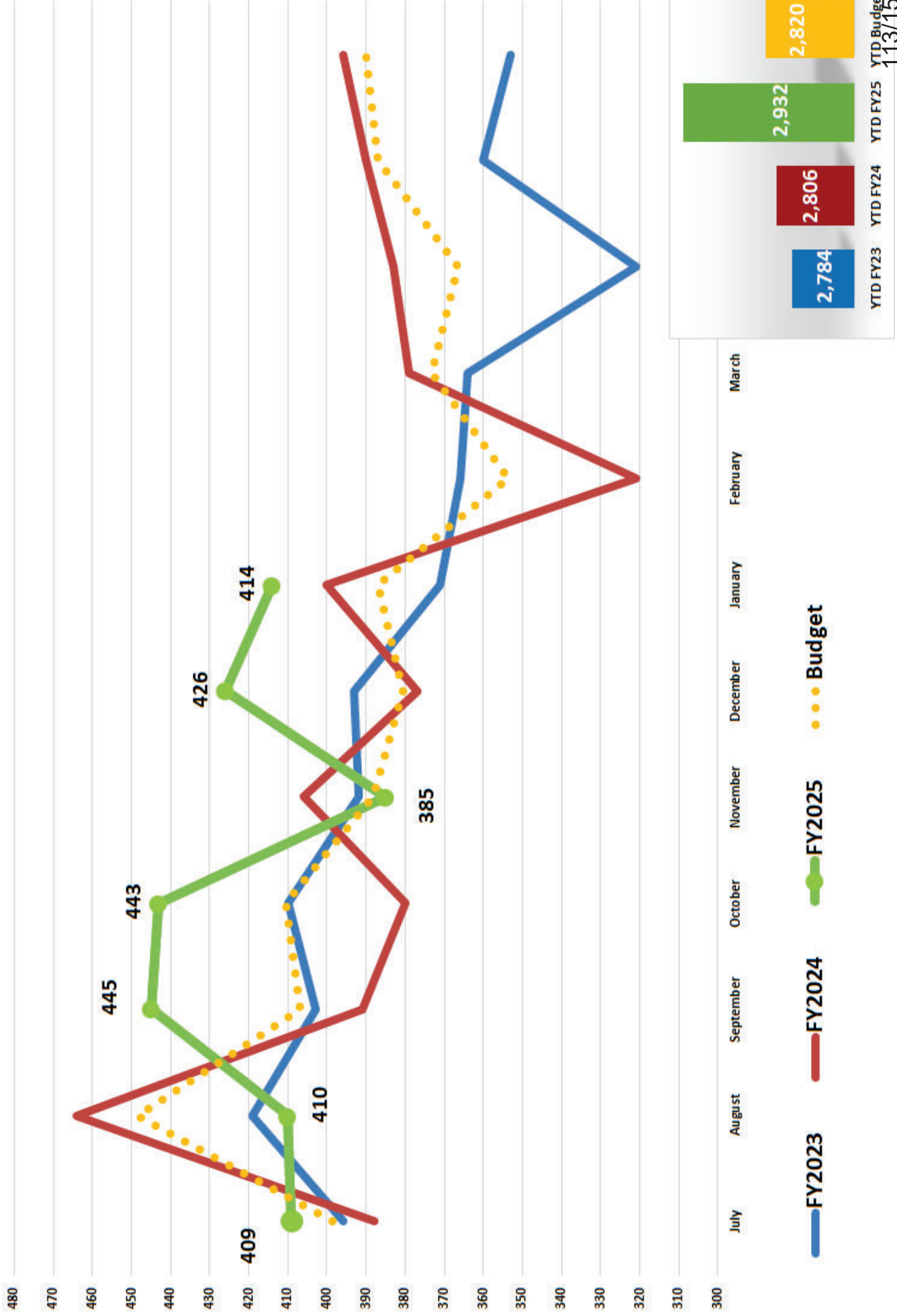
KH Cardiology Center - wRVU's



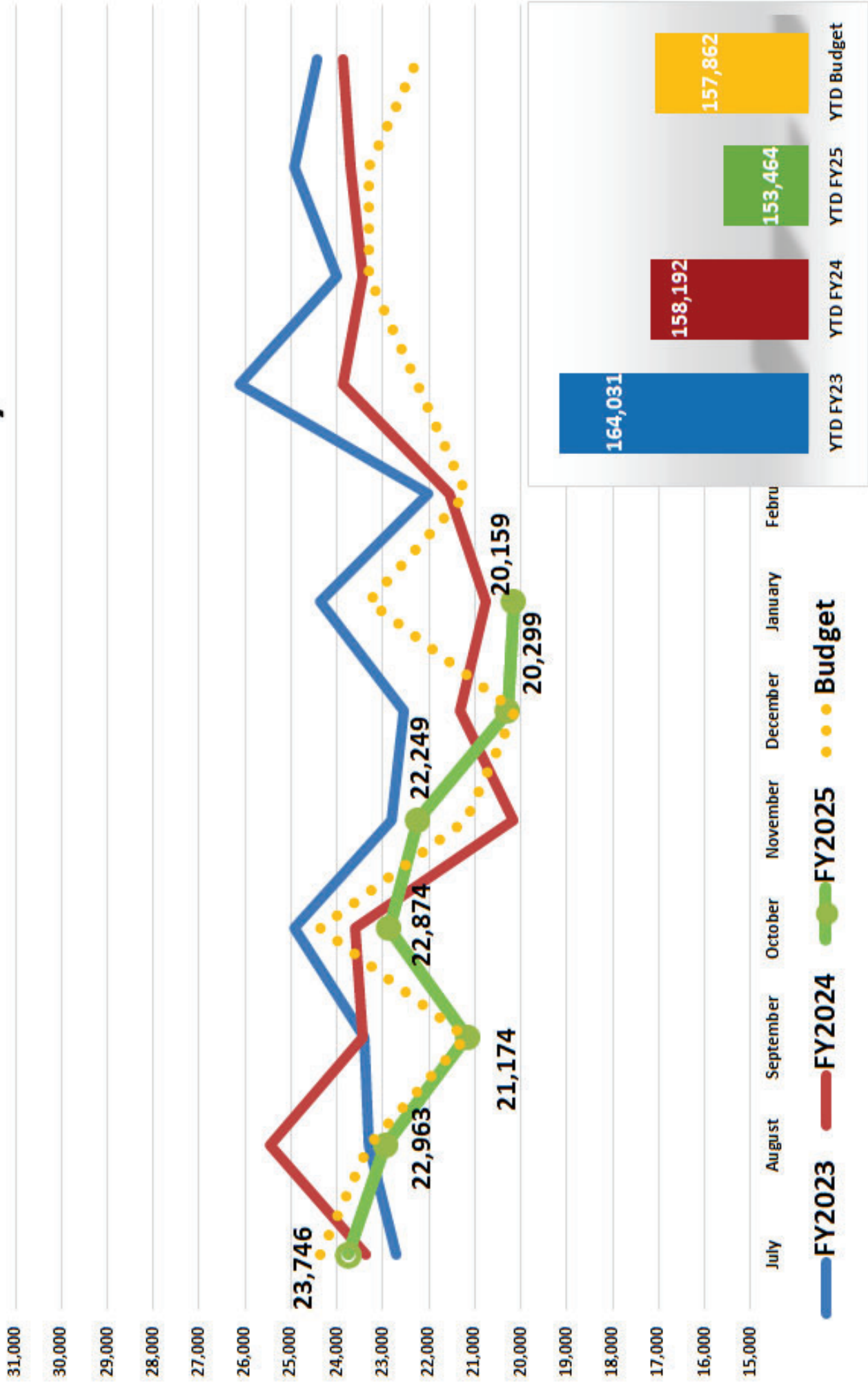
Labor Triage Registrations



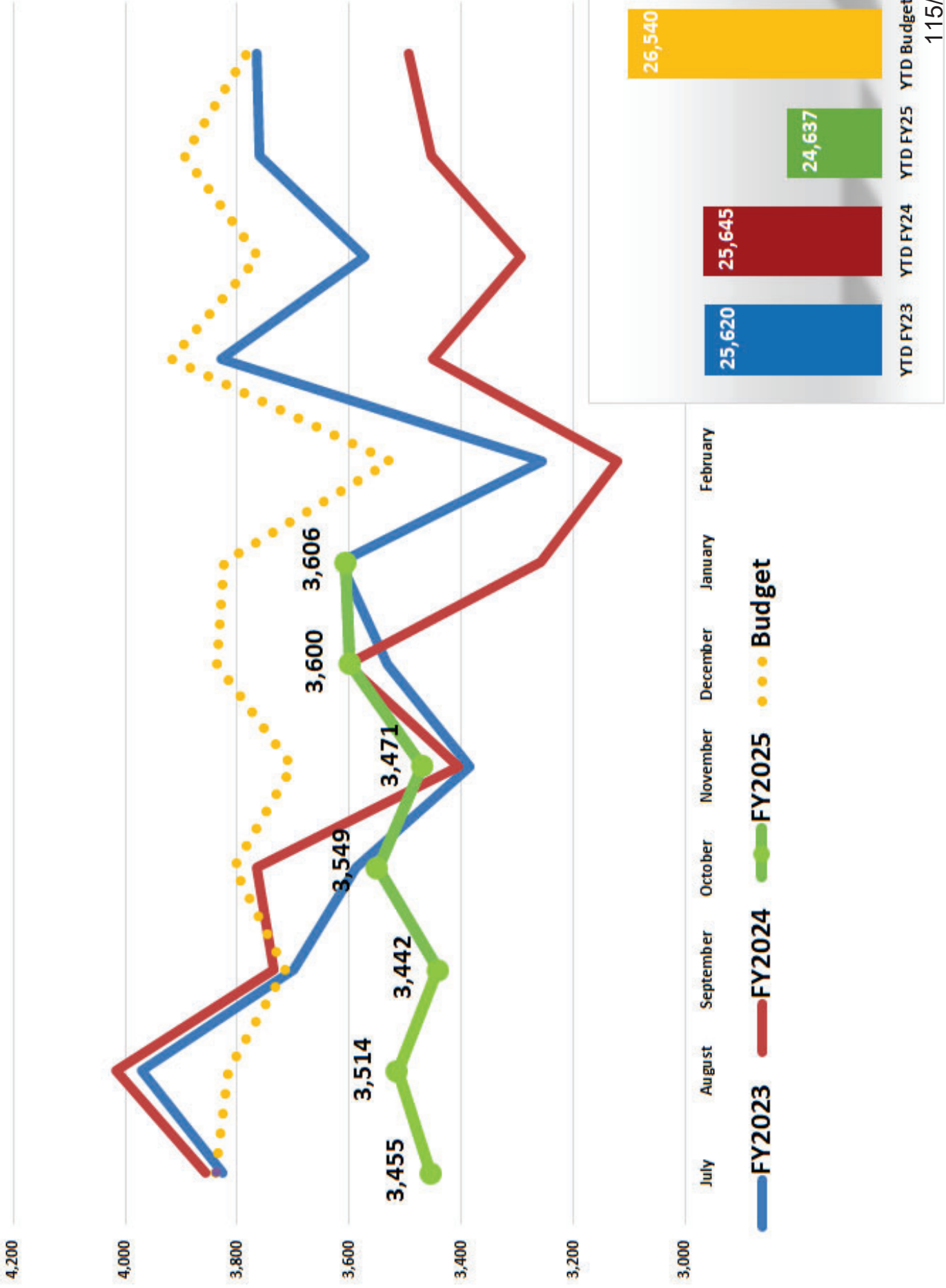
Deliveries



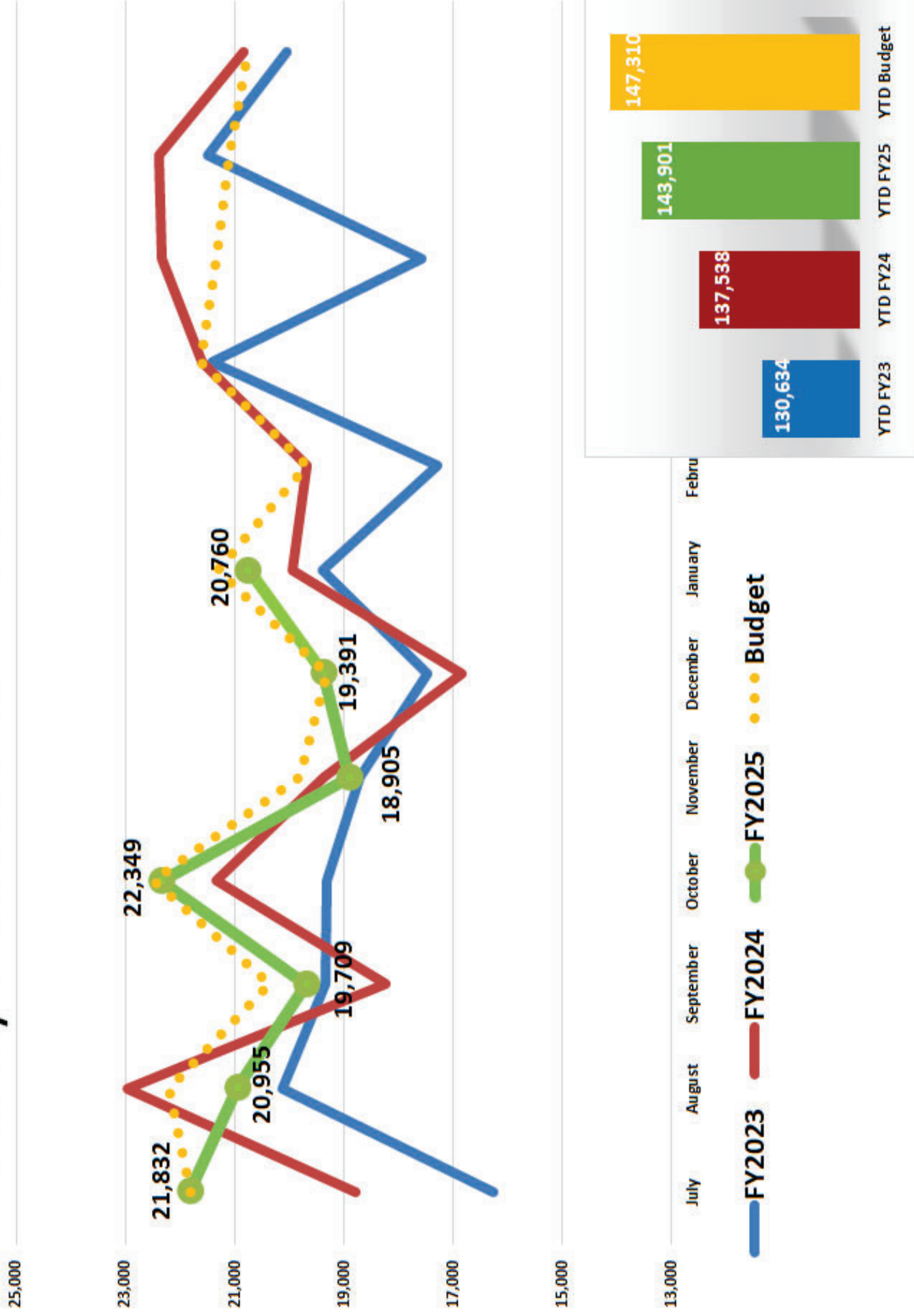
Home Infusion Days



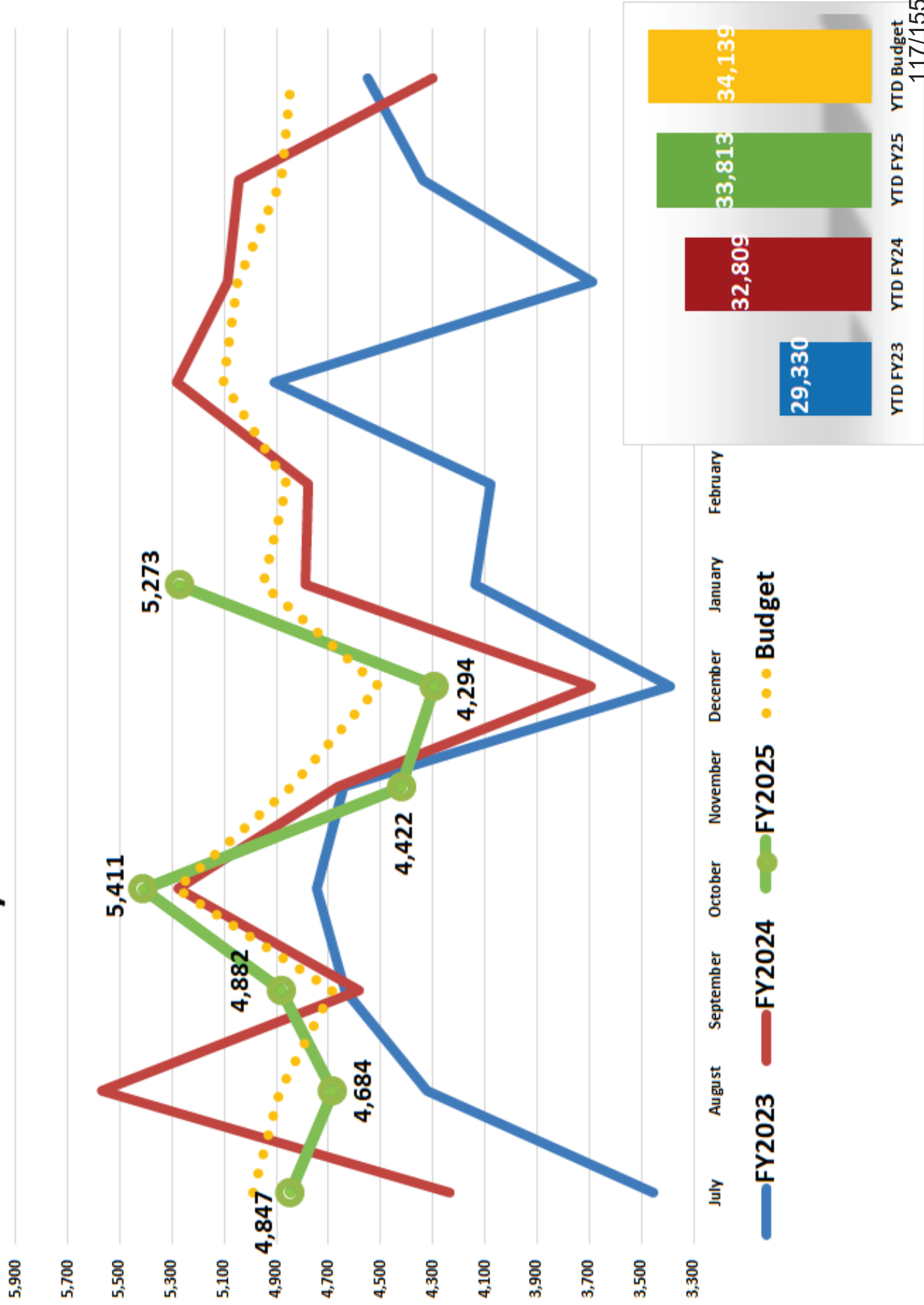
Hospice Days



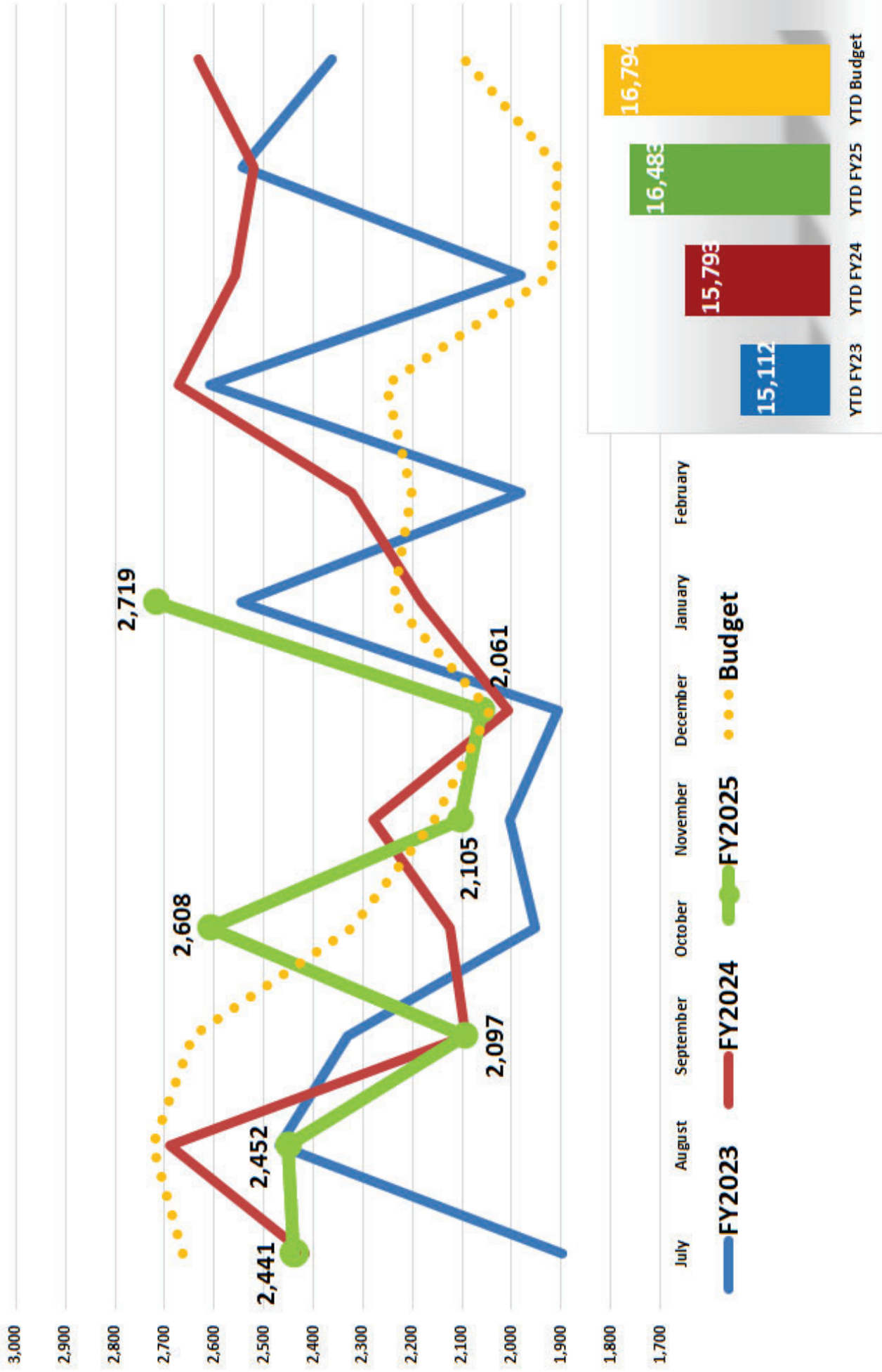
All O/P Rehab Svcs Across District



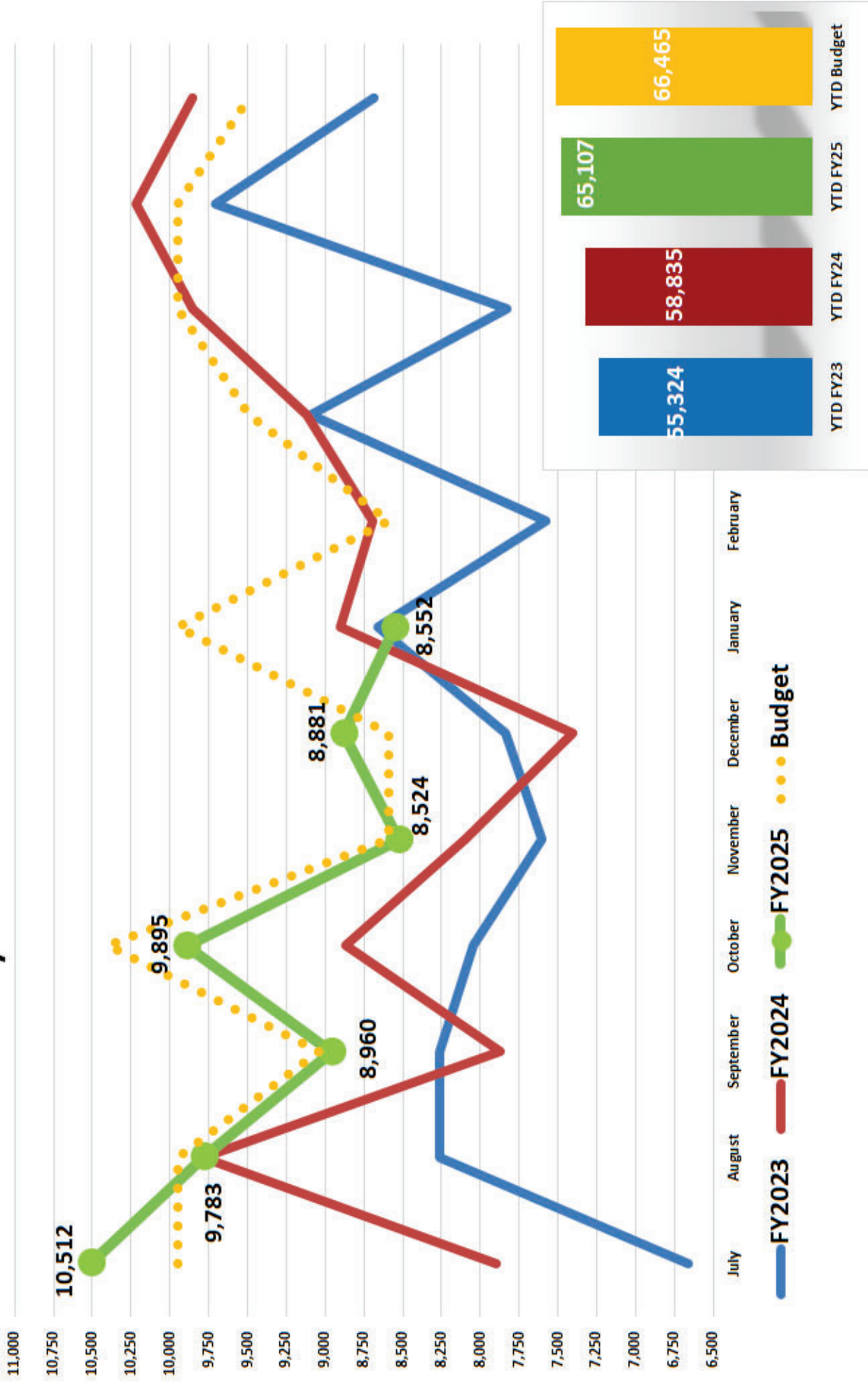
O/P Rehab Services



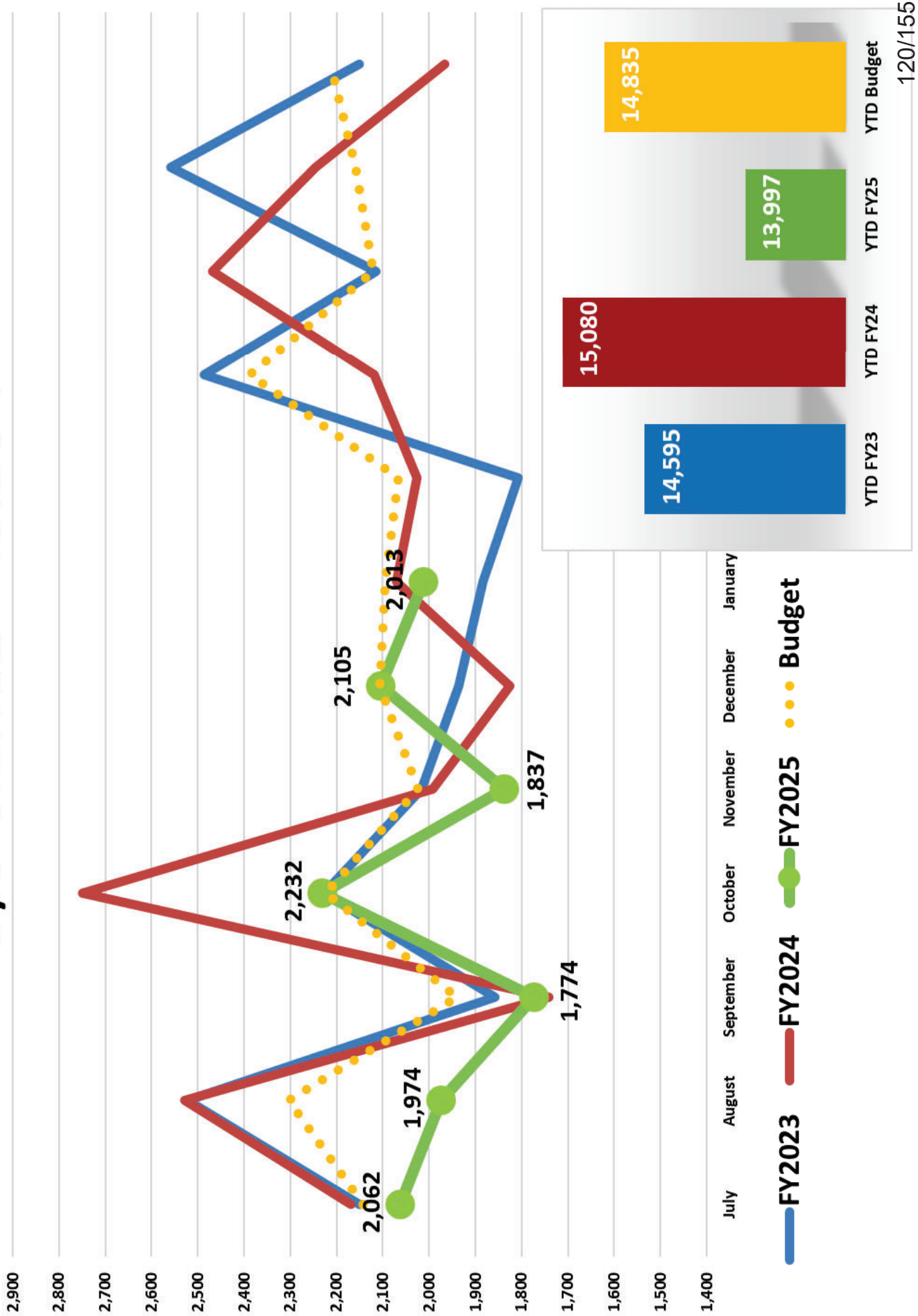
O/P Rehab - Exeter



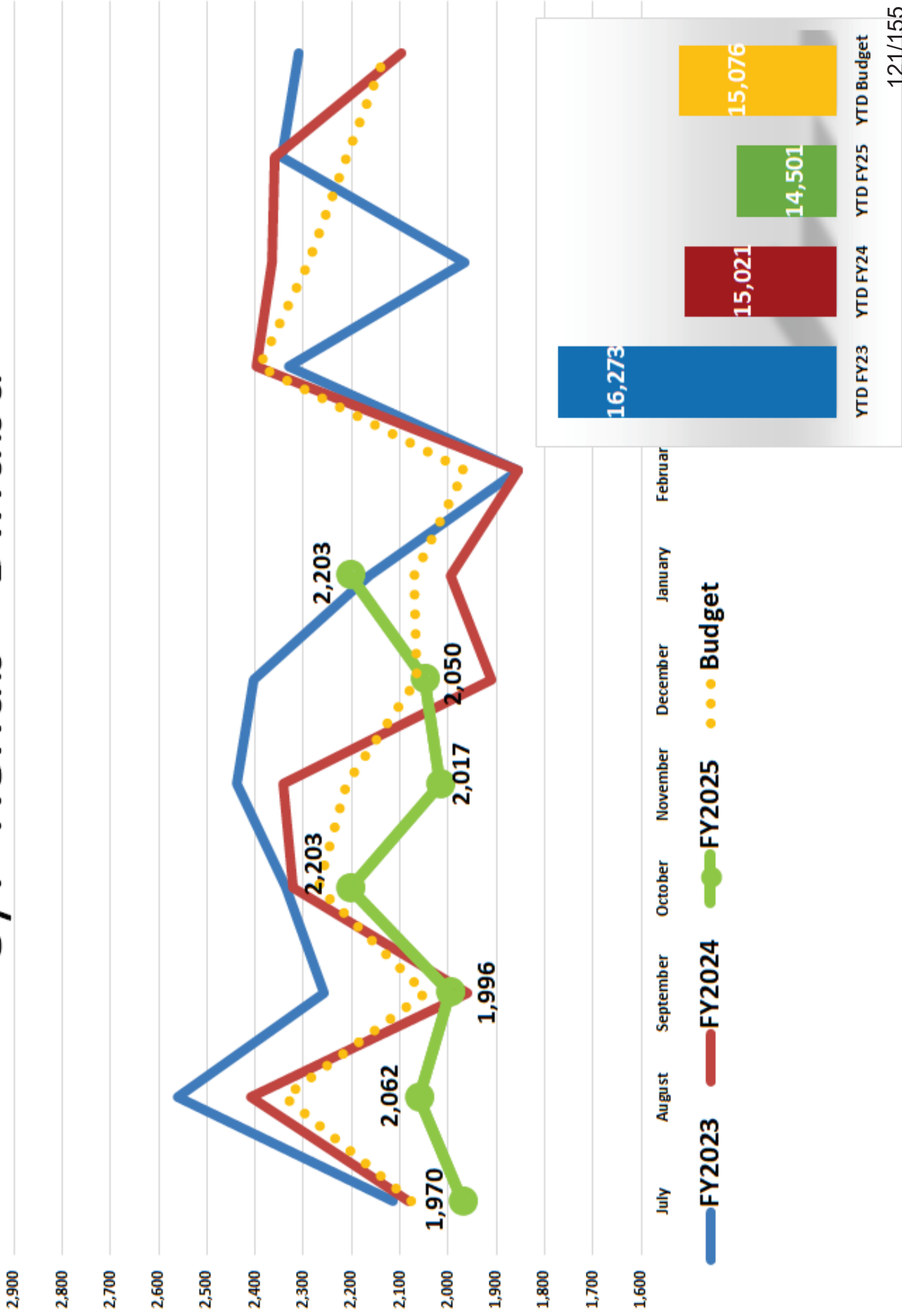
O/P Rehab - Akers



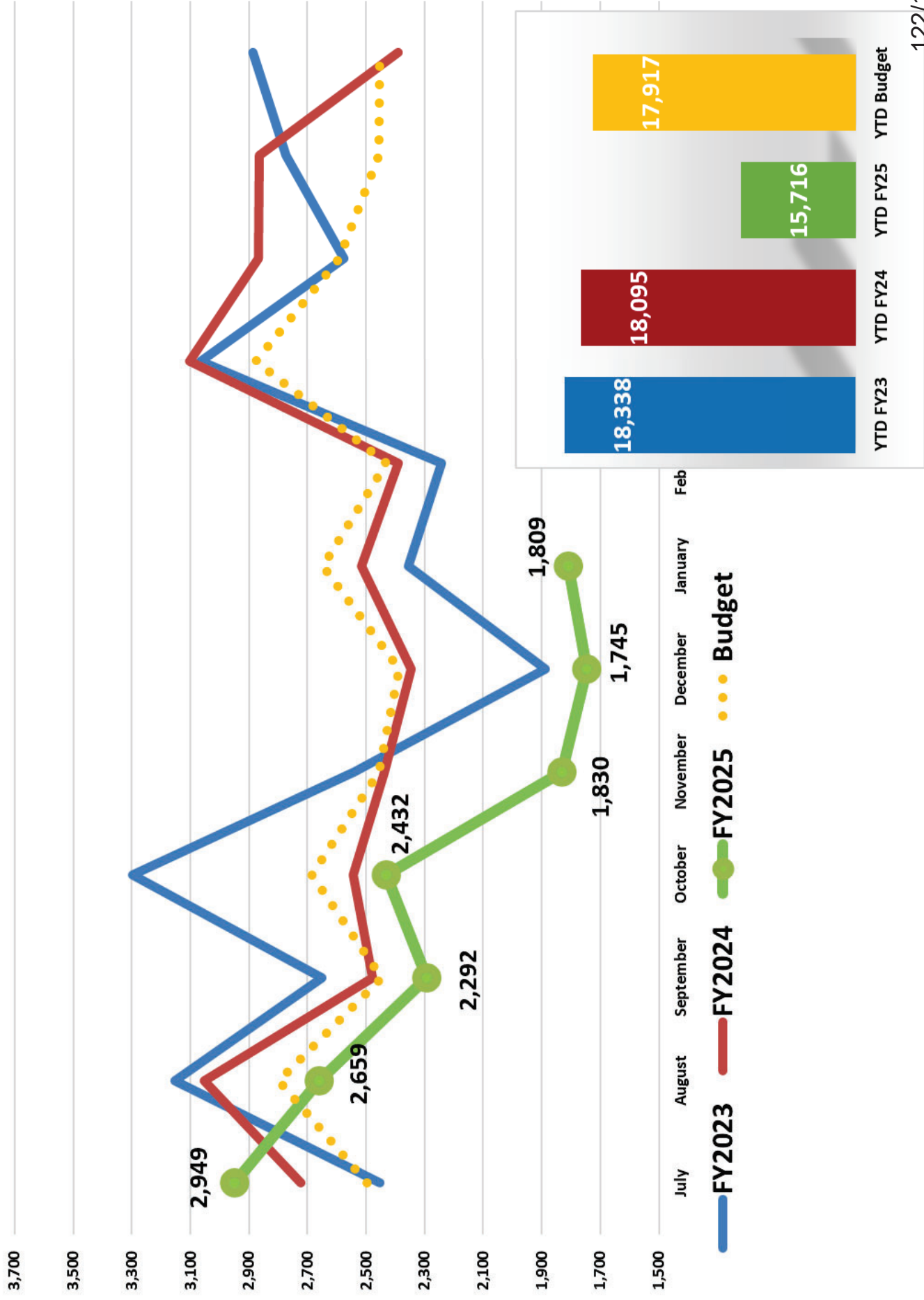
O/P Rehab - LLOPT



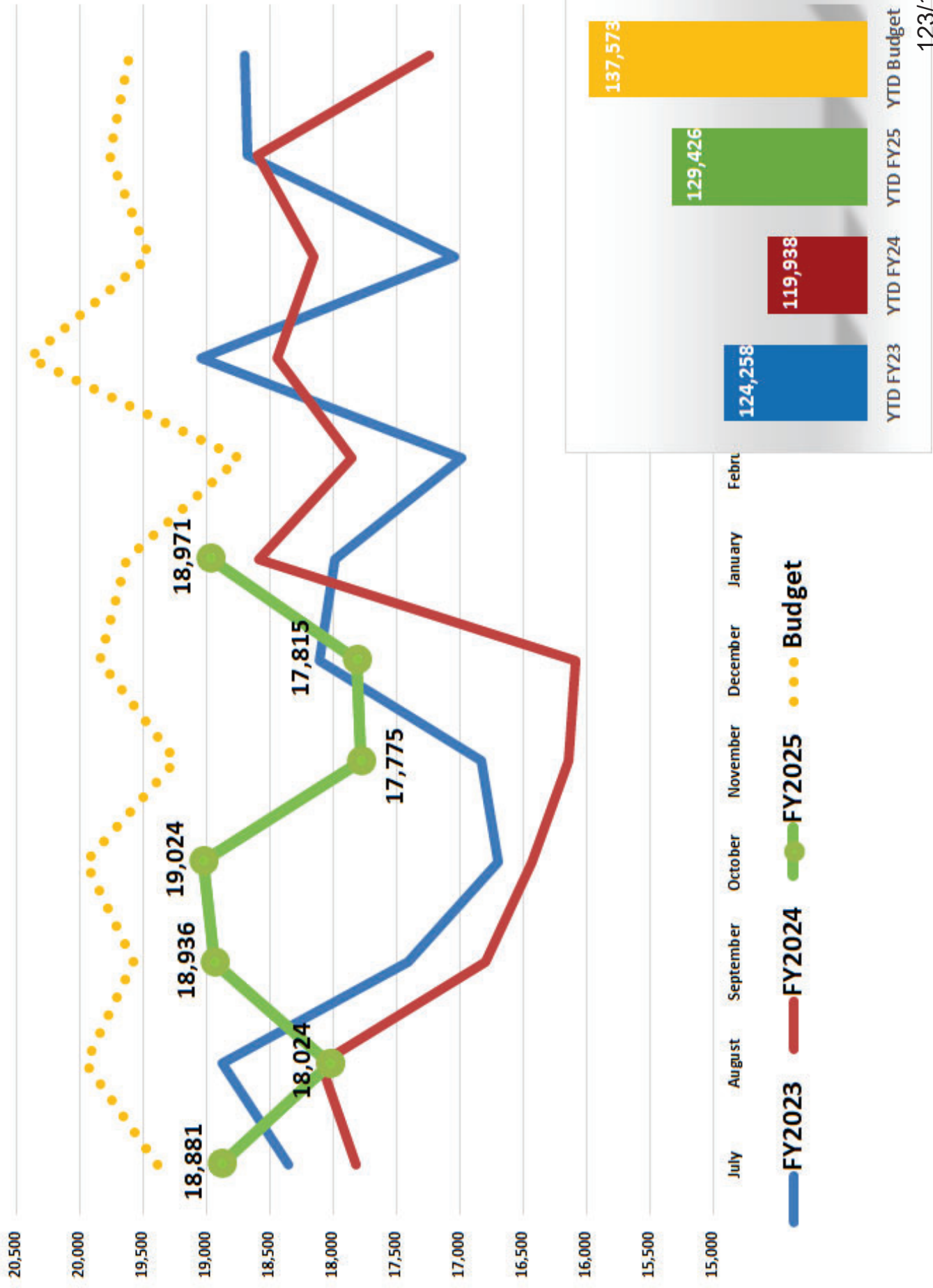
O/P Rehab - Dinuba



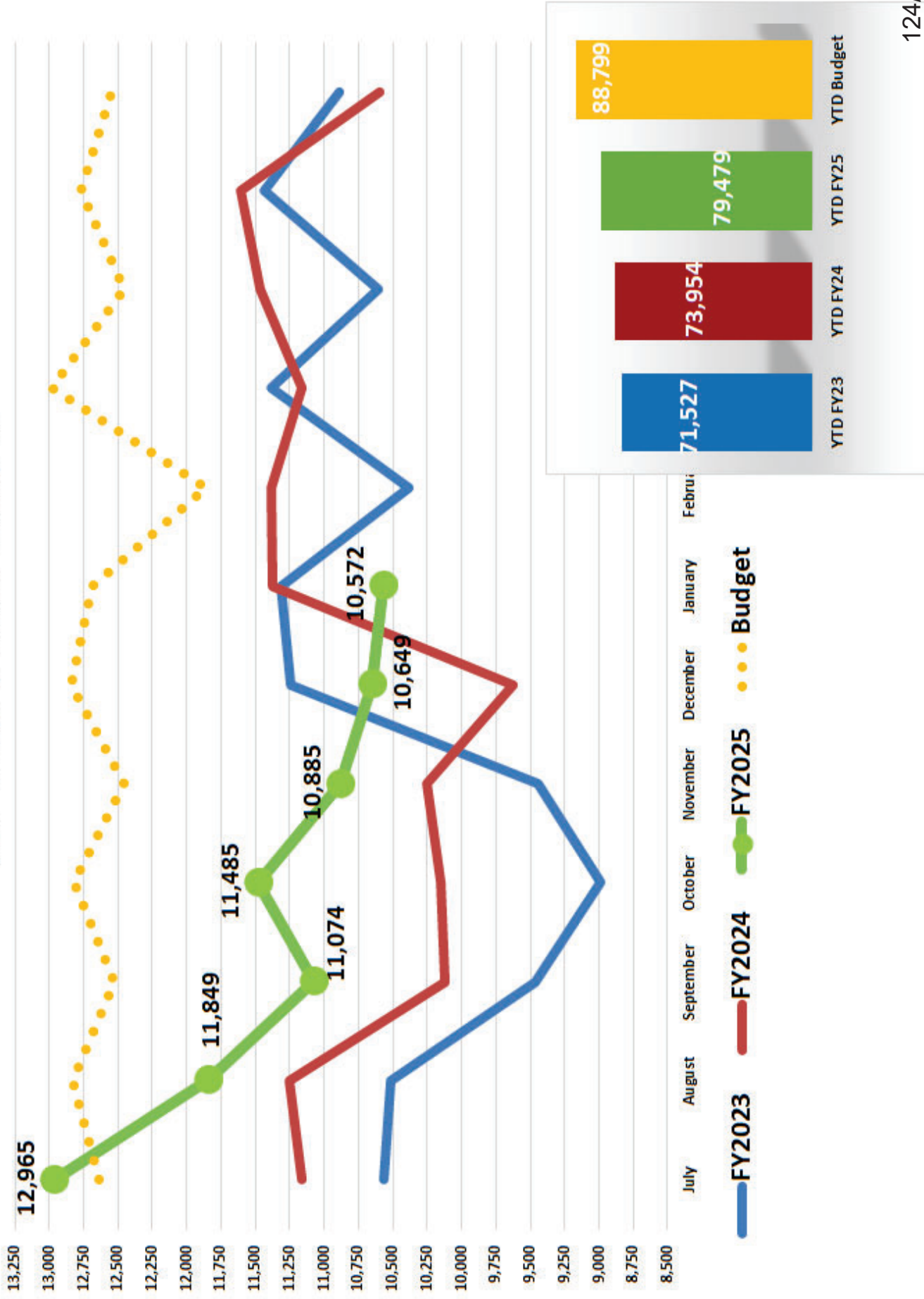
Therapy - Cypress Hand Center



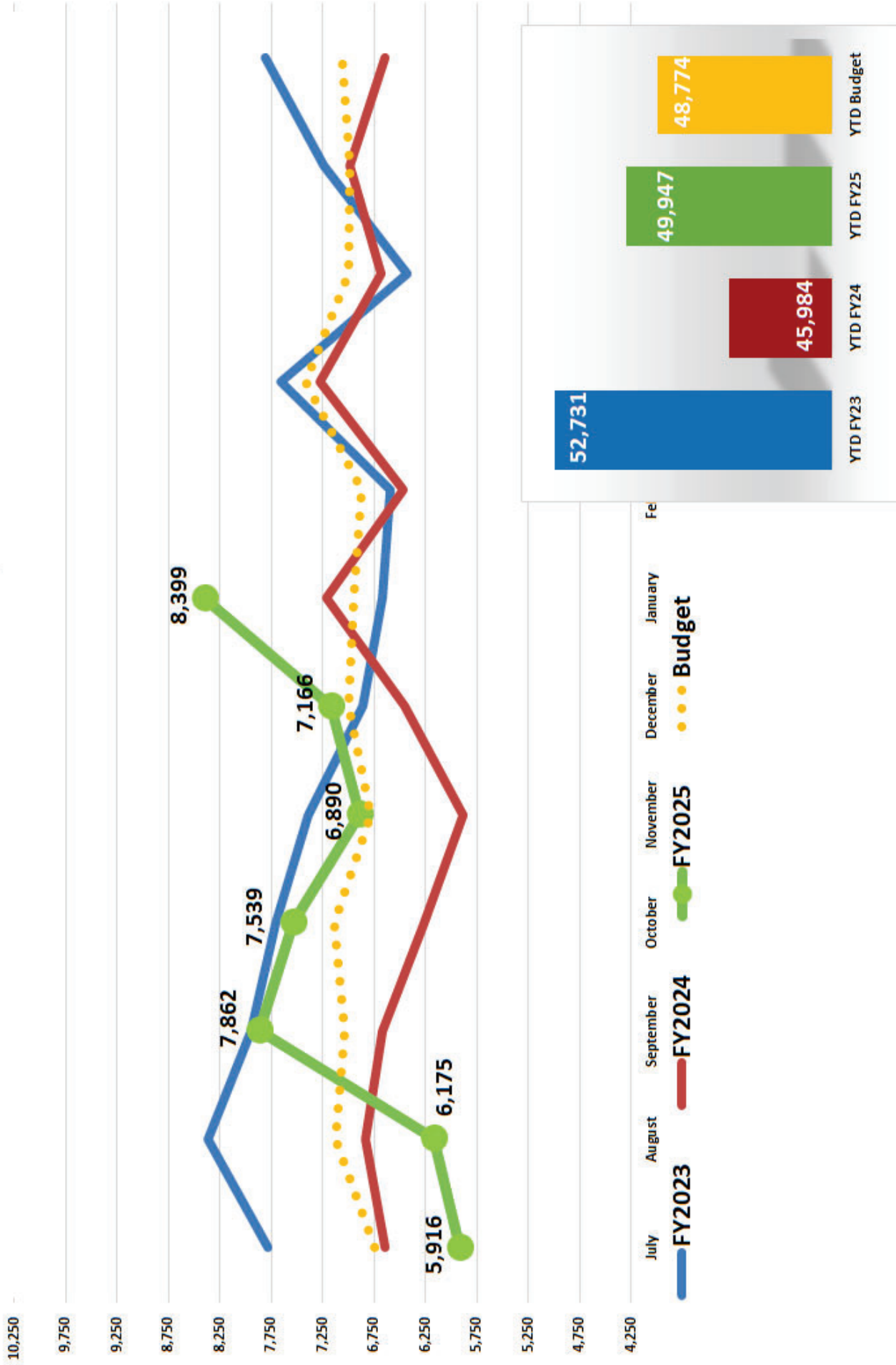
Physical & Other Therapy Units (I/P & O/P)



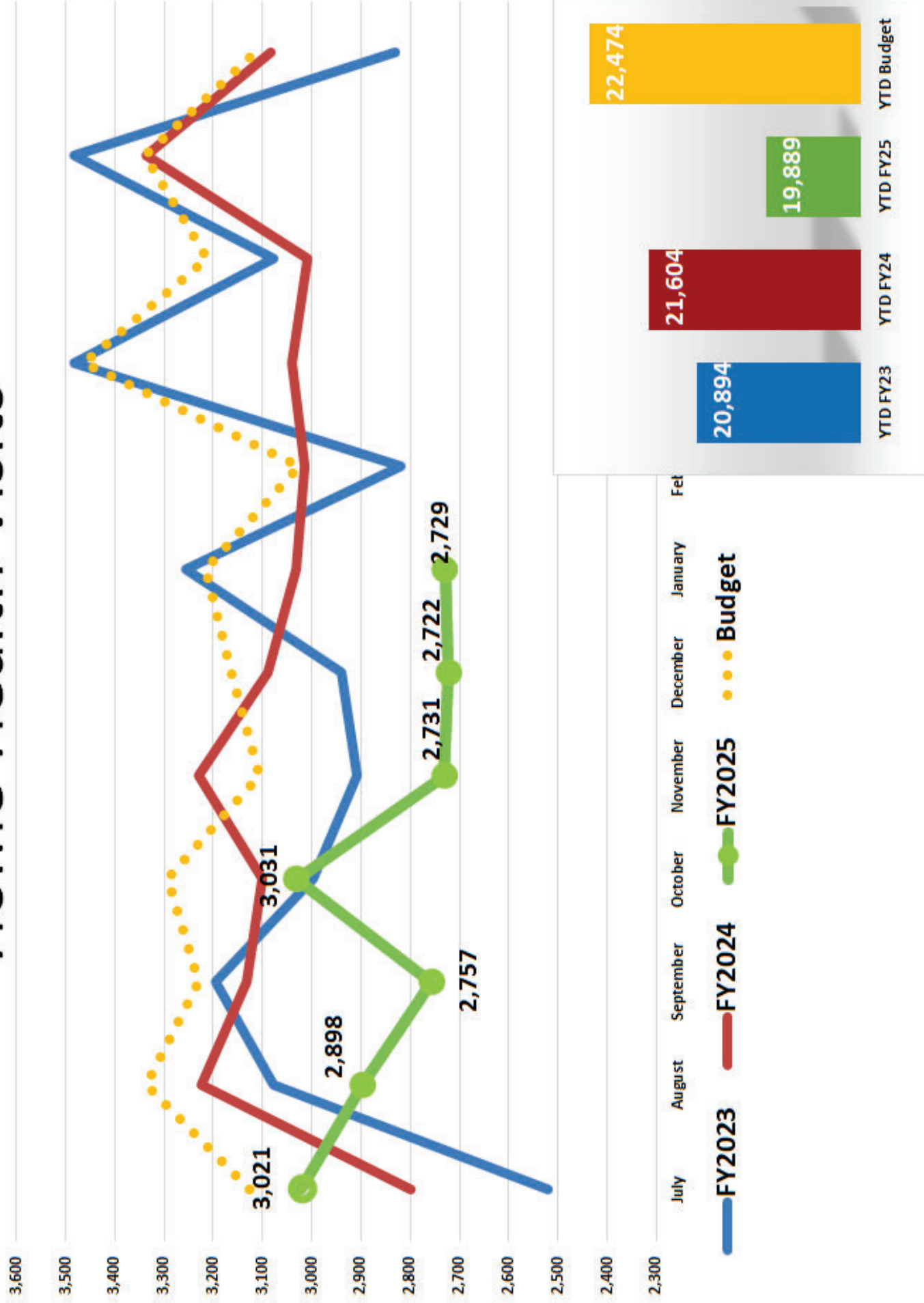
Physical & Other Therapy Units (I/P & O/P)-Main Campus



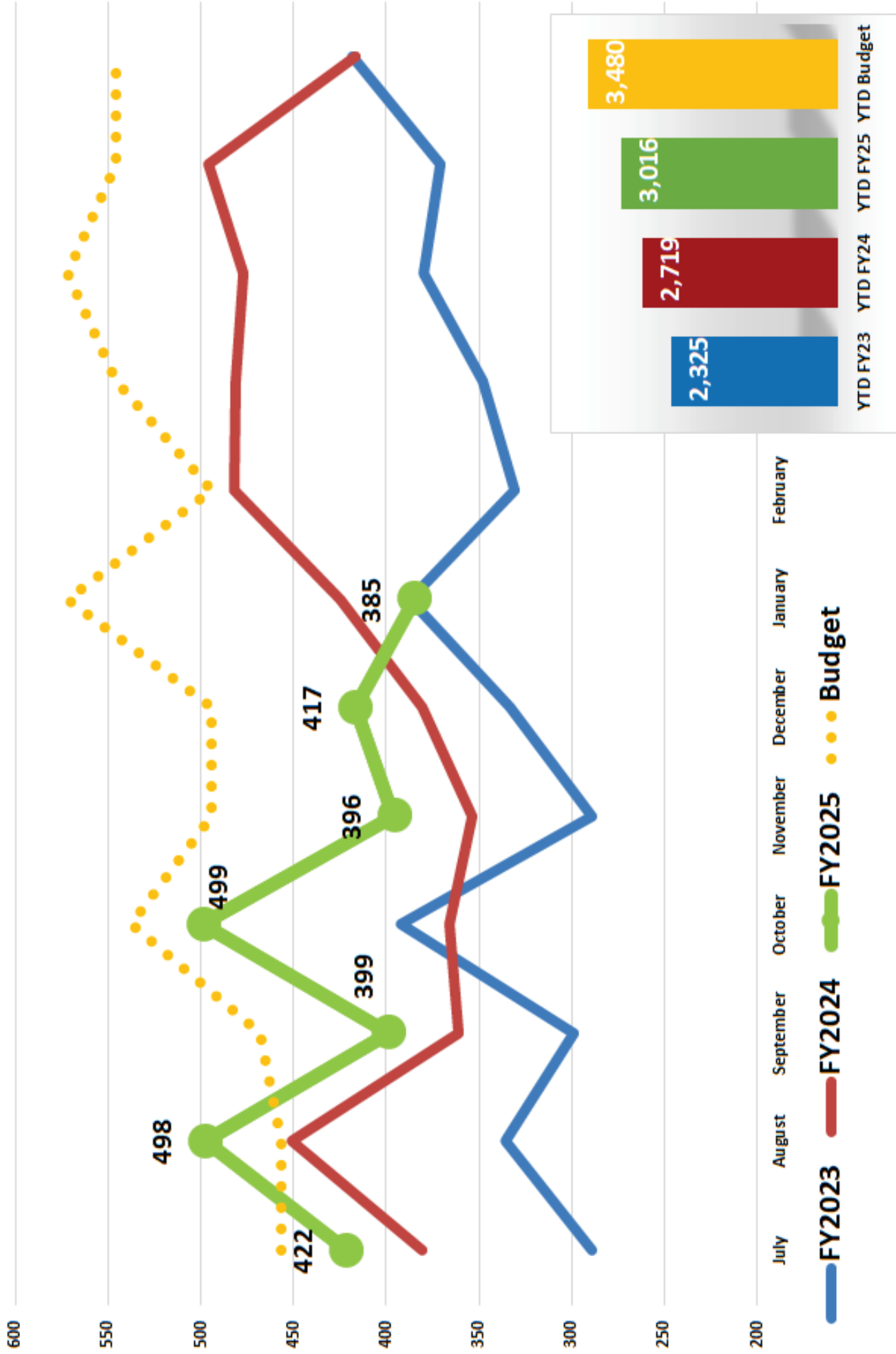
Physical & Other Therapy Units (I/P & O/P)-KDRH & South Campus



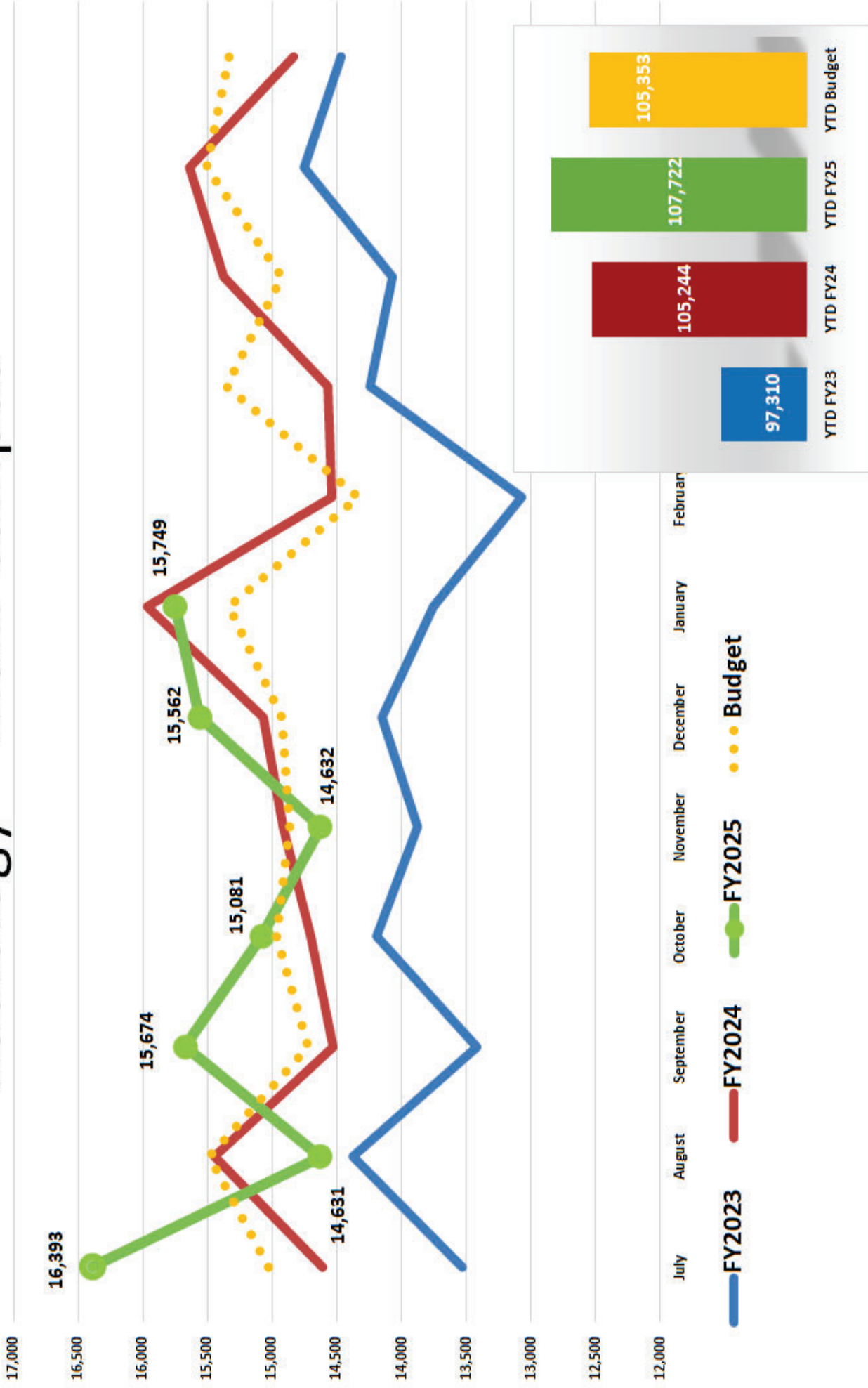
Home Health Visits



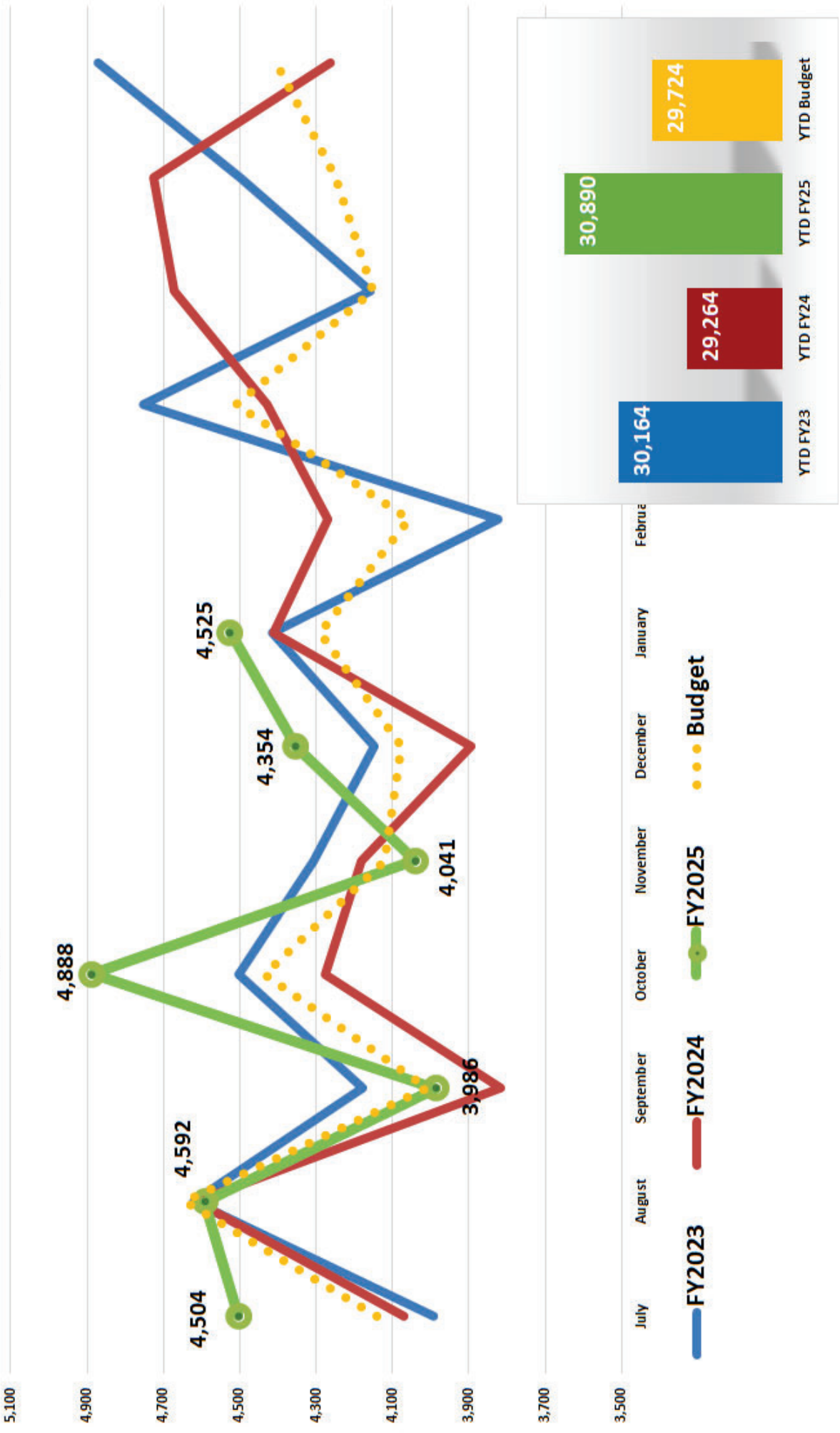
Infusion Center - Units of Service



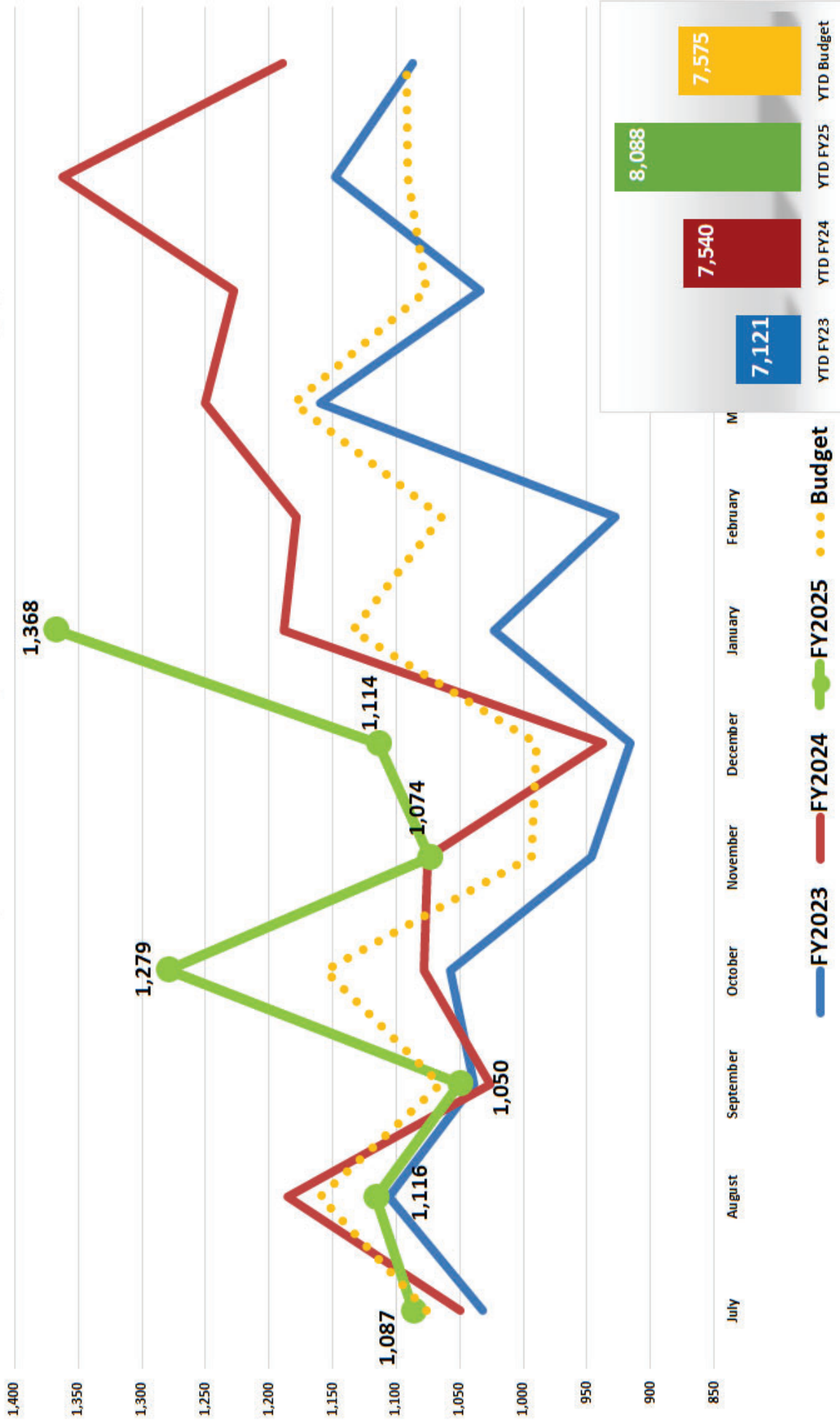
Radiology – Main Campus



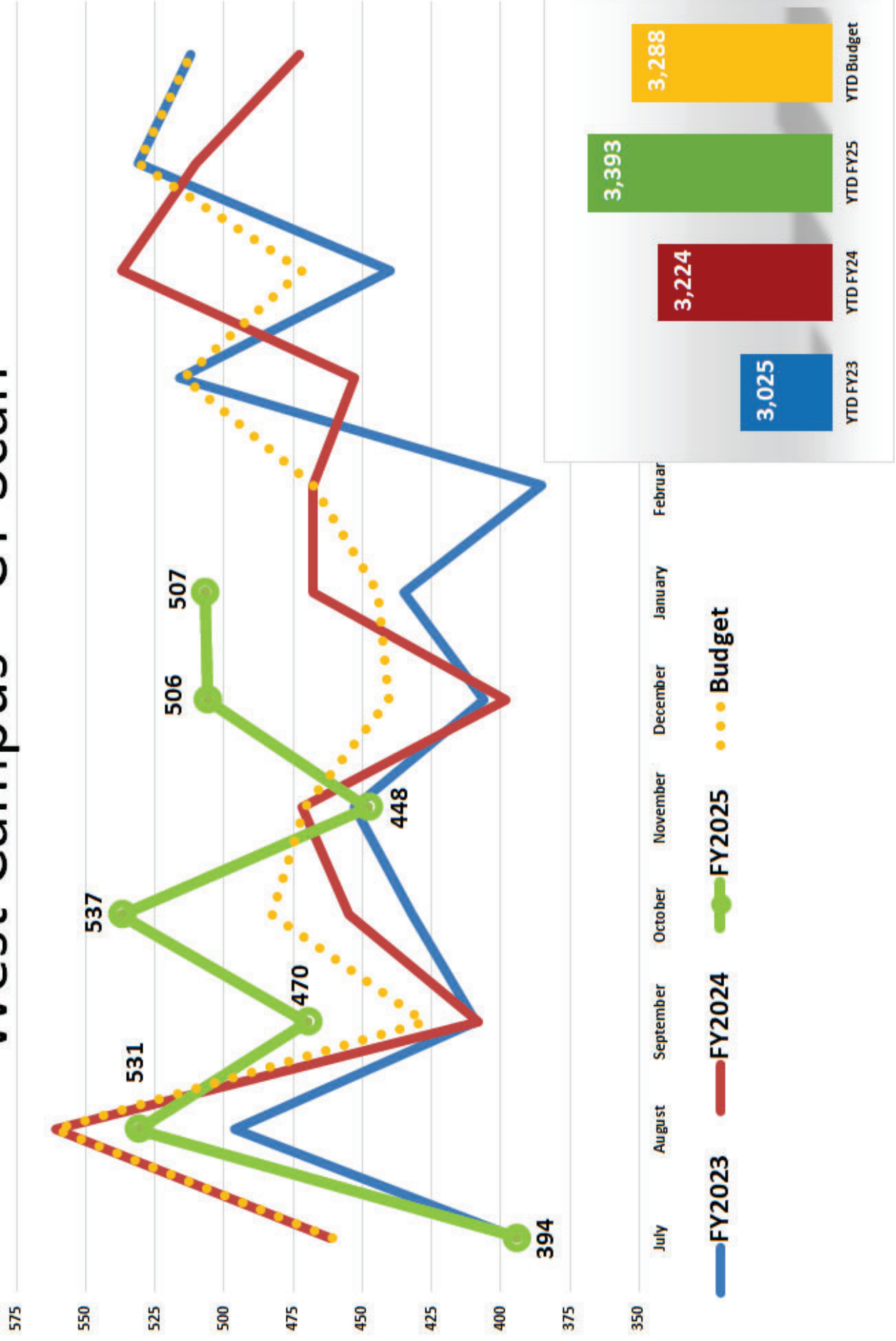
Radiology - West Campus Imaging



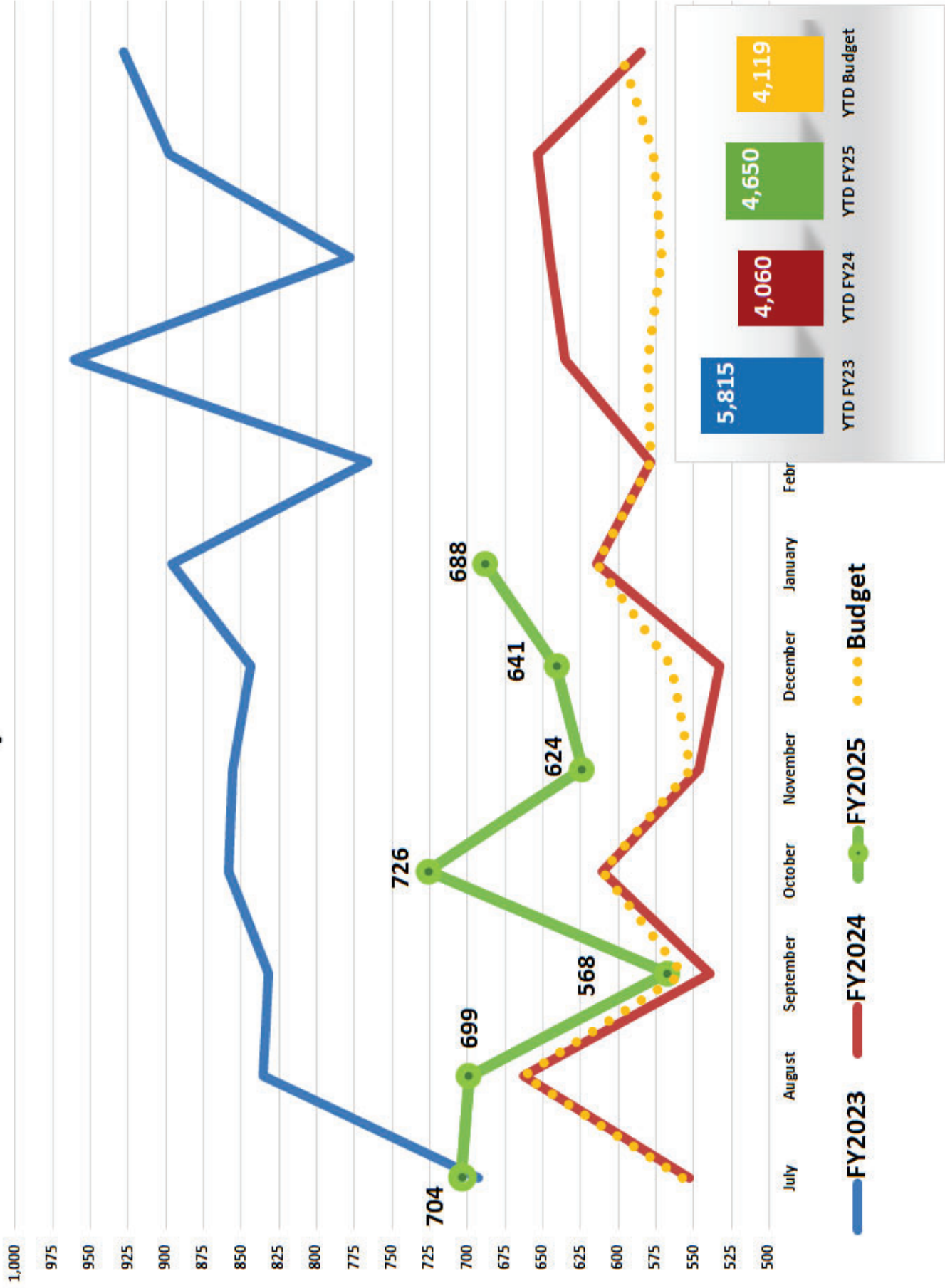
West Campus - Diagnostic Radiology



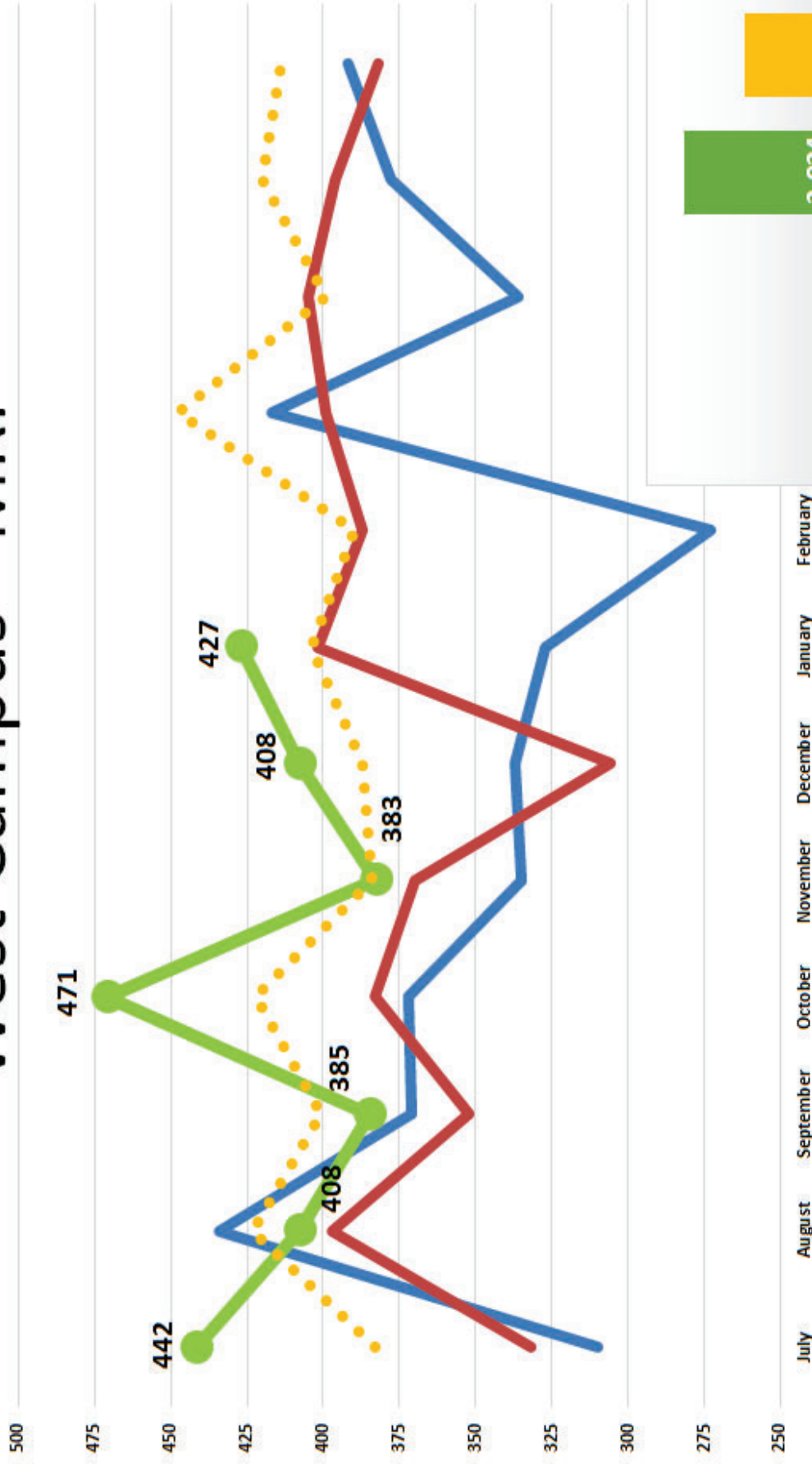
West Campus - CT Scan



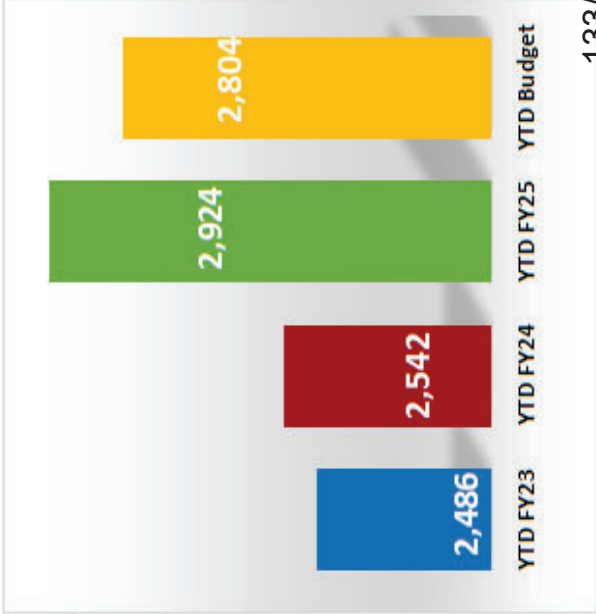
West Campus - Ultrasound



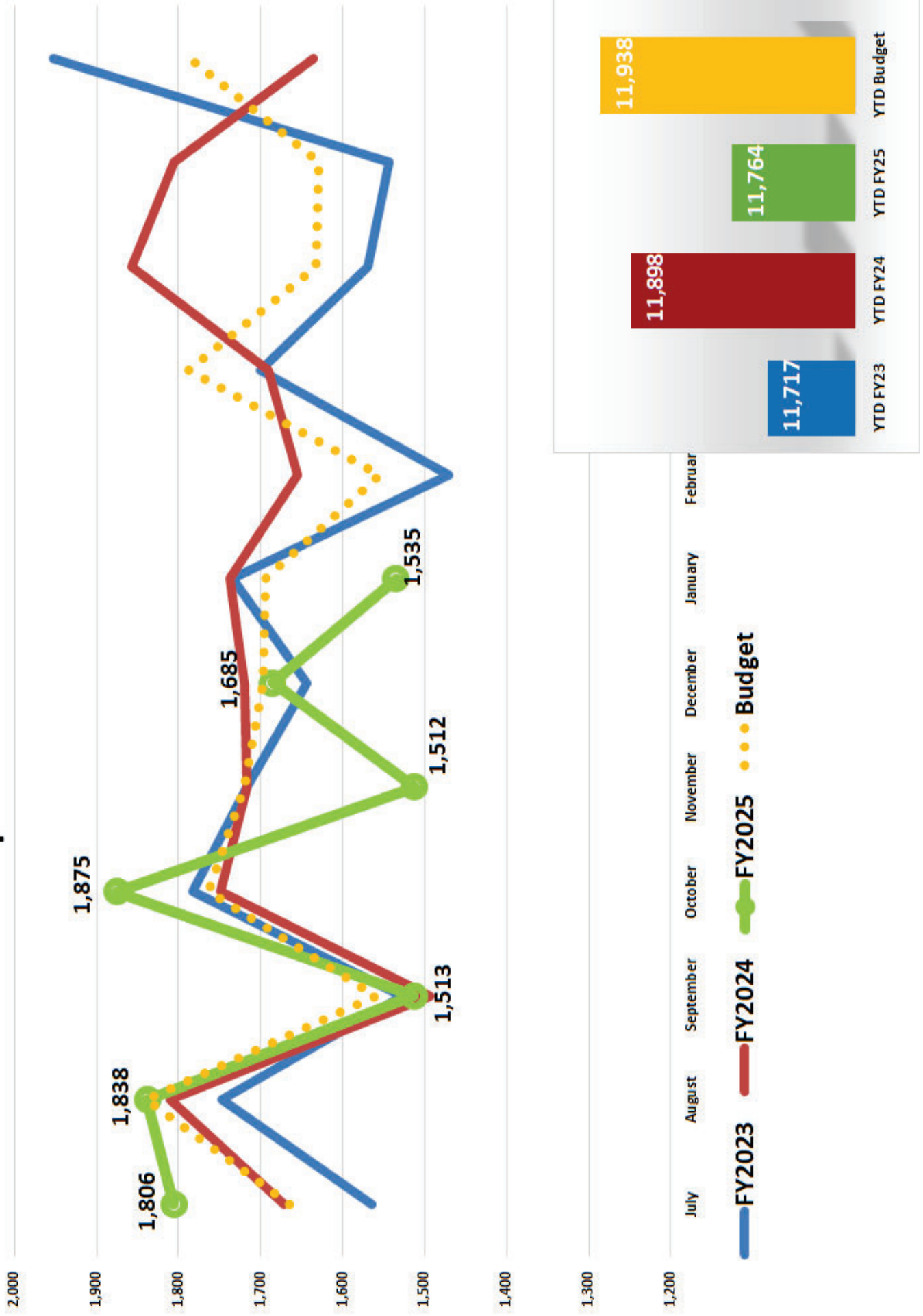
West Campus - MRI



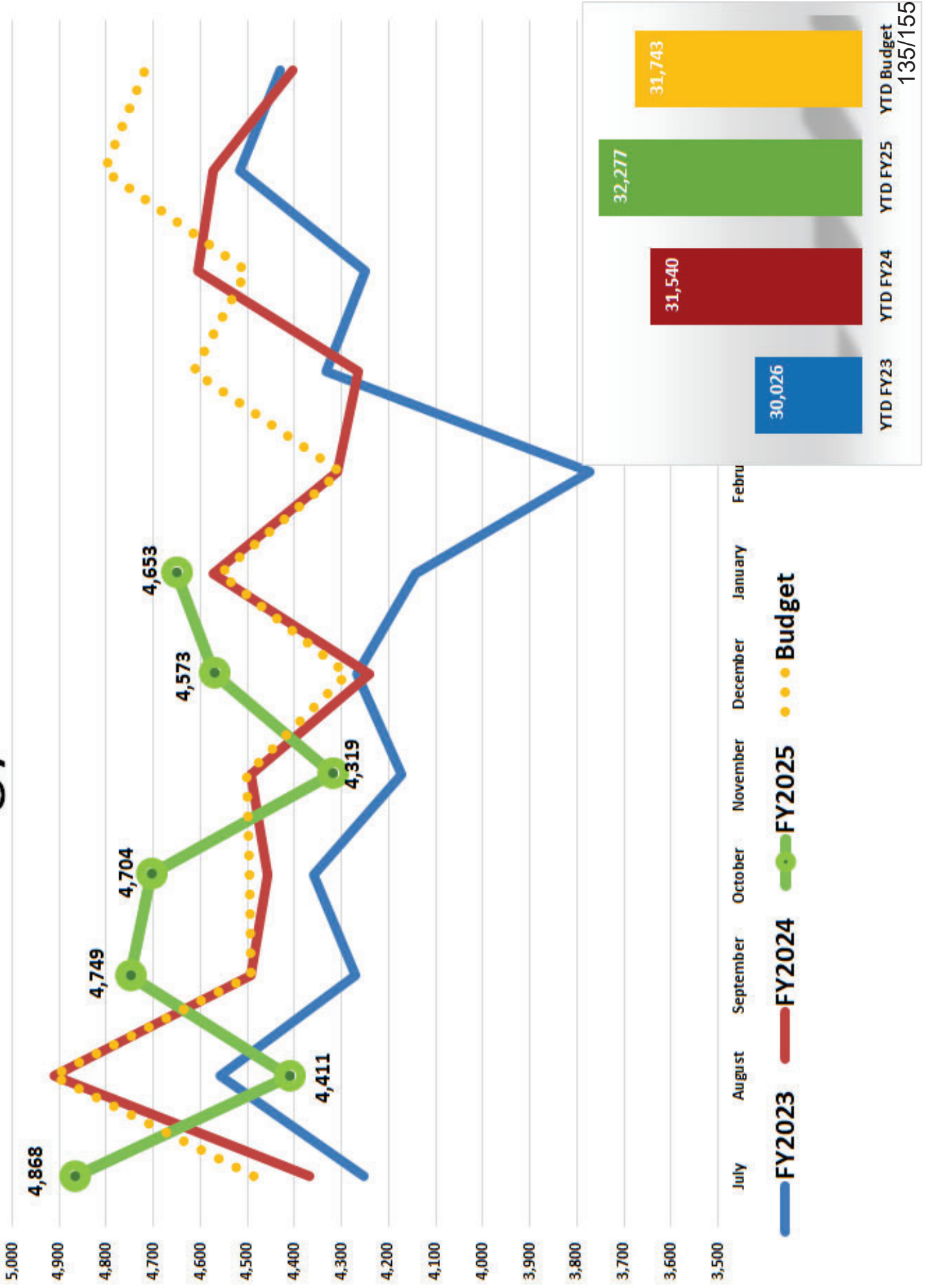
—●— FY2023
 —●— FY2024
 —●— FY2025
 ●●● Budget



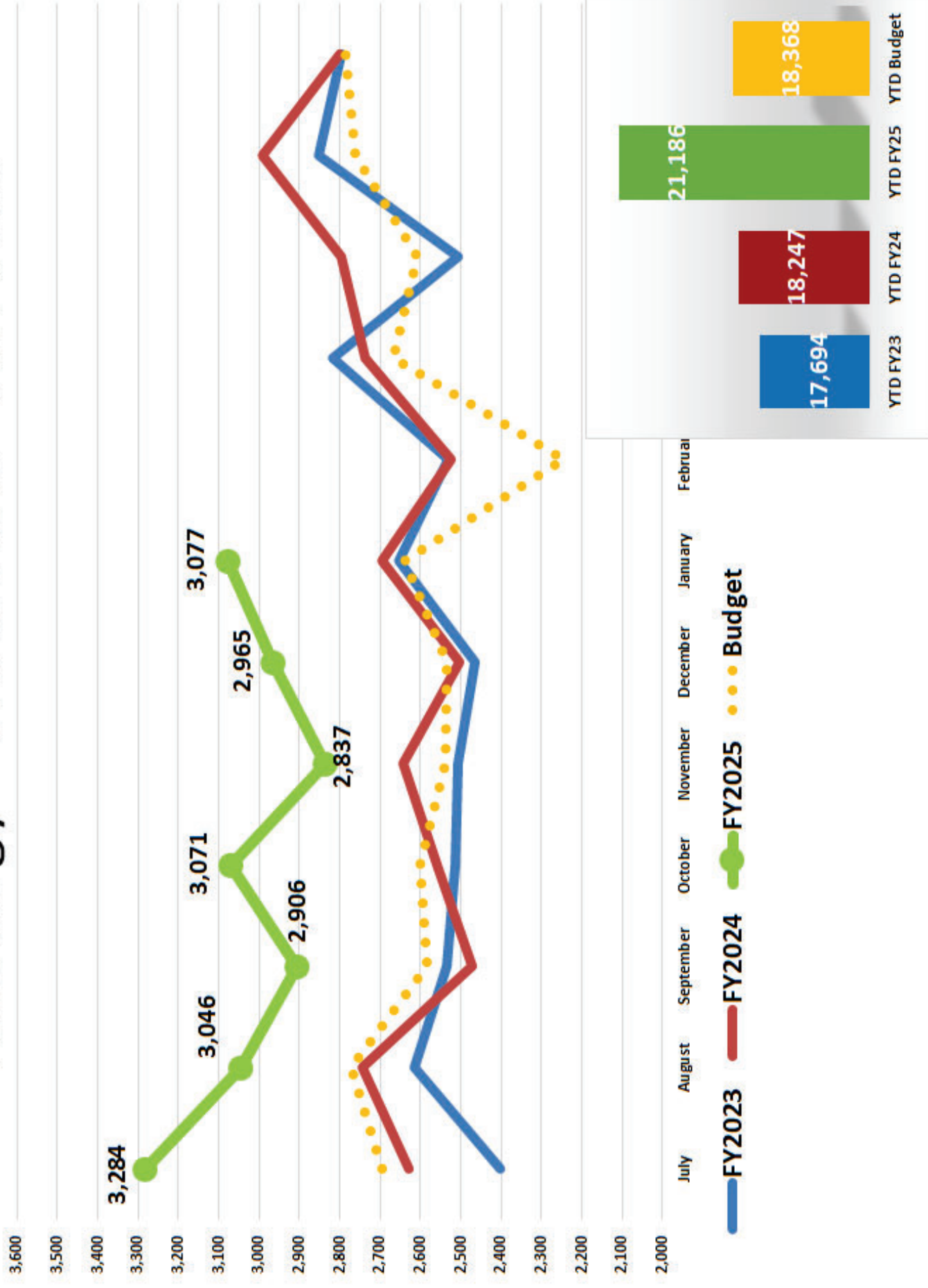
West Campus - Breast Center



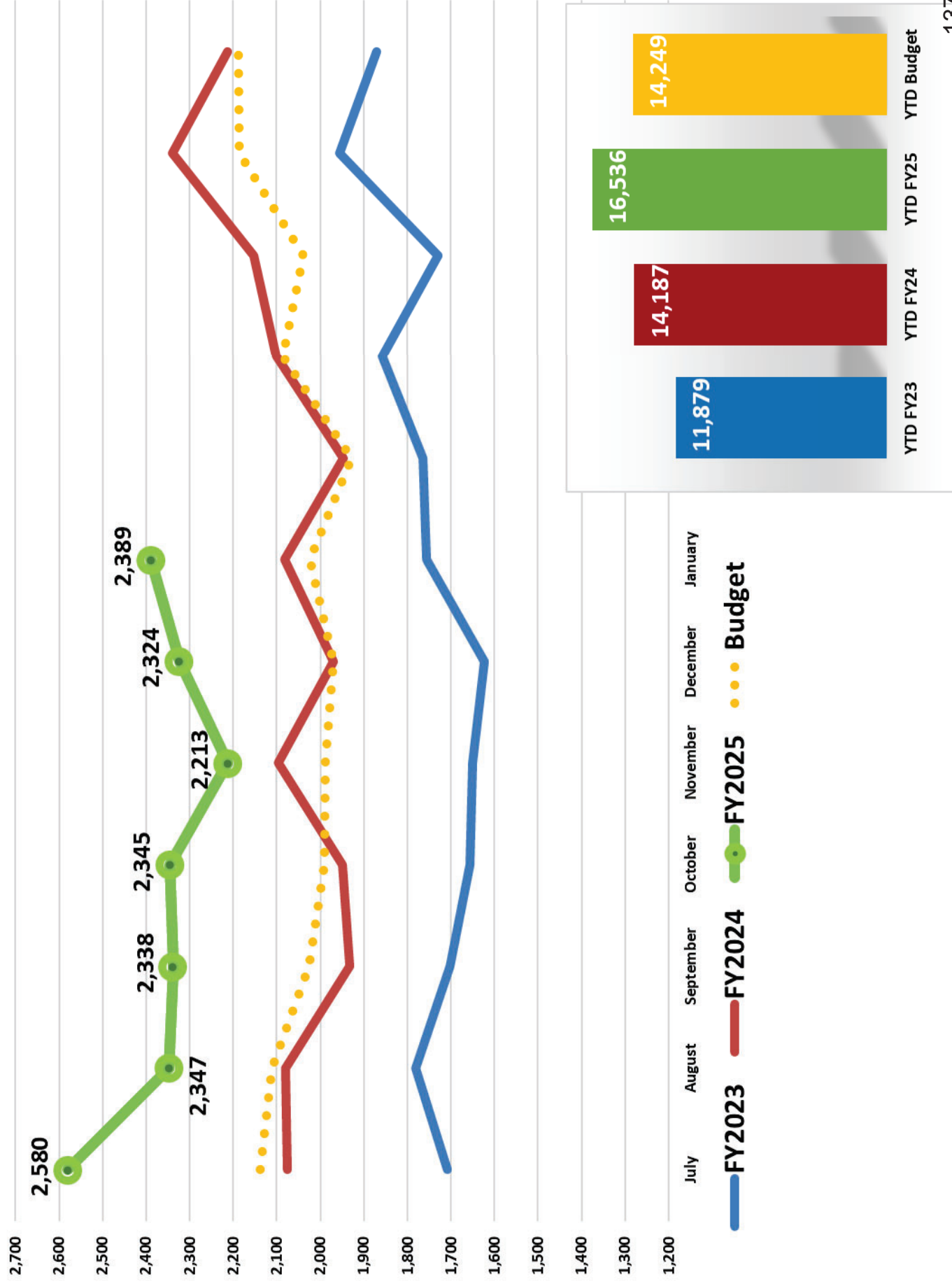
Radiology - CT - All Areas



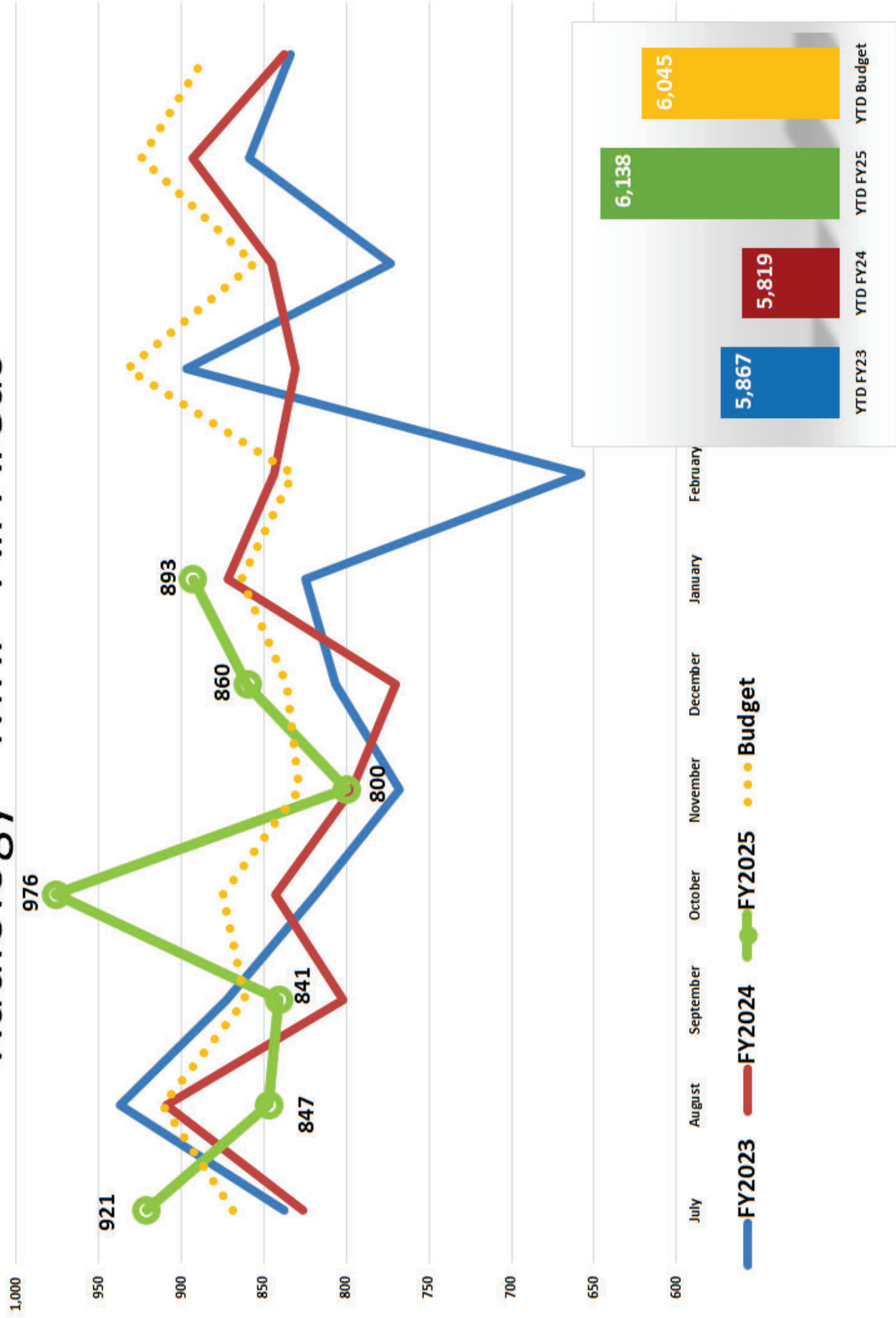
Radiology - Ultrasound - All Areas



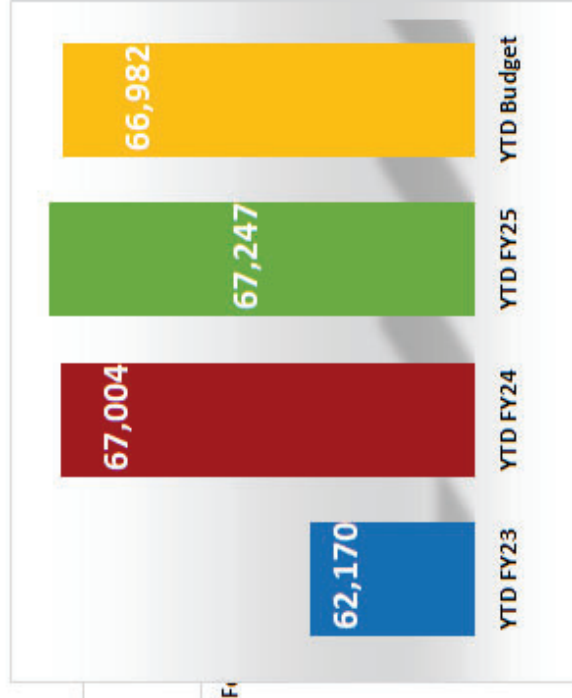
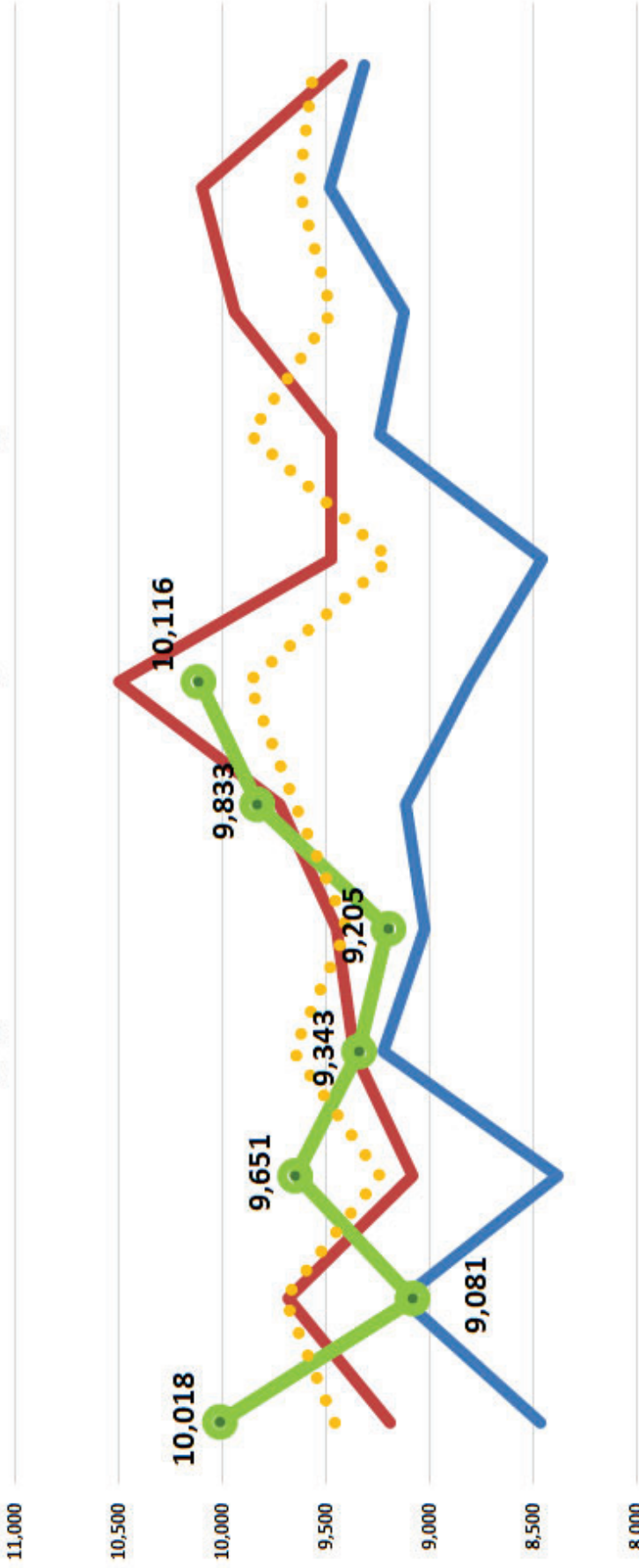
Radiology - Ultrasound - Main Campus



Radiology - MRI - All Areas

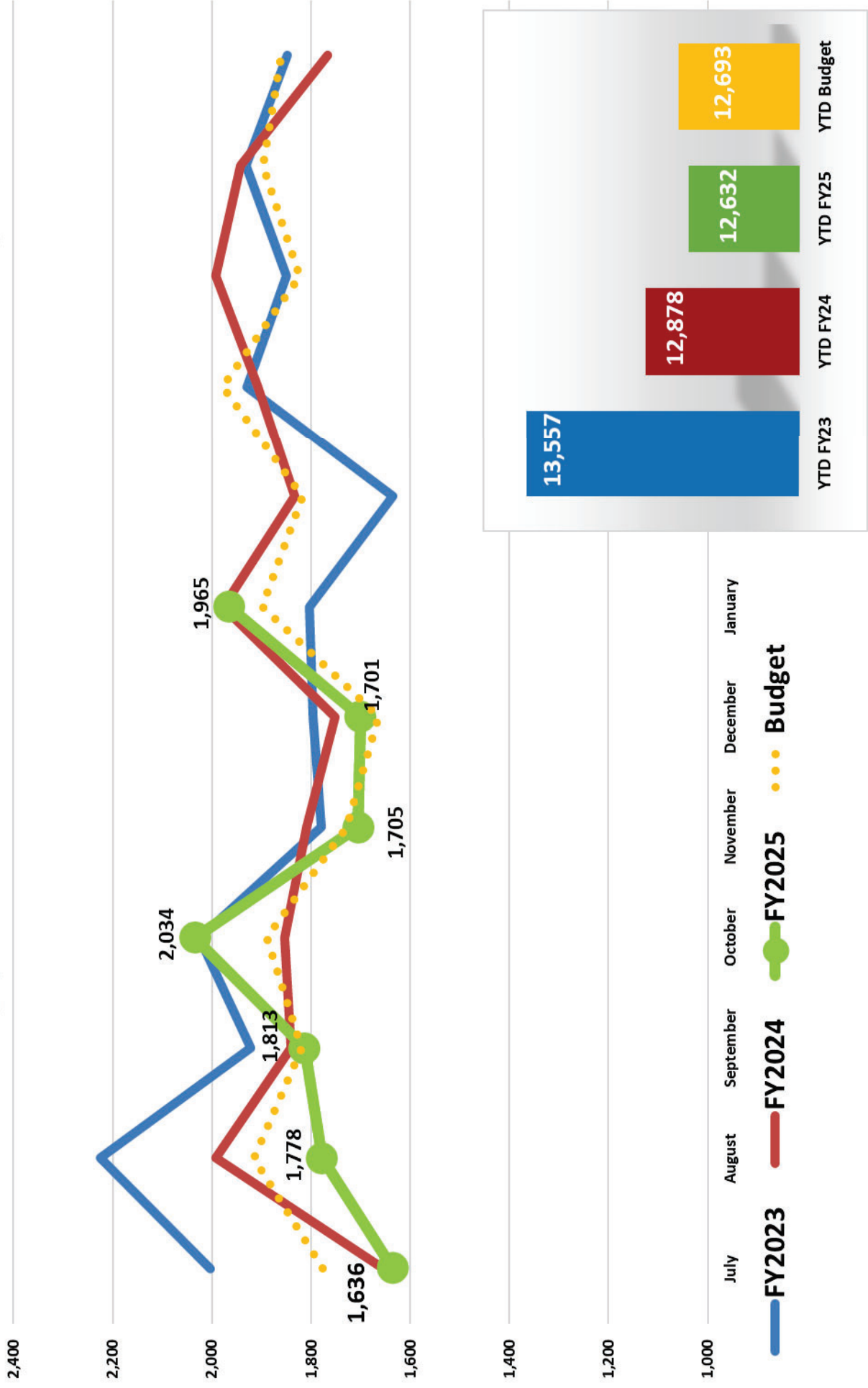


Radiology Modality - Diagnostic

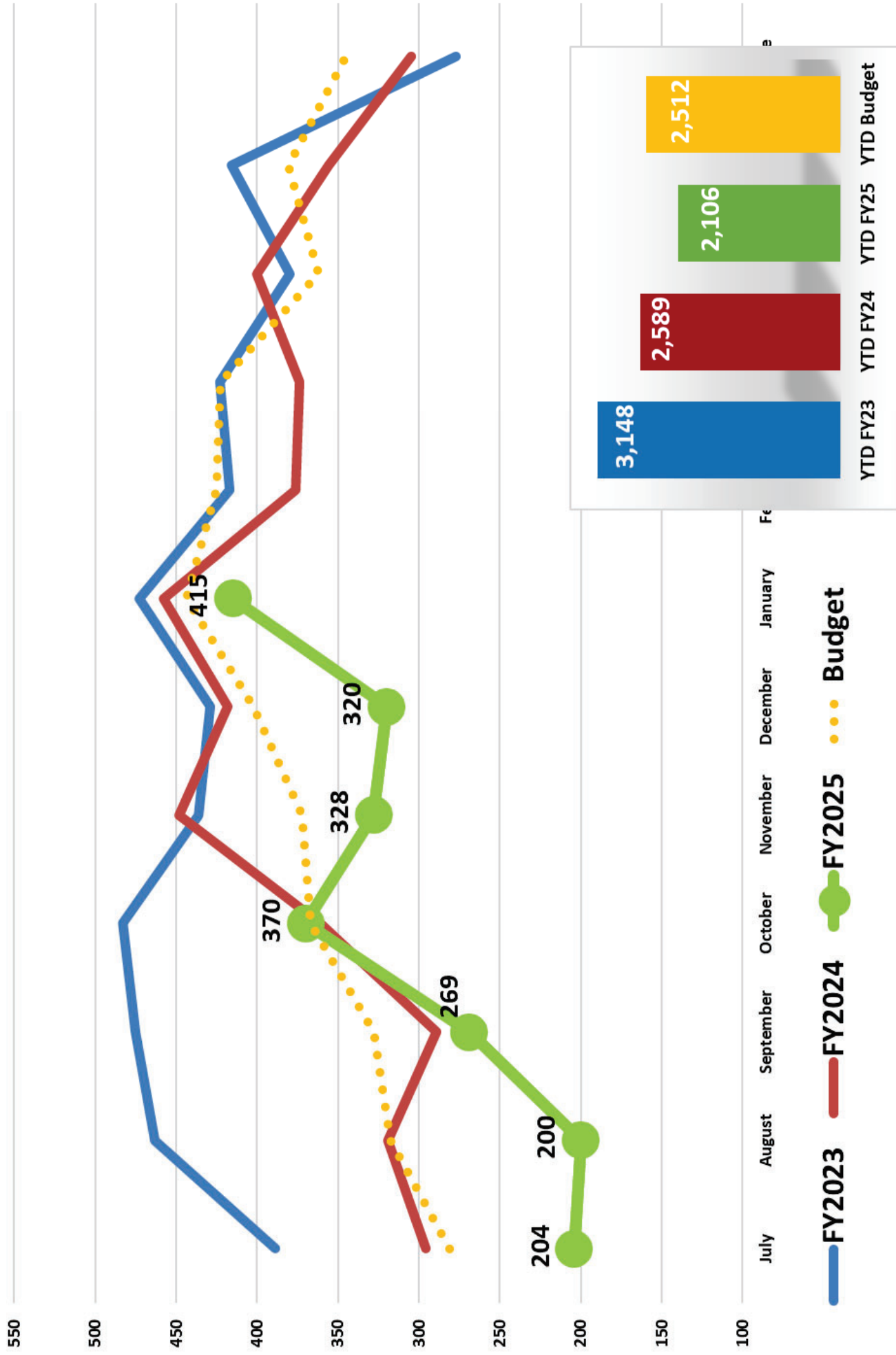


— FY2023
 — FY2024
 —● FY2025
 ●●● Budget

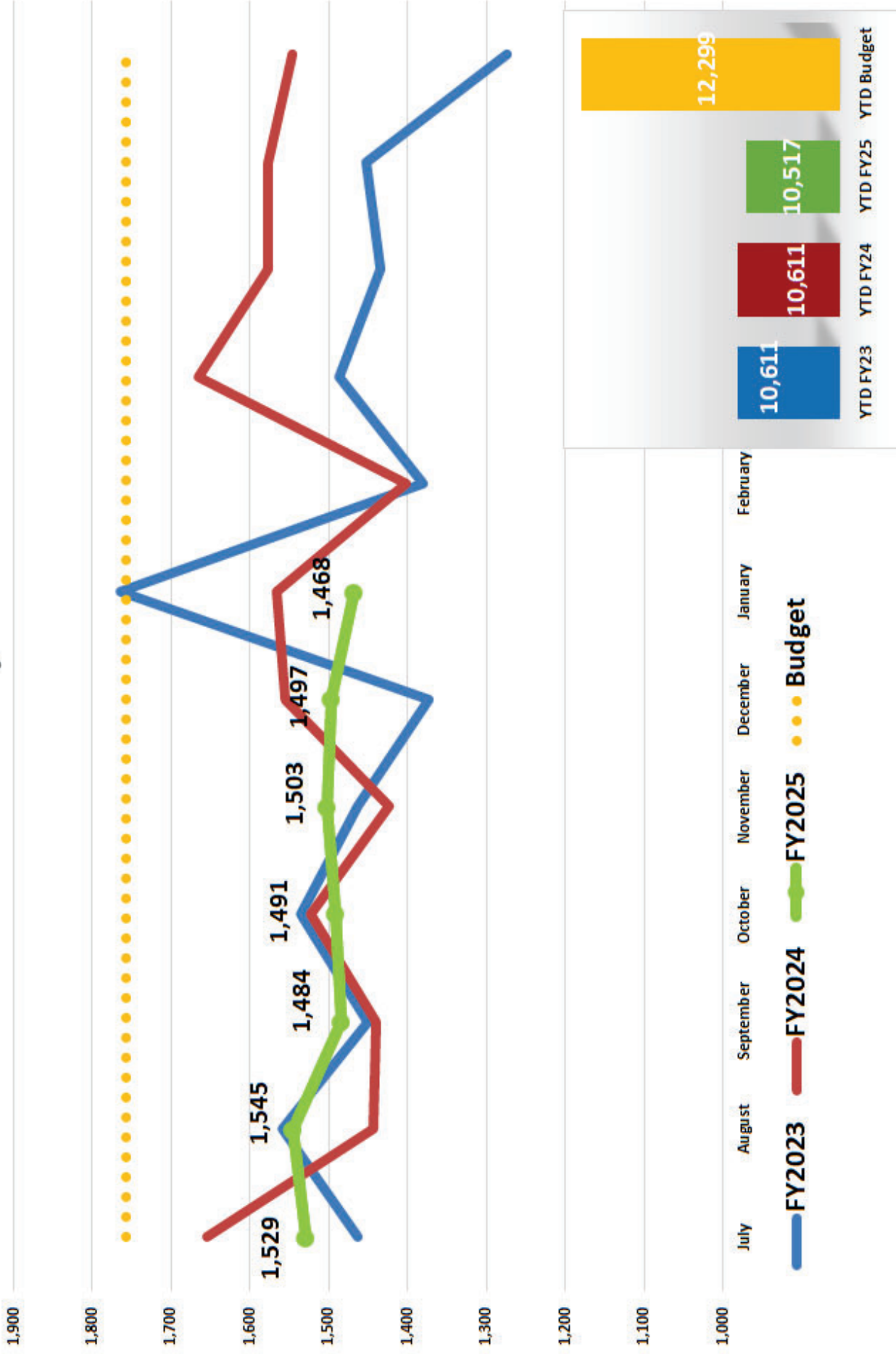
Radiology - UC Court/South Campus



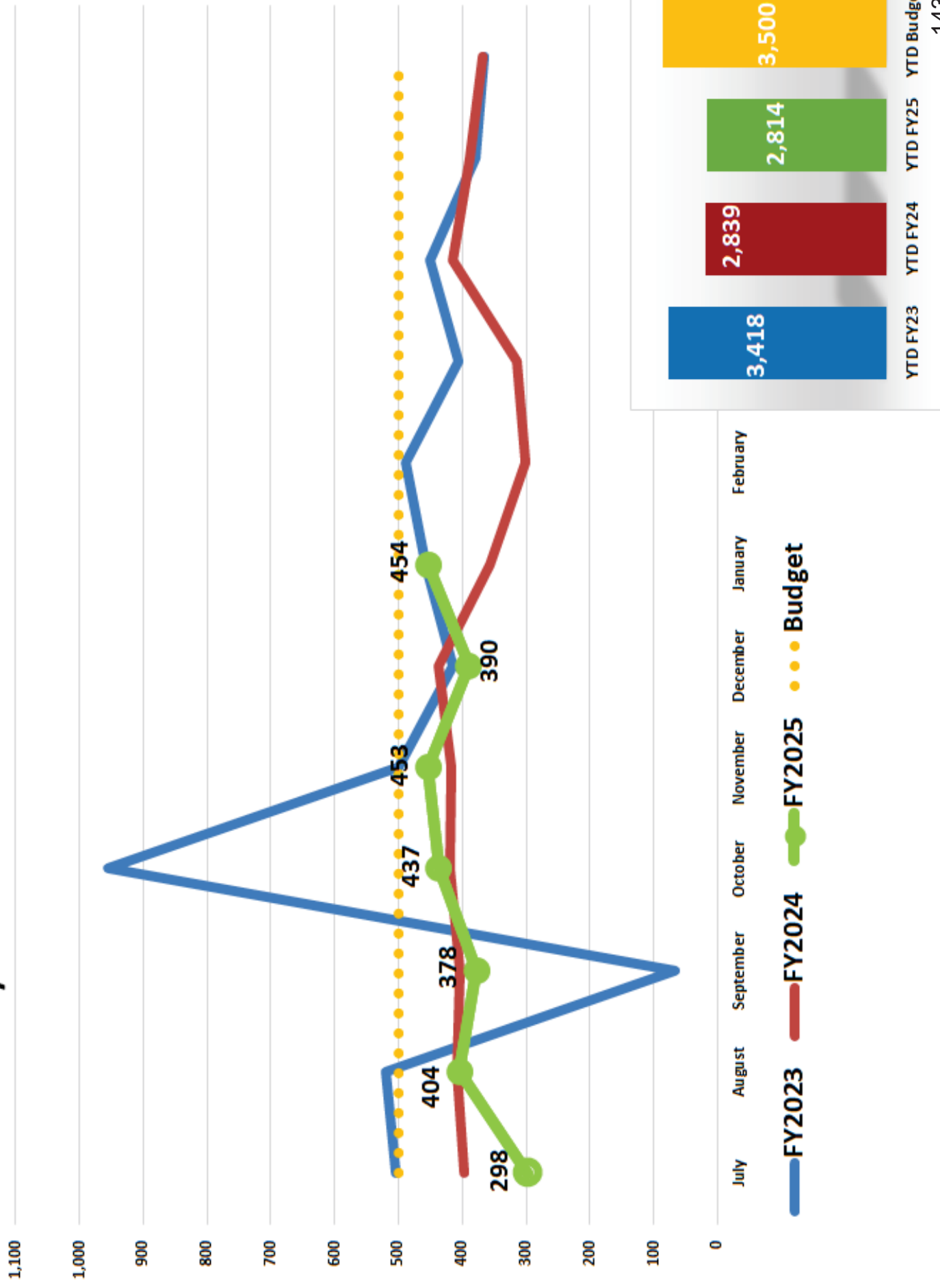
Radiology - UC Demaree/North Campus



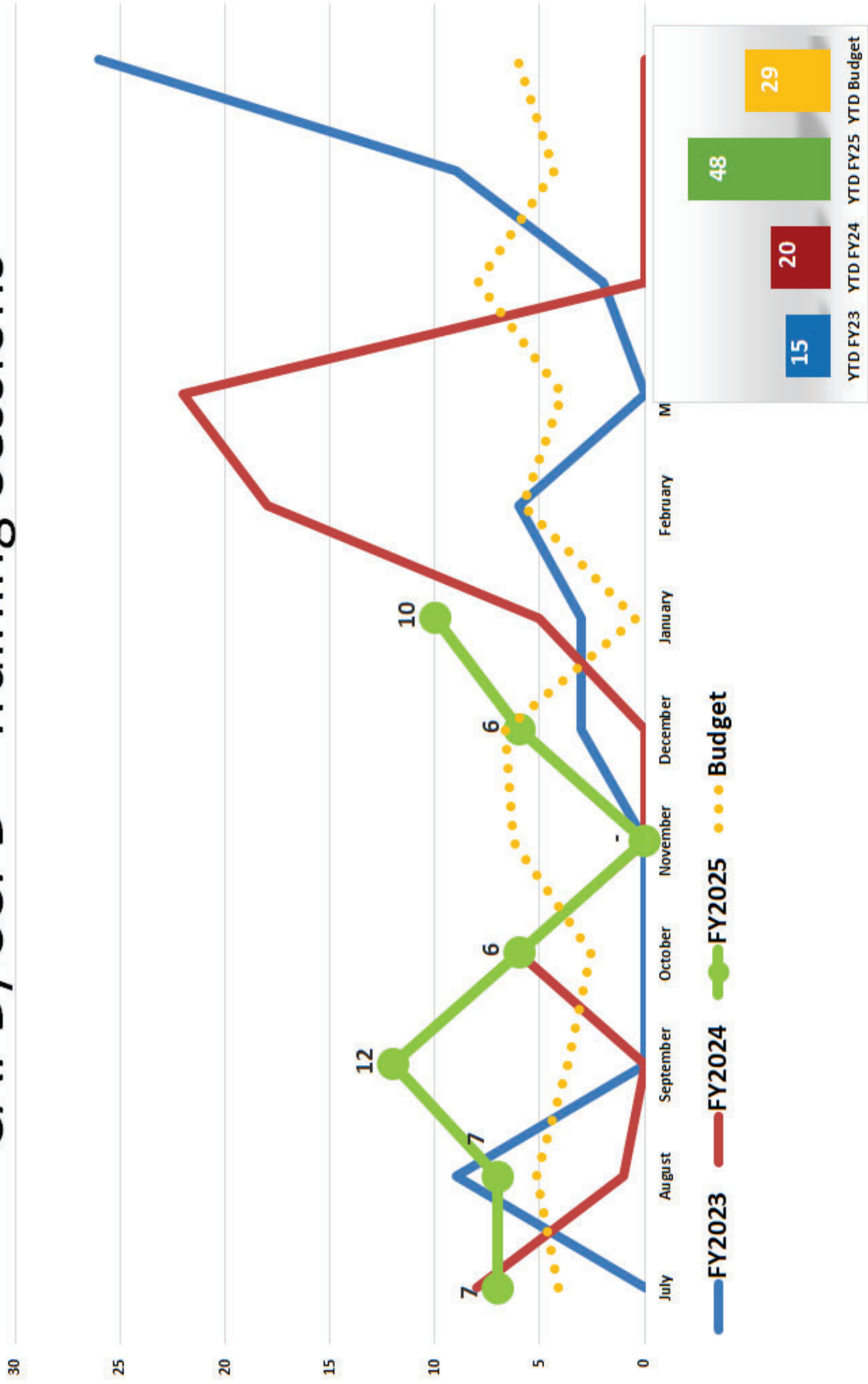
Chronic Dialysis - Visalia



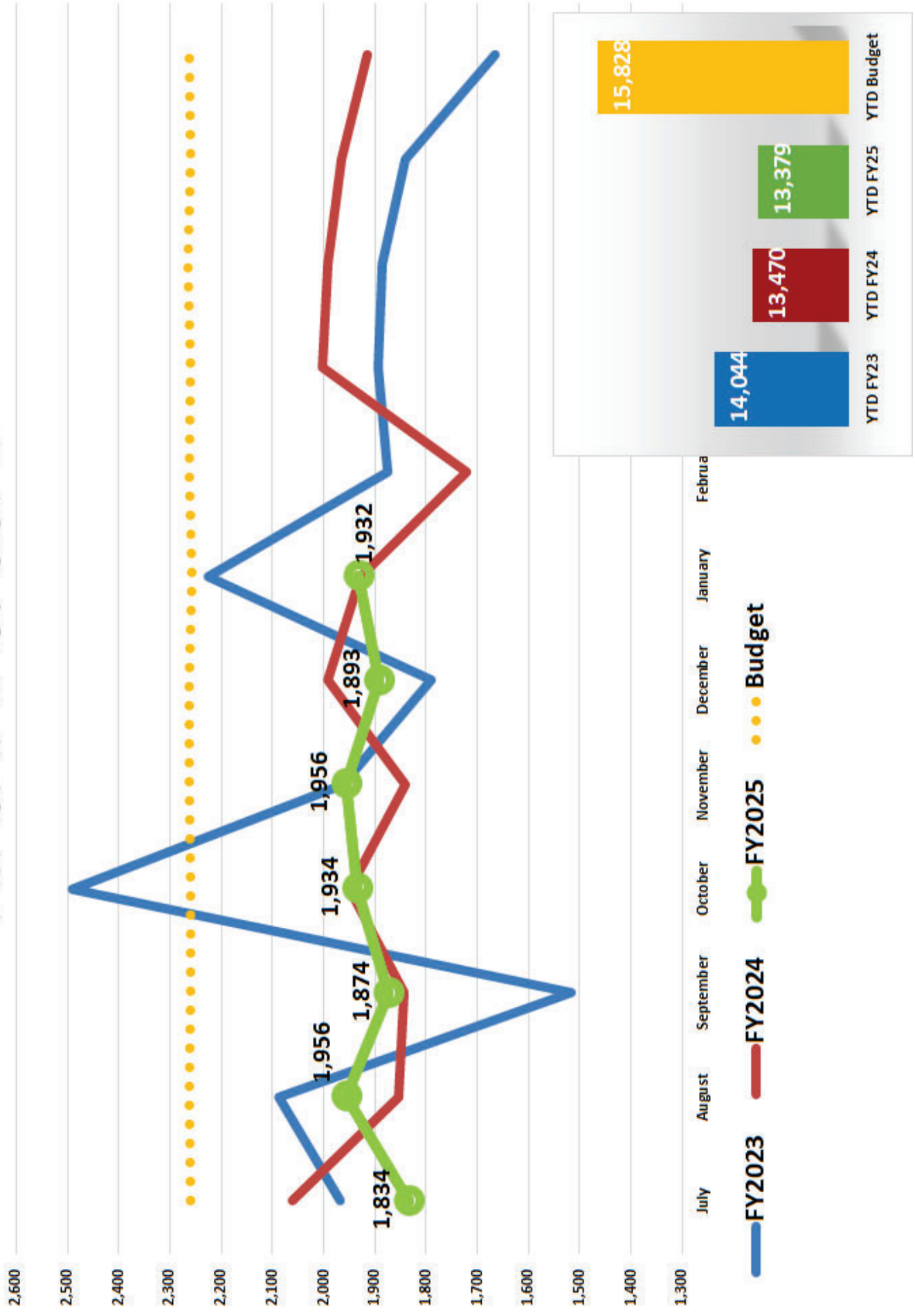
CAPD/CCPD - Maintenance Sessions



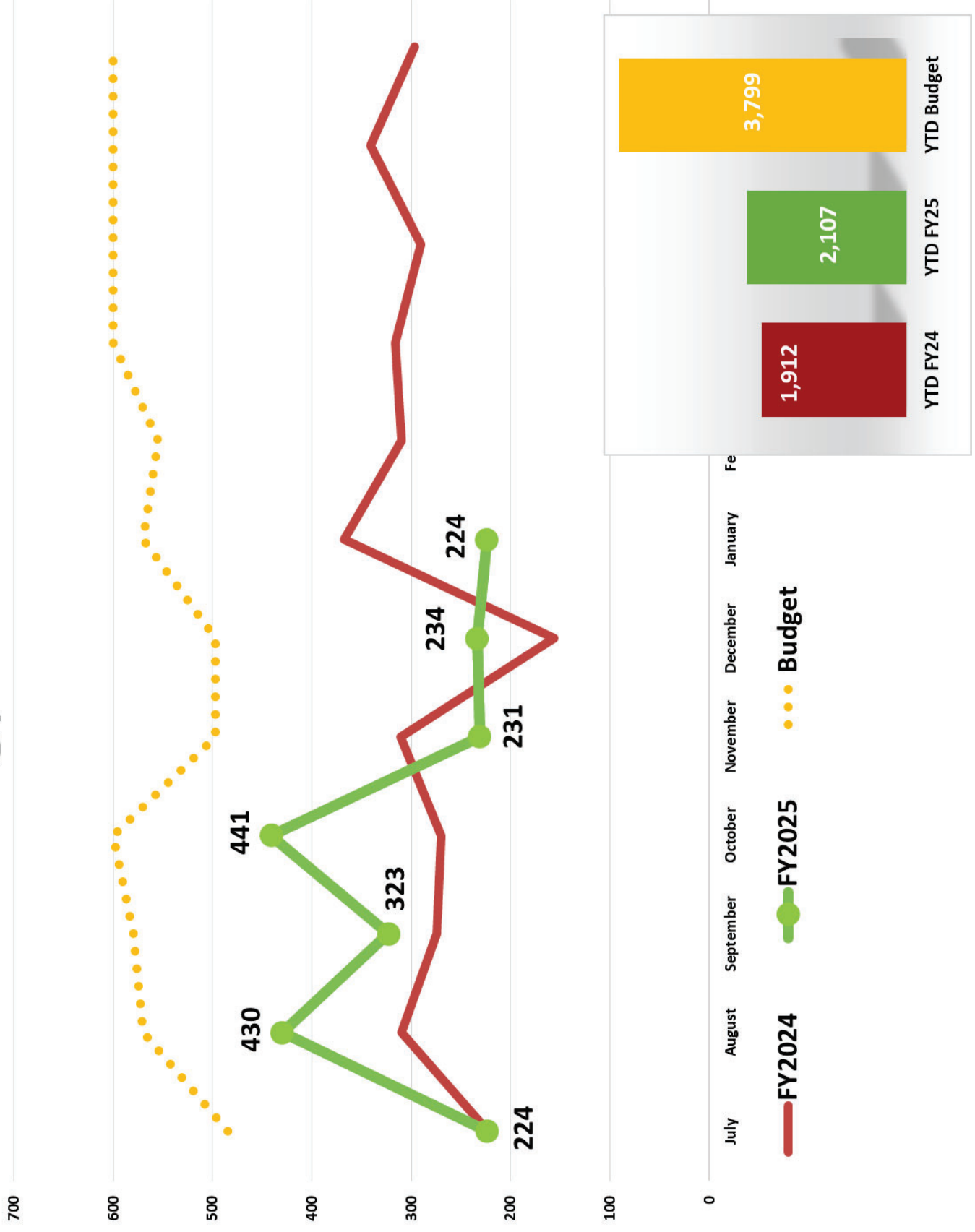
CAPD/CCPD - Training Sessions



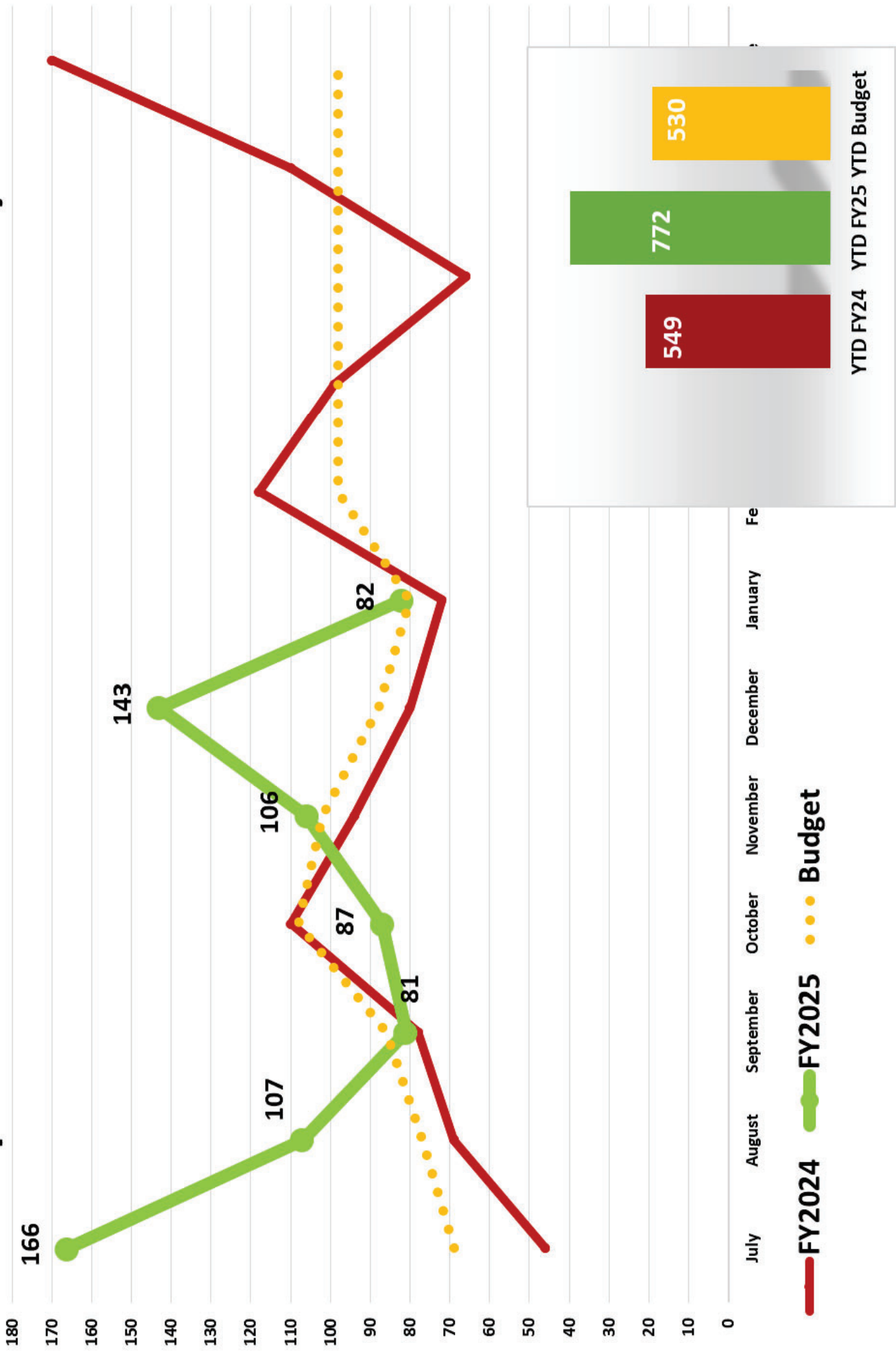
All CAPD & CCPD



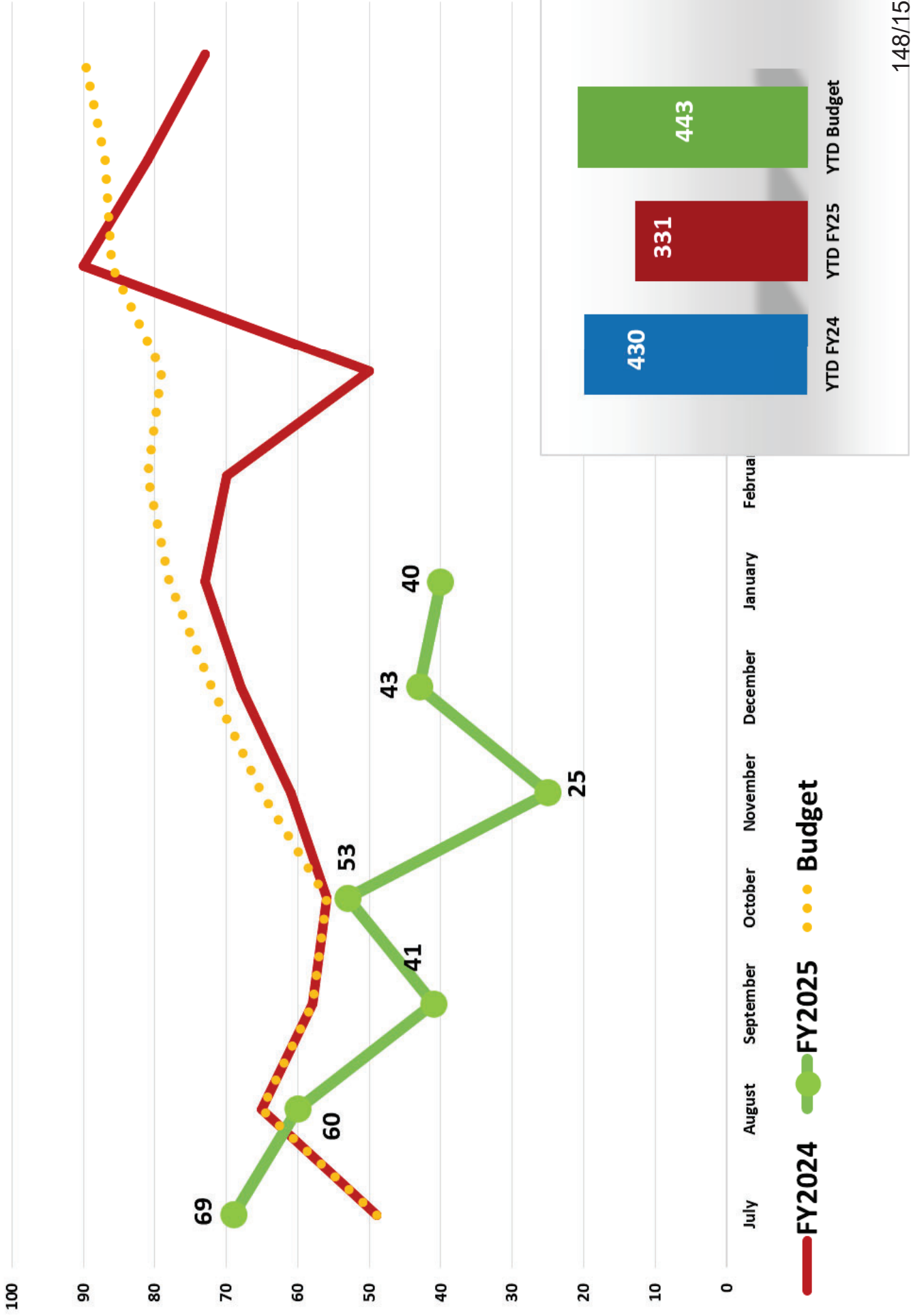
Urology Clinic Visits



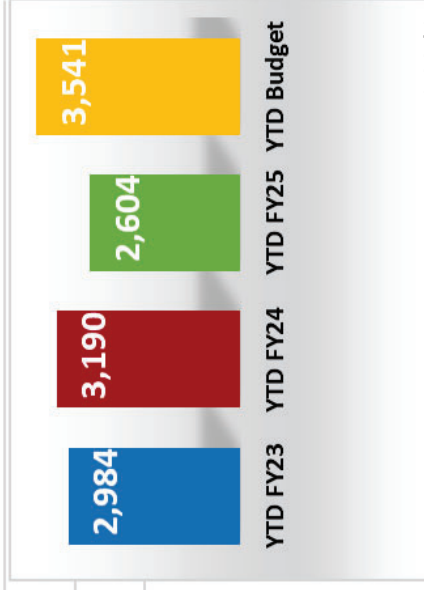
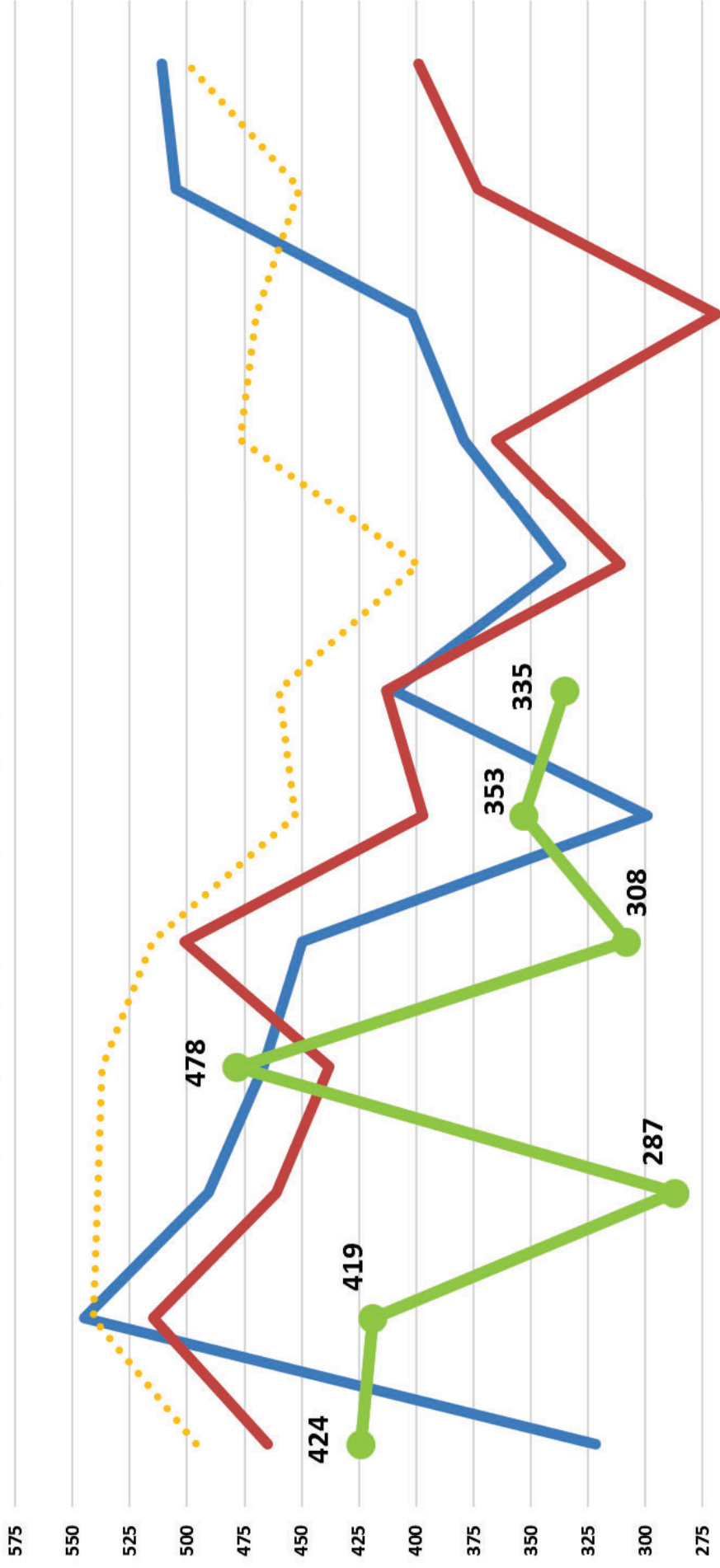
Open Arms House - Patient Days



Cardiothoracic Surgery Clinic - Visits



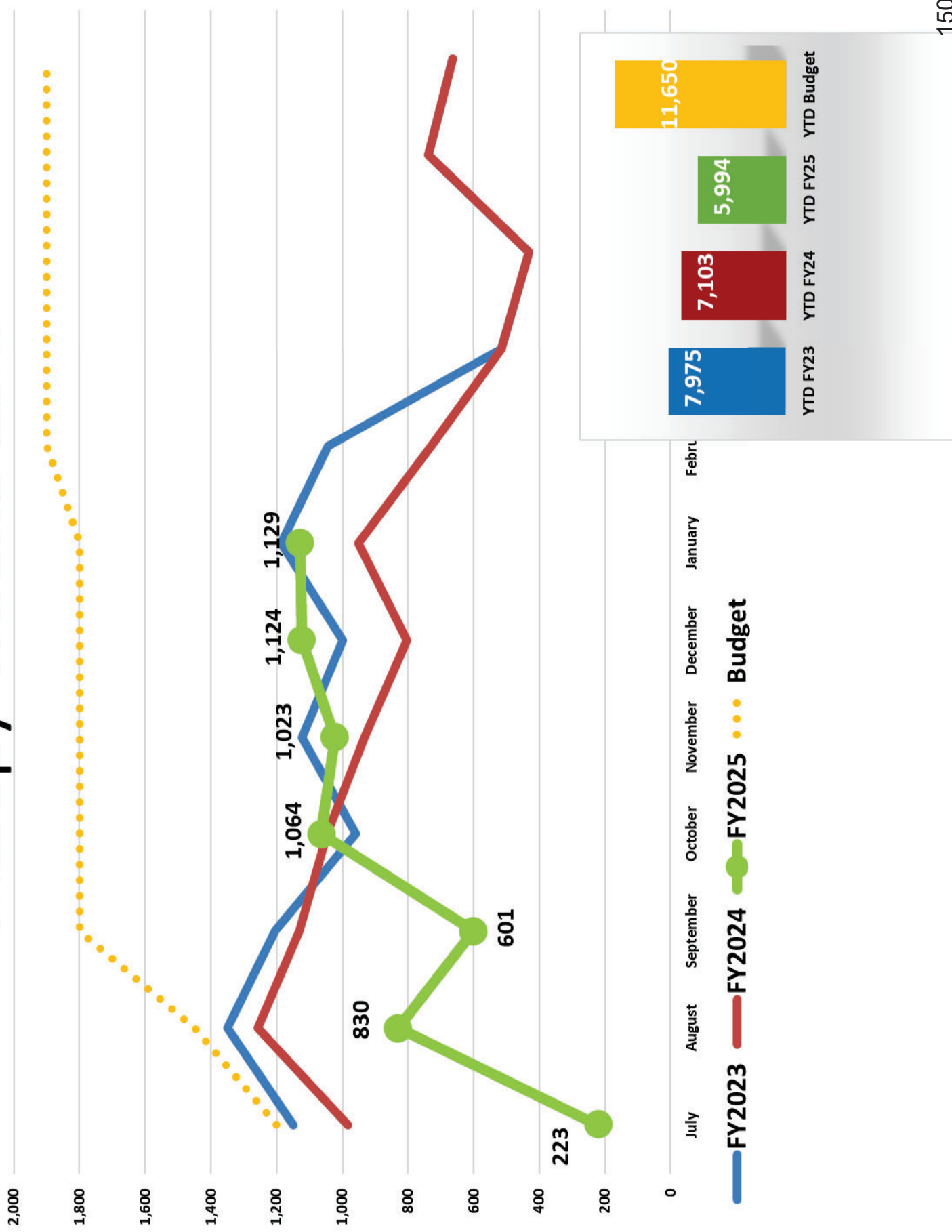
Cardiac Rehabilitation



July August September October November December January February

— FY2023 — FY2024 — FY2025 — Budget

Therapy-Wound Care



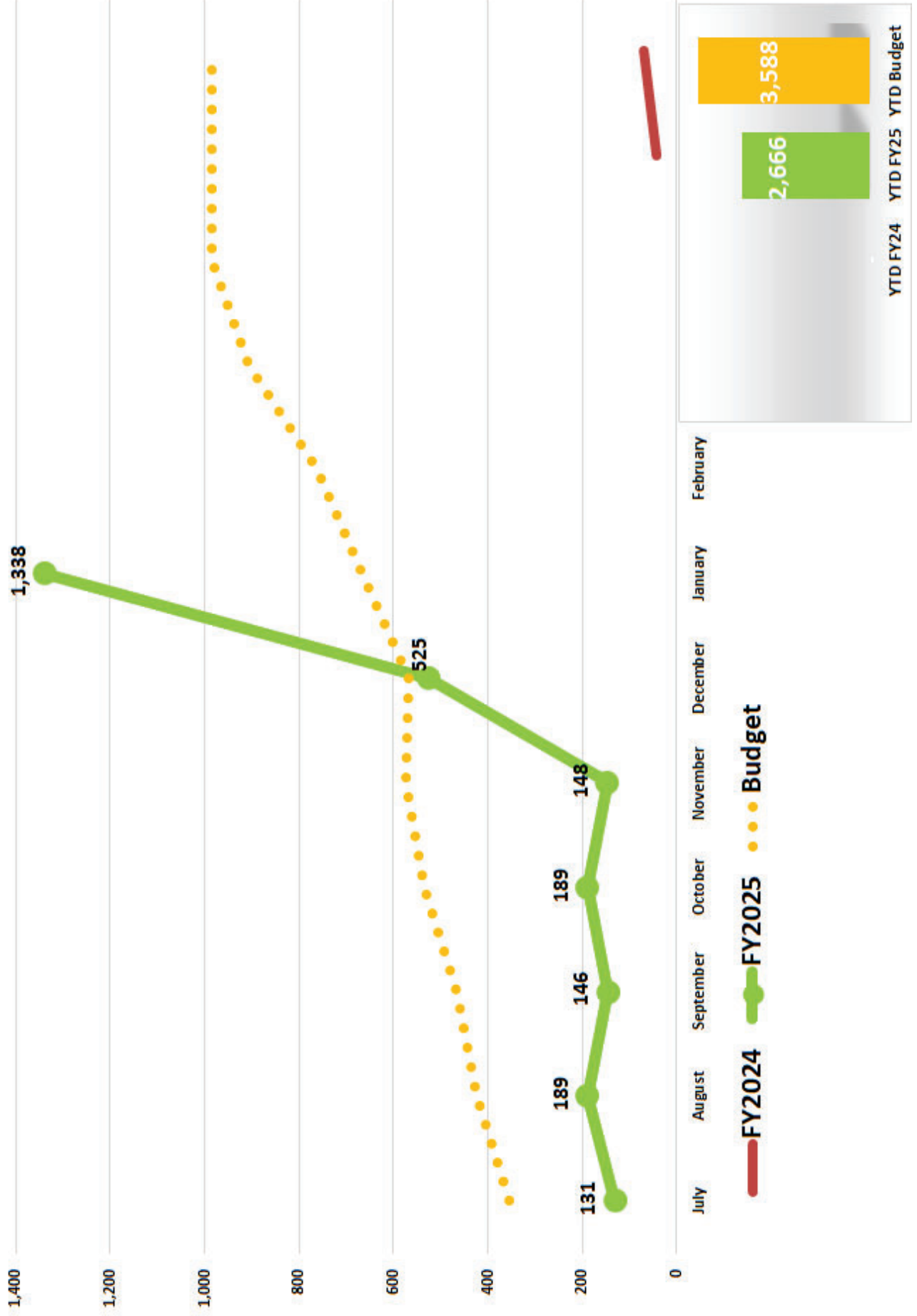
KH Medical Clinic - Ben Maddox



KH Medical Clinic - Plaza



KH Willow Clinic



Medical Oncology Treatments

